

DEDICATION

The Woodstock Select Board hereby dedicates this year's Annual Report to the memory of Philip B. Swanson, Municipal Manager of Woodstock from 1985 to 2019.

Phil arrived in Woodstock in July 1985 with boundless energy and an easy smile.

Soon after coming to Woodstock, Phil joined the Fire Department. He wanted to be part of the community work with residents of Woodstock and get to know the people. As firefighter he responded to calls at all hours of the day and night, reported to Town Hall as soon as the fire scene was cleared and often attended a Board meeting later that evening.

Phil loved his family beyond measure. After family he was dedicated to the people of Woodstock, the employees of the Town and Village and he worked tirelessly to keep Woodstock moving, and its people safe.

Phil was a public servant above expectation. He remained neutral in most controversies and did not take sides.

Phil was an active Rotarian, served the Woodstock Club as president and was recipient of Rotary's Paul Harris Fellow Award. Phil was a volunteer for many Woodstock organizations. He personally represented Woodstock often when a presence was requested from Town leadership. He was a volunteer ski instructor with Woodstock Ski Runners for many years and very active in planning the annual July 4th festivities.

As a member of the Federal DMORT Response team, Phil worked in New York after September 11, 2001 as part of the contingent from Woodstock. While he was away from Woodstock for several weeks, he remained at the helm through continual communication.

Phil led Woodstock through recovery after Tropical Storm Irene and without hesitation held an open community meeting just a few days after the disaster to allow the people of Woodstock to communicate their concerns.

Phil was an active member of the Vermont Town and City Managers Association and was recognized by this organization for his work many times over the years. Phil was awarded a Lifetime Achievement Award by the Vermont League of Cities and Towns at Town Meeting in March of 2018 and at that time was Vermont's longest serving Town Manager

We are pleased that Phil's family is a part of our community. Phil's wife, Victoria, lives in their family home in West Woodstock and his children and grandchildren are all nearby.

"Phil was loved by many and is missed by all who knew him."

WOODSTOCK, VERMONT

Town Report

FISCAL YEAR JULY 1, 2018 through JUNE 30, 2019

<u>Chartered:</u>	July 10, 1761	<u>Area:</u>	27,776 acres
2019 Grand List:	\$8,867,193	2010 Census:	3,048

Tax Rate

<u>Activity</u>	<u>Tax Rate</u>
Town Highway	0.1473
Town General	0.2351
Special Articles	0.0278
Voted Exempt Education Taxes	0.0286
County Tax	0.0078
Homestead Education Tax	1.7025
Non Residential Education Tax	1.6197
Police Assessment (Non-village property)	0.0640

**Please bring this Town Report to Town Meeting
on Saturday, February 29, 2020 at 9:30 A.M. at the
Woodstock Town Hall**

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Town of Woodstock Meeting Schedule

Select Board

Meetings on the 3rd Tuesday of each month at 6:00 P.M. at the Woodstock Town Hall.

Board of Sewer Commissioners

Meetings during the regularly scheduled meetings of the Select Board.

Town Development Review Board

Meetings held on the 4th Tuesday of each month at 7:30 P.M. at the Woodstock Town Hall.

Planning Commission

Meetings are held on the 1st Wednesday of each month at 7:30 P.M. at the Woodstock Town Hall.

Design Review Board (South Woodstock)

Meetings held on the 3rd Tuesday of each month at 7:30 P.M. at the South Woodstock Fire Station (upon application only).

Economic Development Commission

Meeting held on the 1st Thursday of each month at 7:00P.M. at Woodstock Town Hall.

Energy Committee

Meetings are held on the 2nd Monday of each month at 5:30 P.M. at the Woodstock Town Hall.

Recreation Board of Directors

Meetings are held on the 4th Thursday of each month at 8:00 A.M. at the Woodstock Recreation Center.

Woodstock School Board

The WCMUUSD Board meets on the second Monday of each month at 6:00 P.M. at the Woodstock Union Middle School/High School Teagle Library. (visit www.wcsu.net to confirm meeting dates and locations)

Library Board of Trustees

Meetings are held on the 3rd Monday of each month at 5:00 P.M. at the Norman Williams Library. To confirm place and time, call 457-2295.

Village Development Review Board

Meetings are held on the 2nd and 4th Wednesday of each month at 7:30 P.M. at the Woodstock Town Hall.

Village Board of Trustees

Meetings the 2nd Tuesday of each month at 7:00 P.M. at the Woodstock Town Hall.

Village Design Review Board

Meetings 1st and 3rd Wednesday of each month at 4:00 P.M. at the Woodstock Town Hall (upon application only).

Conservation Commission

Meetings on the 3rd Wednesday of each month at 7:30 P.M. at the Town Hall (to confirm call 457-7515).

Elected Officials

SELECT BOARD

Ray Bourgeois	2020
Mary Riley	2020
Jill M. Davies	2021
L.D. Sutherland, Chair	2021
John D. Doten, Jr.	2022

TOWN CLERK

F. Charles Degener	2020
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TREASURER

Candace Coburn	2020
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MODERATOR

Matthew Maxham	2020
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LISTERS

Trena Tolliver	2020
Paul Wildasin	2021
Carol Wood	2022

AUDITORS-3 Years

Tom Debevoise - Appointed	2020
Joseph Swanson	2020
VACANT	2022

TOWN AGENT

William C. Dagger	2020
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TRUSTEE OF PUBLIC FUNDS-3 Years

Matthew Powers	2020
Jill M. Davies	2021
VACANT	2022

FIRST CONSTABLE

Kelly Linton	2020
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JUSTICES OF THE PEACE-2 Year

Fred Barr	2021
Dwight Camp	2021
Kathleen W. Camp	2021
Rick Fiske	2021
Jim Ford	2021
Susan Ford	2021
Matt Maxham	2021
Mary Riley	2021
Jane Soule	2021
Wayne Thompson	2021

GRAND JUROR

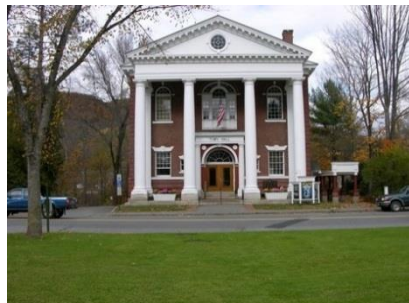
Laird Bradley	2020
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CEMETERY COMMISSIONERS-3 Years

Fred Barr - Appointed	2020
Bruce Gould	2020
Gregory Camp	2021

W.C.M.U.S.D.

Samantha DiNatale	2020
Louis Piconi	2020
Malena Agin	2021
Paige Hiller	2021
Clare Drebitko	2022
Ben Ford	2022



TOWN OFFICIALS APPOINTED OFFICIALS

MUNICIPAL MANAGER

Frank Heald – Interim

ADMINISTRATIVE OFFICER

Michael E. Brands, AICP 2020

FIRE CHIEF

David Green

FIRE WARDEN- 5 Years

David Green 2021

DEPUTY FIRE WARDEN

Emo Chynoweth 2021

TREE WARDEN

Don Wheeler 2020

HEALTH OFFICER

David Green 2020

INSPECTOR OF LUMBER

Fred Barr 2020

RECREATION DEPARTMENT

Gail Devine, Rec Director

DELINQUENT TAX COLLECTOR

Frank Heald - Interim 2020

TOWN SERVICE OFFICER

Frank Heald - Interim 2020

TRUANT OFFICER

Jessica Ryan-Leblanc 2020

POUND KEEPER

Kelly Linton 2020

TWO RIVERS OTTAUQUECHEE

REGIONAL PLANNING

COMMISSION REPRESENTATIVE

Don Bourdon 2020

GREATER UPPER VALLEY SOLID

WASTE MANAGEMENT

DISTRICT REPRESENTATIVE

Frank Heald - Interim 2020

CAPITAL BUDGET COMMITTEE

Roy Bates 2020

Tom Debevoise 2020

Jonathan Wilson 2020

Matthew Maxham 2020

Mary Riley 2020

DEVELOPMENT REVIEW BOARD

Brad Prescott 2020

Fred Hunt 2020

Kimberly French 2021

Don Bourdon 2022

Wade Treadway 2022

CONSERVATION COMMISSION

Lynn Peterson 2020

Howard Krum 2020

Bethany Powers 2021

Bo Gibbs 2021

Byron Quinn 2022

Al Alessi 2023

Cyndy Kozara 2023

PLANNING COMMISSION

Susan Boston 2020

Sara Stadler 2021

Sam Segal 2021

Jeff Bendis 2022

Eric Goldberg 2022

Michael Pacht 2023

Sally Miller, Chair 2023

TOWN OFFICIALS APPOINTED OFFICIALS

DESIGN REVIEW BOARD

(So. Woodstock)

Lyman Shove	2020
Glenn Soule	2021
Charles Humpstone	2022

FENCE VIEWERS

Fred Barr	2020
Richard Roy	2020
Joseph Lucot	2020

ECONOMIC DEVELOPMENT COMMISSION

Jonathan Spector - Chair	2020
Charlie Kimbell	2020
Michael Malik	2020
Joe DiNatale	2021
Courtney Lowe	2021
Mica Seely	2021
Julia Cooke	2022
Vacancy	2022
Lawrence Niles	2022

BILLINGS PARK COMMISSION

Alison Clarkson	2020
Christopher Lloyd	2020
Donald R. Wheeler	2020
Joshua Pauly	2020
Sam Segal	2020
Julia Underwood	2020
Randy Richardson	2020

RECREATION BOARD OF DIRECTORS

Dave Doubleday, Chair
Tom Emery
Jim Giller, Treasurer
Kent McFarland, Vice Chair
Emma Schmell, Secretary
Chuck Vanderstreet
Barry Mangan
L.D. Sutherland, Select Board Rep.

REPORT OF THE SELECT BOARD

I am pleased to submit the report of the Select Board which focuses on the Town's current status rather than the past year in review. Please read the interim municipal manager's report to see the many accomplishments that were made over the past year.

It was with regret that I accepted the letter of resignation from board member Sonya Stover last year, in early May. Sonja was a valued member of the select board and of the community. We wish her well.

Ray Bourgeois was appointed to the board in June to fill this vacancy. We welcome Ray with his experience in many areas.

In July the community was shocked by the death of our Town Manager, Phil Swanson. Phil was the glue that held this town and village together. Immediately the Select Board, along with the newly appointed Chief of Emergency Services, David Green, department heads, and all town employees pulled together to make sure that our community did not come unglued. As one suggested "the best way to honor Phil was to do our jobs".

I called Frank Heald a long-time friend of Phil's and the retired Town Manager of Ludlow. After delivering the bad news to Frank, I asked if he would consider coming and giving us some help. He graciously accepted, and in August the Select Board and Board of Village Trustees hired Frank to serve as Interim Town Manager.

The next step was to start the search for a new manager. I asked Mary Riley, Vice Chair of the Select Board, to form a search committee. The search committee consisted of Town residents Gail Devine, Matt Powers, Ekiah Pickett, and Susan Ford. The Village residents in the committee were Keri Cole, Courtney Lowe, Jon Spector, Joe Boyd, and Elizabeth Reaves. Under the leadership of the Vermont League of Cities and Towns and along with Ana DiNatale, representative of the Board of Village Trustees a committee, consisting of Woodstock citizens of varied backgrounds was called upon to start the process. After review of over forty applicants and several interviews the search committee recommended five applicants to the Select Board and Village Trustees for final consideration.

I am grateful to the members of the search committee and Mary Riley and Ana DiNatale for the many hours that it took to go through the process of reading through the applications and conducting several interviews.

Further, I would like to thank board members Jill Davies and Ray Bourgeois for their many hours walking the many miles of village sidewalks to determine areas that need sidewalk repair, curbing repair, or curbing that needs to be reset, better enabling the board to budget for sidewalk and curbing improvements.

The Vermont Department of Transportation is planning to repave Route 4 from the village line on the east end to the village line on the west end, Route 12 north from the center of the village to the village line and continuing from the center of the village south on Route 106 to the village line. There are areas of this paving project that will require installation of new curbing or where existing curbing will be reset.

On behalf of the Select Board I thank you for your support over this past year.

Respectfully submitted,
L.D. Sutherland Jr.
Select Board Chair

ANNUAL REPORT OF THE MUNICIPAL MANAGER

It has been distinct honor to have had the privilege to serve the Town and Village of Woodstock as Interim Municipal Manager after the passing of my friend and your long time Municipal Manager Phil Swanson. There are many great days in the future for the Town and Village as you move forward with a new Manager.

I wish you only the best.

Frank Heald

We are pleased to present the report of the Municipal Manager for Fiscal Year 2019. The total spending on municipal operations that was voted at town meeting was \$5,435,828.00 of which taxes were \$3,570,984.00 with the balance coming from other revenues. The tax rate for the fiscal year for municipal services, not including Special Articles, that was voted on separately was 40.31 cents per one hundred dollars of property value. Taxes for police services added another 0.0640 for those living outside of the Village. These taxes were approximately 21% of the total taxes you paid last year. The remainder was your state and local education taxes. As you know, a considerable amount of our local education taxes is sent to the State of Vermont to be shared with other towns. The financial records are audited by the firm of Mudgett, Jennett and Krogh-Wisner which are available on our municipal website, www.townofwoodstock.org or by mail on request.

Below you will find a synopsis of activities for FY 2019 prepared from Select Board minutes.

Early in this fiscal year the Town entered into a Cooperative Agreement with the U S Department of Interior National Park Service Marsh Billings Rockefeller NHP, which allows the local National Park to interact and partner directly with the Town which will streamline timing for local opportunities without the need to go through the higher levels of the Park Service.

A new heating system was installed at Town Hall and insulation work continued which has provided better energy efficiency. A committee has been formed to consider possibilities to assure Town Hall will have an enduring presence long into the future.

Following restoration of the Dunham Hill Road Bridge, the work to improve ditching and culverts along the road in compliance with State Stormwater regulations. A state grant had been approved and was used for this work.

Work on the North Street Retaining Wall became imperative during the summer months and the State approved an Emergency Grant so the work could be accomplished. The scope of the project was revised; and a proper stone wall was built. The urgency of the project forced closing the street during the work. Through cooperation of the residents of North Street, and the National Park allowing access through the property when the park was not open and permitting use of the parking facilities the work was accomplished.

As Autumn approached the Select Board signed a resolution in support of additional study on the Riverwalk loop trail. A change in property ownership necessitated revision of the route the trail would take. The Board also supported the intent of the Economic Development Commission to apply for a Municipal Planning Grant for this project.

EC Fiber continued construction of their service, which has moved into South Woodstock and in October 2018 the Select Board approved a permit for EC Fiber to work on town roads with pole installation.

Woodstock has become a through point for bike races and other activities, which brings visitors to the town and village for a few hours as spectators and racers' support teams spend time waiting for the event to pass through the area.

A culvert in the Upper section of Cox District Road was undersized and as the construction season ended a project to replace this culvert with one meeting state standards was completed. The project was also completed with a partial grant from the State of Vermont.

Early in 2019 the Select Board agreed to the Economic Development Commission's allocation to begin a Visioning Project, to be done by Vermont Community Workshop for an opportunity to bring forward those interests of residents of Woodstock with a vision for Woodstock's future.

Town Meeting was held in March with the open meeting on March 2 and Australian Ballot voting on March 5, 2019. The proposed budget was passed. All Special Articles passed as well.

Two Rivers Ottauquechee Regional Commission approached the Select Board about a study to continue a sidewalk east of the village from where it now terminates (near the Pizza Chef Building) further to the entrance of Worthy Kitchen. There were mixed views on the necessity of such a sidewalk and opposing comments regarding an increase in pedestrian traffic in that area.

A consortium of three planning Commissions made a proposal in the Spring to conduct a region-wide housing study in the Upper Valley area of Vermont and New Hampshire. The Select Board agreed to participate in the project. Two Rivers Ottauquechee Regional Commission is one of the participants. Results of the Study will be available by 2020. Sixty-seven Towns will be included in the study in cooperation with the State Housing Authority, working with US Housing and Urban Development. The Board voted to adopt the resolution in support of TRORC applying the grant to participate in the study.

On April fifteenth the area was deluged by an inordinate amount of rain which washed out many town roads and ditches. While there was damage in many sections of the Town, South Woodstock received most of the damage locally. Eventually the Governor applied for and received determination for this event to be included for FEMA reimbursement.

The Select Board experienced a change in late Spring, as Sonya Stover moved out of Woodstock after serving the Town for two very active and productive two years. Subsequently, Ray Bourgeois was appointed to fill this vacancy

The Economic Development Commission continues to fund projects for new and growing business and provides opportunities for special projects and events. Income from the 1% options tax continues to provide funding for the activity of this Commission.

Through cooperation of the EDC and the Board of Village Trustees the park at Teagle Landing is undergoing a rejuvenation

A subcommittee has been working to determine village enhancements to keep the village interesting and inviting to visitors. 2019 will be remembered as the year of the bump-out flowerpots, and there is no more to be said about that.

The restructuring of their grant funding process should give the Commission an opportunity to focus on priorities.

EC Fiber continues to bring service to areas around Woodstock. Internet is reaching areas where it was not formerly available.

A study began in 2018 to consider what would be done for Woodstock Emergency Services Building to be brought into compliance with current regulations and requirements to operate an emergency medical service, maintain fire service in and around Woodstock as well as an area dispatch service in the and continue to allow the Woodstock Village Police Department to coexist with other emergency services in our Town.

Soon after the study began, it was determined that not only was an upgrade desirable but that the building was inadequate in many ways. A newly designed Emergency Services Building is being presented for consideration at the Annual Meeting this year, along with the proposal to operate a 24-hour emergency medical service.

This is a very important part of Town Meeting 2020 and your attention and careful consideration is important.

The Wastewater Treatment Facilities of the Town of Woodstock received a lot of attention over this year. The Main treatment plant roof was replaced.

Taftsville Wastewater Treatment Plant experienced a rehabilitation project during the summer. This project will continue to serve residents of that area and give the plant many additional years of service.

South Woodstock Treatment Facility is in need of a rehabilitation / reconstruction upgrade. There is a bond vote being considered at this year's Annual Meeting for the purpose of this important need.

In April the Lincoln Covered Bridge was severely damaged by a vehicle that was oversized and overweight for the fragile structure. The bridge was closed immediately and after several months of engineering and construction was reopened near the end of the year.

In early May the Taftsville Covered Bridge was damaged by a vehicle as well. Fortunately, this damage was repaired easily and in a short span of time and the bridge was not closed for an extended period.

Each budget year holds promise for continuing projects which will be reviewed in the 2019-2020 Annual Report.

Respectfully submitted,

Frank Heald
Interim Municipal Manager

WARNING
TOWN OF WOODSTOCK, VERMONT
PUBLIC INFORMATIONAL MEETING
&
ANNUAL TOWN MEETING
February 29, 2020 And March 3, 2020

The legal voters of the Town of Woodstock, County of Windsor, State of Vermont are hereby notified and warned to meet at the Town Hall Theatre in said Town on the 29th day of February, 2020 at 10:00 A.M., for a the Annual Meeting, and on Tuesday the 3rd day of March, 2020 between the hours of 7:00 A.M. until 7:00 P.M to act on the following:

The legal voters of the Town of Woodstock are further notified that voter qualifications, registration, and absentee voting relative to said meeting shall be as provided in Chapters 43, 51 and 55 of Title 17, Vermont Statutes Annotated. You must be registered to vote in the Town of Woodstock in order to vote at Town Meeting.

The legal voters of the Town of Woodstock are further notified that informational hearings will be held on Tuesday, February 18, 2020 at 6:00pm and on Saturday, February 29, 2020 at 9:30am at the Town Hall in the Town of Woodstock for the purpose of explaining the proposed improvements and the financing thereof for the South Woodstock wastewater treatment facility and the Town Emergency Services Building.

SATURDAY, FEBRUARY 29, 2020:
PUBLIC INFORMATION MEETING & ANNUAL MEETING 9:30 AM

- ARTICLE 1:** To see if the Town will receive and act upon reports submitted by the Town officers.
- ARTICLE 2:** To see if the Town will vote to collect the Town General, Highway, School Taxes and State Education Taxes on real property and all other taxes levied through the Treasurer under the provisions of Title 32 VSA Chapter 133 and fix the dates of payment as November 6, 2020, and May 7, 2021.
- ARTICLE 3:** To see if the Town will vote to pay the Town Officers in accordance with Title 24 VSA, Section 932 as follows:
- | | |
|----------------|--------------------------|
| Select Board | \$ 1,000.00 per year |
| Town Treasurer | \$ 12,000.00 per year |
| Listers | \$25.01 per hour |
| Constable | \$25.01 per hour |
| Town Clerk | \$31.52 per hour |
| Moderator | \$50.00 each time serves |
- ARTICLE 4:** To see if the Town will vote to authorize the Treasurer, with the approval of the Select Board to borrow money, if necessary, in anticipation of taxes for Fiscal

Year 2020-2021 to defray current expenses and debts of the Town and Sewer Department.

ARTICLE 5: To see if the Town will vote to appropriate the sum of Five Million Nine Hundred Two Thousand Four Hundred Ninety Eight Dollars (\$5,902,498) which includes the specified sums of money to operate each department; and to raise by taxation the amount of Four Million Seventy Five Thousand Five Hundred Eighteen Dollars (\$4,075,518) which is the necessary sum to defray operating costs for FY 2020-2021.

Culture and Recreation	455,700
General Government	762,990
Planning and Zoning	115,800
Town Highways	1,927,980
Cemetery Maintenance	20,500
Sanitation	33,550
Welcome Center	36,850
Ambulance Department	645,520
Health Officer	7,440
Fire Department	327,550
Emergency Services Bldg. Maintenance	40,400
Constable	9,800
Communications – Dispatch	358,700
Town Police	404,868
Select Board Contingency	260,500
Capital Reserve Spending	157,000
Irene Bond	57,350
Community Fireworks (4 th of July)	10,000
Economic Development Commission	<u>270,000</u>
Total	\$5,902,498

ARTICLE 6: To see if the Town will vote to appropriate the sum of One Million Seventy Thousand Two Hundred Seventy Five Dollars (\$1,070,275), which includes One Million Two Thousand Two Hundred Seventy Five Dollars (\$1,002,275) from user fees and Sixty Eight Thousand Dollars (\$68,000) from other revenues, to pay the current expenses and debt of the sewer department for FY 2020-2021.

ARTICLE 7: To see if the Town will vote to appropriate the sum of Nine Hundred Dollars (\$900) and pay each of the Trustees Three Hundred Dollars (\$300) for the purpose of paying the Trustees of Public Funds for services rendered, and approve the expenditure from the income of the Trust Funds for that purpose.

ARTICLE 8: To see if the Town will vote to appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) for the purpose of having the Public Trust Funds audited and approve the expenditure of One Thousand Five Hundred Dollars (\$1,500) from income of the Trust Funds to pay for the Annual Audit.

- ARTICLE 9:** To see if the Town will vote to appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) for general improvements to Vail Field.
- ARTICLE 10:** Shall the Town of Woodstock vote to raise, appropriate and expend the sum of One Hundred Fifty Thousand Dollars (\$150,000) for the purpose of paving the town and village roads.
- ARTICLE 11:** Shall the Town of Woodstock raise \$37,000 for a Regional Energy Coordinator?
- ARTICLE 12:** To entertain the discussion of any other business of interest to the legal voters, such discussion shall not be construed in any manner as binding Municipal action.

TUESDAY, MARCH 3RD, 2020: AUSTRALIAN BALLOT – 7:00 AM TO 7:00 PM

- ARTICLE 13:** The election of Town Officers for the ensuing year as required by law including:
Select Board (3-year term)
Select Board (2-year term)
Town Clerk (3-year term)
Town Treasurer (1-year term)
Moderator (1-year term)
Lister (3-year term)
Auditor (1-year term)
Auditor (2-year term)
Auditor (3-year term)
Cemetery Commissioner (2-year term)
Cemetery Commissioner (3-year term)
Trustee of Public Funds (2-year term)
Trustee of Public Funds (3-year term)
Grand Juror (1-year term)
First Constable (1-year term)
Town Agent (1-year term)
W.C.M.U.U.S.D. (3-year term)
W.C.M.U.U.S.D. (3-year term)
- ARTICLE 14:** Shall general obligation bonds or notes of the Town of Woodstock in an amount not to exceed Two Million Eight Hundred Thousand Dollars (\$2,800,000), subject to reduction from the receipt of available state and federal grants-in-aid and other financial assistance, be issued for the purpose of financing the cost of constructing upgrades to the South Woodstock wastewater treatment facility, the estimated cost of such improvements being Two Million Eight Hundred Thousand Dollars (\$2,800,000).
- ARTICLE 15:** Shall general obligation bonds or notes of the Town of Woodstock in an amount not to exceed Four Million Five Hundred Thousand Dollars (\$4,500,000), subject to reduction from the receipt of available state and federal grants-in-aid and other financial assistance, be issued for the purpose of financing the cost of renovating and reconstructing the Town Emergency Services Building, the

estimated cost of such improvements being Four Million Five Hundred Thousand Dollars (\$4,500,000).

ARTICLE 16: Shall the Town of Woodstock vote to raise, appropriate and expend the sum of Five Hundred Ninety-Three Thousand (\$593,000) for the purpose of providing additional staff and equipment necessary to furnish twenty-four hour municipal ambulance service.

ARTICLE 17: Shall the Town of Woodstock appropriate the sum of **Five Hundred Dollars (\$500) to Green Mountain RSVP & Volunteer Center** of Windsor County to develop opportunities for people age 55 and older to positively impact the quality of life in the community of Woodstock through volunteer service.

ARTICLE 18: Shall the Town appropriate the sum of **Three Thousand Two Hundred Forty Seven Dollars (\$3,247)** to help support outpatient mental health, and substance abuse services by the staff of **Health Care and Rehabilitation Services, Inc. (HCRS)**.

ARTICLE 19: Shall the Town vote to appropriate and raise by property taxes, the sum of **Fifty One Thousand Two Hundred and Fifty Dollars (\$51,250) for the Norman Williams Public Library** to help support the operations and maintenance of the library. These funds are over and above the budgeted support that the Town provides to this library for Fiscal Year 2020-2021.

ARTICLE 20: Shall the Town of Woodstock appropriate the sum of **Thirty Thousand Dollars (\$30,000) for the Ottauquechee Health Foundation (OHF)**. OHF is a nonprofit community resource that provides funding and support for individuals with limited financial means to help meet critical health and wellness needs such as medical and dental care, eyeglasses, hearing aids, dentures, prescription co-payments and short term caregiver services.

ARTICLE 21: Shall the Town of Woodstock vote to raise, appropriate and expend the sum of **Forty Two Thousand Dollars (\$42,000) for the support of Pentangle Arts** to provide services to the residents and students of the Town of Woodstock.

ARTICLE 22: Shall the Town raise and appropriate the sum of **Two Thousand Dollars (\$2,000) for the support of Senior Solutions (formally Council on Aging for Southeastern Vermont)** for help to support seniors and their families who are trying to remain at home and not be placed in a nursing home.

ARTICLE 23: Shall the Town appropriate the sum of **Three Thousand Dollars (\$3,000) to Southeastern Vermont Community Action (SEVCA)** to assist Woodstock in responding to the emergency needs of the community and providing all available and applicable services to families and individuals in need.

- ARTICLE 24:** Shall the Town appropriate the sum of **One Thousand Two Hundred Fifty Dollars (\$1,250) to support programming of the Spectrum Teen Center.** Our objective is to engage teens in healthy activities and make youth feel supported, welcomed and included. There is no charge to attend our program.
- ARTICLE 25:** Shall the Town raise and appropriate the sum of **One Thousand Four Hundred Sixty Six Dollars (\$1466) for the support of The Public Health Council of the Upper Valley** to help continuing public health coordination for residents in the areas of Substance Misuse, Elder Care, Oral Health, Emergency Preparedness, and Healthy Living.
- ARTICLE 26:** Shall the Town vote to raise and appropriate from the general fund the sum of **Twenty Five Thousand Dollars (\$25,000)** to help support the home health, maternal and child health, and hospice care provided in patients' homes and in community settings by the **Visiting Nurse and Hospice for VT and NH.**
- ARTICLE 27:** Shall the Town of Woodstock appropriate the sum of **Two Thousand Five Hundred Dollars (\$2,500) for Windsor County Mentors (formerly Windsor County Partners),** for youth mentoring services provided to the children in Windsor County.
- ARTICLE 28:** Shall the Town raise and appropriate the sum of **Two Thousand Five Hundred Dollars (\$2,500) to support the mission of WISE (Women's Information Services, Inc.)** in providing free crisis intervention and support services to victims of domestic and sexual violence and stalking.
- ARTICLE 29:** To see if the Town will vote to appropriate the sum of **Thirty Five Thousand Dollars (\$35,000) to be allocated to the Woodstock Area Chamber of Commerce** for operational expenses of the Mechanic Street Welcome Center for FY 2019-20.
- ARTICLE 30:** Shall the Town of Woodstock vote to appropriate the sum of **Forty Thousand Four Hundred Dollars (\$40,400) as the Town's share of service for the Woodstock Area Council on Aging to run the Thompson Senior Center.** The Thompson is an important community resource – providing daily meals, medical and area transportation, and an array of health, educational and social services that assist residents to age well.
- ARTICLE 31:** Shall the Town raise and appropriate the sum of **Three Thousand Dollars (\$3,000) for the support of the Woodstock Area Job Bank** to connect individuals and businesses with members of our community who are seeking work and volunteer opportunities.

ARTICLE 32: Shall the Town of Woodstock appropriate the sum of **Ten Thousand Dollars (\$10,000) for the Woodstock History Center** to address and improve the energy efficiency of our building.

ARTICLE 33: Shall the Town of Woodstock vote to appropriate the sum of **Eight Thousand Dollars (\$8,000) for Woodstock WCTV8 Public Access Television** to help support coverage of ongoing events within the Town of Woodstock.

ARTICLE 34: To see if the Town will vote either or both of the exemptions listed below for the land and building known as **Edwin J. Thompson Senior Center owned by the Woodstock Area Council on Aging for a period of five years.**

- A. Exemption from all local property taxes including education, highway, and town general.
- B. Exemption from the educational property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.

Dated at Woodstock, County of Windsor, State of Vermont on this 21st day of January 2020.

By the Select Board members of the TOWN OF WOODSTOCK:

L.D. Sutherland, Chair
Mary Riley
John Doten
Jill M. Davies
Ray Bourgeois

F. Charles Degener, III
Town Clerk

NOTICE TO VOTERS

Woodstock residents not on the voter checklist may register to vote at the Town Clerk's office in the Town Hall.

TOWN BUDGET SUMMARY

	Expenditures	Revenues	To Be Raised in Taxes
Culture & Recreation	\$ 455,700	\$ -	\$ 455,700
General Government	\$ 762,990	\$ 210,650	\$ 552,340
Planning & Zoning	\$ 115,800	\$ 12,000	\$ 103,800
Highway Department	\$ 1,927,980	\$ 177,900	\$ 1,750,080
Maintaining Cemeteries	\$ 20,500	\$ -	\$ 20,500
Sanitation - GUVSWMD	\$ 33,550	\$ -	\$ 33,550
Welcome Center	\$ 36,850	\$ 6,000	\$ 30,850
Ambulance Department	\$ 645,520	\$ 555,000	\$ 90,520
Health Officer	\$ 7,440	\$ -	\$ 7,440
Fire Department	\$ 327,550	\$ 19,000	\$ 308,550
Emergency Services Buildings	\$ 40,400	\$ -	\$ 40,400
Communications - Dispatch	\$ 358,700	\$ 69,730	\$ 288,970
Town Constable	\$ 9,800	\$ -	\$ 9,800
Town Police	\$ 404,868	\$ 1,100	\$ 403,768
Intergovernmental Agreement	\$ -	\$ -	\$ -
Select Board Contingency	\$ 260,500	\$ -	\$ 260,500
Capital Reserve Spending	\$ 157,000	\$ 157,000	\$ -
Tropical Storm Irene Expense	\$ 57,350	\$ -	\$ 57,350
Community Fireworks	\$ 10,000	\$ -	\$ 10,000
Economic Development Commission	\$ 270,000	\$ 270,000	\$ -
Miscellaneous Revenue	\$ -	\$ 348,600	\$ (348,600)
OPERATIONS TOTAL:	\$ 5,902,498	\$ 1,826,980	\$ 4,075,518

FY2020 VS. FY2021 BUDGET COMPARISON

BUDGET COMPARISON	FY 2020	FY2021	DIFFERENCE	% INCREASE
Town Budget	\$ 3,920,138	\$ 4,075,518	\$ 155,380	3.81%
Proposed Articles - Organizations	\$ 233,545	\$ 261,113	\$ 27,568	10.56%
Proposed Articles - Town	\$ -	\$ 805,000	\$ 805,000	100.00%
Voted Exemptions *	\$ 162,995	\$ 177,871	\$ 14,876	8.36%
COMPARISON TOTALS:	\$ 4,316,678	\$ 5,319,502	\$ 1,002,824	18.85%

* Percentage uses Education Rate from FY2020

FY2021 PROPOSED ARTICLES - TOWN

PROPOSED ARTICLES - TOWN	FY2021	% of total
Vail Field Improvements	\$ 25,000	3.11%
Regional Energy Coordinator	\$ 37,000	4.60%
Full-Time Ambulance	\$ 593,000	73.66%
Paving Town and Village	\$ 150,000	18.63%
TOTAL	\$ 805,000	100.00%

TOWN BUDGET

GRANTS & CONTRIBUTIONS		Budget	Actual	Budget	Proposed
		2018/2019	2018/2019	2019/2020	2020/2021
1	CULTURE & RECREATION				
2	Little Theater Bond Payment	11,000	11,000	11,000	11,000
3	Little Theater Bond Interest	5,000	4,972	4,800	4,700
4	Woodstock Council Aging	10,810	10,810	11,025	11,000
5	Parades	2,000	4,417	2,000	3,000
6	Town Library Contribution	147,750	147,750	150,700	154,000
7	Woodstock Rec Center	287,100	287,100	225,000	228,500
8	Fireworks	7,500	7,500	7,500	7,500
9	Pentangle	36,000	36,000	36,720	36,000
10	TOTAL Culture & Recreation	507,160	509,549	448,745	455,700
11					
12	GENERAL GOVERNMENT				
13	TOWN HALL BUILDING				
14	Operating Supplies	6,000	8,859	2,500	7,500
15	Other Purchased Services	12,000	17,379	12,000	15,000
16	Custodial Services	9,000	9,403	9,000	10,000
17	Small Tools & Equipment	500	1,249	500	1,000
18	Utilities	36,000	35,998	34,000	34,000
19	Building Improvements	500	-	500	500
20	Bldg Repairs & Mainte	8,000	16,622	8,000	15,000
21	Loan Repayment- Boiler	22,500	21,157	21,600	21,000
22	TOTAL Town Hall Building	94,500	110,666	88,100	104,000
23					
24	TOWN HALL CAPITAL RESERVE				
25	Town Hall Improvements	20,000	20,000	50,000	50,000
26	TOTAL Town Hall Capital Reserve	20,000	20,000	50,000	50,000
27					
28	TOTAL Expenses Town Hall	114,500	130,666	138,100	154,000
29					
30	SELECT BOARD				
31	Salaries & Wages	5,000	5,000	5,000	5,000
32	Employer Paid Benefits	310	383	310	400
33	Legal Services	18,000	52,318	18,000	20,000
34	Community Television	1,200	-	1,200	1,200
35	Dues, Subs & Meetings	5,400	6,075	5,400	6,000
36	Printing Town Report	5,500	4,915	5,500	5,000
37	TOTAL Select Board	35,410	68,691	35,410	37,600
38					
39	EXECUTIVE				
40	Salaries & Wages	92,100	99,834	94,200	82,000
41	Employer Paid Benefits	33,500	35,001	33,400	33,400
42	Dues, Subs & Meetings	1,400	1,553	1,400	2,000
43	Town Manager's Pickup Truck	-	-	3,800	-
44	TOTAL Executive	127,000	136,388	132,800	117,400

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 OFFICE ADMINISTRATION				
2 Operating Supplies	3,200	4,622	3,400	4,000
3 Office Supplies	3,300	3,450	3,200	3,200
4 Postage	4,000	4,409	3,200	5,000
5 Equipment Maintenance	3,000	3,110	4,000	3,500
6 Machinery & Equipment	2,700	4,319	2,000	3,000
7 Communications	4,400	8,521	4,000	4,000
8 Advertising	2,500	3,180	3,500	3,900
9 TOTAL Office Administration	23,100	31,611	23,300	26,600
10				
11 CAPITAL RESERVE EXEC & OFFICE ADMIN				
12 Office Equipment	1,500	1,500	1,500	1,500
13 Computer Software	2,000	2,000	2,000	2,000
14 Manager's Pick-up	2,250	2,250	-	-
15 TOTAL Capital Reserve Exec & Admin	5,750	5,750	3,500	3,500
16				
17 Total Executive & Office Admin Expense	155,850	173,748	159,600	147,500
18				
19 FINANCE				
20				
21 AUDITING				
22 Professional Services	13,000	11,655	15,000	15,000
23 TOTAL Auditing	13,000	11,655	15,000	15,000
24				
25 TREASURER				
26 Salaries & Wages	16,000	12,280	12,000	12,000
27 Employer Paid Benefits	1,400	918	1,000	1,000
28 Travel & Transportation	2,600	1,198	2,200	2,000
29 Dues, Subs & Meetings	100	-	100	100
30 TOTAL Treasurer	20,100	14,396	15,300	15,100
31				
32 ACCOUNTING				
33 Salaries & Wages	58,600	73,541	62,000	86,300
34 Employer Paid Benefits	16,200	30,562	19,000	26,900
35 Software Upgrade	100	-	100	500
36 Professional Services	200	3,018	200	1,500
37 Other Purchased Services	800	1,758	800	1,500
38 NEMRC Services	-	-	-	2,750
39 TOTAL Accounting	75,900	108,880	82,100	119,450
40				
41 TAX LISTING				
42 Salaries & Wages	74,250	72,040	76,110	78,000
43 Employer Paid Benefits	27,125	29,585	28,750	30,000
44 Operating Supplies	400	296	400	200
45 Professional Services	200	-	200	200
46 Other Purchased Services	350	215	350	300
47 Licensed State Support	350	-	350	350
48 Equip Repair & Maintenance	200	744	200	800
49 Travel & Transportation	250	429	250	250
50 Dues, Subs & Meetings	800	667	800	700
51 TOTAL Tax Listing	103,925	103,976	107,410	110,800

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 COLLECTING				
2 Salaries & Wages	16,100	17,010	16,500	-
3 Employer Paid Benefits	5,725	5,373	5,820	-
4 Legal Services	-	-	-	-
5 TOTAL Tax Collecting	21,825	22,384	22,320	-
6				
7				
8 CAPITAL RESERVE FINANCE				
9 Lister's Equipment	-	-	-	-
10 TOTAL Capital Reserve Finance	-	-	-	-
11				
12 Total Finance	234,750	261,290	242,130	260,350
13				
14 TOWN CLERK				
15 BOARD OF CIVIL AUTHORITY				
16 Printing Supplies	4,000	3,934	1,600	4,000
17 BCA Wages	1,000	825	600	1,000
18 Election Wages	1,600	1,057	600	3,000
19 Total BOARD OF CIVIL AUTHORITY	6,600	5,816	2,800	8,000
20				
21 TOWN CLERK				
22 Salaries & Wages	62,400	69,285	63,960	65,600
23 Asst Town Clerk Wages	29,000	23,052	29,000	29,000
24 Employer Paid Benefits	47,200	54,833	50,100	52,000
25 Office Supplies	400	289	400	400
26 Other Purchased Services	300	101	300	300
27 Machinery & Equipment	500	202	500	500
28 Copier Lease	2,400	2,440	2,400	2,440
29 Dues, Subs & Meetings	800	567	800	800
30 Record Retention	3,200	1,830	1,000	1,000
31 Restoration of Records	-	4,295	-	-
32 Total TOWN CLERK	146,200	156,893	148,460	152,040
33				
34 CAPITAL RESERVE				
35 Town Clerk Vault	3,500	3,500	3,500	3,500
36 Total CAPITAL RESERVE	3,500	3,500	3,500	3,500
37				
38 Total TOWN CLERK	156,300	166,210	154,760	163,540
39				
40 TOTAL General Government Expenses	696,810	800,605	730,000	762,990

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 GENERAL GOVERNMENT REVENUE				
2 Overweight Permits	-	630	-	500
3 Front Office Copies	400	428	400	400
4 Delinquent Interest	57,500	85,479	57,500	80,000
5 Delinquent Penalty	57,500	63,323	57,500	57,000
6 General Interest Income	100	26,453	5,000	25,000
7 Restricted Interest	-	1	-	-
8 Bank Reconciliation Items	-	1,198	-	-
9 Abatements	-	(11,769)	-	(10,000)
10 Dog Licenses	2,050	2,162	2,050	2,000
11 Liquor Licenses	2,050	3,284	2,050	2,500
12 Marriage Licenses	800	560	800	800
13 Recording Fees	30,700	26,187	30,700	27,000
14 Use of Records	1,225	652	1,225	750
15 Town Clerk Copies	8,175	8,735	8,175	8,200
16 Restoration of Records	7,500	6,408	7,500	6,500
17 Town Clerk Miscellaneous	-	435	-	-
18 Pentangle Rental	10,000	11,100	10,000	10,000
19 Town Hall Loan Proceeds	-	100,000	-	-
20 TOTAL General Government Revenue	178,000	325,265	182,900	210,650
21				
22				
23 TO BE RAISED IN TAXES General Government	518,810	475,340	547,100	552,340
24				
25 BOARDS & AGENCIES				
26 PLANNING & ZONING				
27 Salaries & Wages	76,000	78,546	75,820	65,750
28 Employer Paid Benefits	29,200	29,656	31,200	31,200
29 Professional Services	500	45	500	500
30 Equipment Purchase	250	33	250	250
31 Travel & Transportation	4,000	4,124	4,000	4,000
32 Dues, Subs & Meetings	6,000	5,796	6,000	6,250
33 Advertising	2,500	4,344	2,500	5,750
34 GIS Mapping	100	-	100	100
35 Conservation Commission	500	-	500	1,000
36 TOTAL Planning & Zoning	119,050	122,544	120,870	114,800
37				
38 CAPITAL RESERVE				
39 Town Plan Consulting	1,000	1,000	1,000	1,000
40 Computer Equip Replace	-	-	-	-
41 TOTAL Capital Reserve	1,000	1,000	1,000	1,000
42				
43 TOTAL Boards & Agencies	120,050	123,544	121,870	115,800
44				
45 BOARDS & AGENCIES REVENUES				
46 Zoning Permits	12,000	12,814	12,000	12,000
47 Zoning Maps & Regulations	-	191	-	-
48 TOTAL Boards & Agencies Revenues	12,000	13,005	12,000	12,000
49				
50 TO BE RAISED IN TAXES Boards & Agencies	108,050	110,539	109,870	103,800

PUBLIC WORKS
HIGHWAY DEPARTMENT

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 TRAFFIC CONTROL				
2 Operating Supplies	4,000	288	5,000	3,000
3 Traffic Control Signs & Posts	1,000	2,951	2,000	4,000
4 TOTAL Traffic Control	5,000	3,240	7,000	7,000
5				
6 HIGHWAY CONSTRUCTION & MAINTENANCE				
7 Salaries & Wages	373,200	381,903	378,000	384,800
8 Overtime	50,300	67,733	55,000	55,000
9 Summer Help-Wages	4,500	-	2,500	5,000
10 Employer Paid Benefits	205,000	206,231	210,000	210,000
11 Operating Supplies-Maintenance	30,000	20,192	30,000	30,000
12 Office Supplies	100	579	100	500
13 Professional Services	1,000	6,238	1,000	1,000
14 Other Purchased Services	39,000	47,602	39,000	45,000
15 Emergency Work	1,000	-	1,000	1,000
16 Street Line Painting	10,000	7,890	10,000	10,000
17 Snow Dump Pollution Monitoring	2,000	3,862	2,000	4,000
18 Small Tools & Equipment	2,000	538	2,000	1,500
19 Rentals	1,000	450	2,000	2,000
20 Communications	1,500	1,671	3,600	3,100
21 Rubbish Removal	12,000	15,494	14,600	17,000
22 Diesel and Gasoline	53,500	54,733	60,000	60,000
23 Spot Gravel	72,000	116,097	72,000	80,000
24 Pavement Patch	8,000	1,590	8,000	3,500
25 State Mandate Stormwater Mgmt.	14,000	22,983	14,000	24,000
26 Village Paving (\$8,000 reserved for Pleasant Street Local Match)	40,000	34,416	55,000	8,000
27 Road Stabilization	30,000	13,377	30,000	29,500
28 Town Paving	15,000	9,616	20,000	-
29 Pavement Patch on Route 4	15,000	7,987	15,000	15,000
30 Roadside Tree Maintenance	12,000	6,168	20,000	15,000
31 Crosswalk Maintenance	12,000	-	12,000	12,000
32 Reconstruct North St Retaining Wall	45,000	30,475	-	-
33 Salt & Sand	190,000	263,550	190,000	210,000
34 Unclassified	6,000	385	6,000	-
35 TOTAL Highway Construction & Maintenance	1,245,100	1,321,759	1,252,800	1,226,900
36				
37 BRIDGES, CULVERTS & STORM DRAINS				
38 Operating Supplies	2,000	-	2,000	2,000
39 Repair & Maint Supplies	6,000	878	6,000	6,000
40 Other Purchased Services	10,000	12,267	10,000	10,000
41 Engineering Services	1,000	83	1,000	1,000
42 Rentals	500	308	500	500
43 Culverts & Drains (Golf Avenue Project \$25,000)	7,500	6,150	7,500	32,500
44 Catch Basins	6,000	2,023	6,000	6,000
45 Bridge Rehabilitation	30,000	451	20,000	30,000
46 TOTAL Bridges, Culverts & Stormdrains	63,000	22,160	53,000	88,000

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 HIGHWAY EQUIPMENT				
2 Operating Supplies	8,000	7,110	12,000	12,000
3 Repair & Maintenance	65,000	75,115	65,000	75,000
4 Equipment Maint. Supplies	-		-	-
5 Other Purchased Services	5,000	2,626	3,000	3,000
6 Equipment Repair	-		-	-
7 Grader Lease/Purchase (4-3) 2019	-		30,000	42,550
8 Backhoe Lease/Purchase (4-4) 2019	18,400	20,641	22,600	20,650
9 Loader Lease/Purchase (4-2) 2010	-		-	25,000
10 Small Tools & Equipment	1,100	320	1,100	1,100
11 Village F550 Truck (2-5) 2019	13,800	13,216	16,000	16,680
12 Dump Tk Lease/Purchase (3-6) 2017	19,700	19,062	-	-
13 Dump Tk Lease/Purchase (3-7) 2018	-		-	-
14 Dump Tk Lease/Purchase (3-5) 2016	19,685	19,061	-	-
15 Pickup Lease/Purchase (1-3) 2017	6,800	6,762	6,800	6,800
16 Equipment Purchase	-		-	-
17 Pickup Purchase	4,000	-	-	-
18 F-550 Lease/Purchase (2-3) 2016	16,000	-	16,000	22,000
19 Riding Mower Purchase	3,500	2,983	-	-
20 Communications	500	857	500	-
21 Leaf Blower	-	-	-	10,000
22 4x4 Dump Tk Lease/Purchase (3-4) 2015	-	-	30,000	42,000
23 TOTAL Highway Equipment	181,485	167,753	203,000	276,780
24				
25 SIDEWALK MAINTENANCE				
26 Sidewalk Maintenance	15,000	7,886	12,000	30,000
27 Sidewalk Construction & Curbing	8,000	4,772	25,000	55,000
28 TOTAL Sidewalk Maintenance	23,000	12,658	37,000	85,000
29				
30 STREET LIGHTS				
31 Pole Replacement	8,000	-	8,000	-
32 Street Lights - Electricity	42,500	36,976	42,000	40,000
33 TOTAL Street Lights	50,500	36,976	50,000	40,000
34				
35 PARKS				
36 Operating Supplies	1,500	2,358	1,500	3,000
37 Dog Poop Bags	2,900	3,252	2,000	3,000
38 Fence Maintenance	200	103	200	200
39 Small Tools & Equipment	250	-	250	250
40 Rubbish Removal	2,600	-	-	-
41 TOTAL Parks	7,450	5,713	3,950	6,450
42				
43 PUBLIC WORKS BUILDINGS				
44 Utilities	21,200	32,098	24,000	35,000
45 Building Improvements	250	43	250	250
46 Bldg Repairs & Maintenance	3,600	921	3,600	3,600
47 Mechanic St. Garage Inspection	5,000	2,760	-	-
48 Bond Payment	70,000	70,000	70,000	70,000
49 Bond Payment - Interest	28,800	24,318	26,200	22,000
50 TOTAL Public Works Buildings	128,850	130,140	124,050	130,850

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 CAPITAL RESERVE				
2 Equip Dump Truck (3-7) 2018	-	-	-	-
3 Equip Dump Truck (3-2) 2010	-	-	-	20,000
4 Ton Truck (2-3)	-	-	-	-
5 Snow Blower	-	-	-	-
6 Ton Truck (2-4) 2019	-	-	-	-
7 Utility Truck (1-2) 2017	10,000	10,000	-	-
8 TheGreen-ArchwayEntrances	-	-	-	-
9 General Bridge O & M	25,000	25,000	25,000	-
10 Old River Rd Culvert	-	-	-	-
11 Cox District Rd Box Culvert	-	-	-	-
12 Emergency Infrastructure	10,000	10,000	20,000	10,000
13 Pleasant St. Bridge Deck '22	10,000	10,000	5,000	10,000
14 Rt 4 Garage Generator	2,000	2,000	2,000	2,000
15 Street Drain Pipe Repair	5,000	5,000	5,000	5,000
16 Catch Basin Repair	5,000	5,000	5,000	5,000
17 Lower Highway Garage Roof	-	-	-	15,000
18 TOTAL Capital Reserve	67,000	67,000	62,000	67,000
19				
20 TOTAL Highway Department	1,771,385	1,767,400	1,792,800	1,927,980
21				
22 HIGHWAY DEPARTMENT REVENUES				
23 Town Highway State Aid	133,000	133,131	133,000	133,000
24 Village Highway State Aid	44,900	44,840	44,900	44,900
25 Capital Lease Proceeds John Deere Backhoe (4-4)	-	77,560	-	-
26 TOTAL Highway Department Revenues	177,900	255,532	177,900	177,900
27				
28 TO BE RAISED IN TAXES Highway Department	1,593,485	1,511,868	1,614,900	1,750,080
29				
30 MAINTAINING CEMETERIES				
31 Other Purchased Services	14,000	17,450	16,000	17,500
32 Repair & Maintenance	1,000	2,078	1,000	1,000
33 Total Maintaining Cemeteries	15,000	19,528	17,000	18,500
34				
35 CAPITAL RESERVE				
36 Cemetery Improvements	3,000	3,000	3,000	2,000
37 Total Capital Reserve	3,000	3,000	3,000	2,000
38				
39 Total MAINTAINING CEMETERIES	18,000	22,528	20,000	20,500
40				
41 SANITATION				
42 Upper Valley Solid Waste	33,528	33,528	33,550	33,550
43 Total Sanitation	33,528	33,528	33,550	33,550

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 WELCOME CENTER				
2 Maintenance Supplies	2,500	1,941	2,600	2,500
3 Custodial Services	19,000	18,056	19,000	19,000
4 Propane	1,200	1,289	1,200	1,300
5 Electricity	1,400	1,164	1,400	1,250
6 Misc Utilities	1,800	1,915	1,800	1,800
7 Building Improvements	2,000	-	1,000	1,000
8 Bldg Repairs & Mainte	3,500	5,593	4,000	4,000
9 Chamber Office Loan Prin.	4,000	4,051	2,000	4,000
10 Chamber Office Loan Int.	2,000	1,799	3,500	2,000
11 Total WELCOME CENTER	37,400	35,808	36,500	36,850
12				
13 WELCOME CENTER REVENUES				
14 Chamber of Commerce Rent	6,000	6,000	6,000	6,000
15 TOTAL Welcome Center Revenues	6,000	6,000	6,000	6,000
16				
17 TO BE RAISED IN TAXES Welcome Center	31,400	29,808	30,500	30,850
18				
19 PUBLIC SAFETY				
20 AMBULANCE DEPARTMENT				
21 AMBULANCE OPERATIONS				
22 Chief of Emergency Services Salary & Wages	7,500	7,500	29,640	37,500
23 Chief of Emergency Services Benefits	600	574	17,970	20,000
24 Paramedic & Billing Salaries & Wages	73,025	69,224	69,600	72,000
25 Paramedic & Billing Benefits	34,300	35,550	33,950	35,550
26 Operating Supplies	30,000	25,839	25,000	30,000
27 Office Supplies	3,000	3,384	3,000	3,000
28 Repair & Maint Supplies	100	15	500	500
29 Paramedic Supplies	4,000	2,435	3,500	3,500
30 Billing Software	5,000	4,113	4,000	4,000
31 Other Purchased Services	2,600	4,282	3,500	3,500
32 EMS Responder Wages (Shift Coverage, OT, & Volunteers)	240,000	252,655	263,000	263,000
33 Paramedic Intercept	8,000	5,085	8,000	7,000
34 Contract Services	-	18,546	-	-
35 Personal Protection Equip	1,000	667	1,000	1,000
36 Rental Quarters	5,220	5,220	5,220	5,220
37 Communications	600	215	600	600
38 Dues, Subs & Meetings	750	1,855	600	1,000
39 Medical Testing	300	-	300	300
40 Uncollectable Accounts	20,000	51,074	20,000	20,000
41 3% Tax on VT Patient Income	1,000	638	1,000	1,000
42 Medicare & Ins Allowance	100	-	100	100
43 TOTAL Ambulance Operations	437,095	488,871	490,480	508,770

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 AMBULANCE VEHICLE				
2 Equip Repair & Maintenance	-	70	-	
3 Ambulance Purchase	-	44,999	-	
4 Small Tools & Equipment	1,400	1,162	750	750
5 Ambulance 1 Maintenance	2,000	953	2,000	2,000
6 Ambulance 2 Maintenance	2,000	2,704	2,000	3,000
7 Ambulance 3 Maintenance	4,000	4,635	4,000	3,000
8 Communications	500	503	500	1,500
9 Fuel	4,000	4,648	4,000	4,500
10 2018 Chevy Silverado - Car 1	-	-	-	2,900
11 TOTAL Ambulance Vehicle	13,900	59,674	13,250	17,650
12				
13 AMBULANCE TRAINING				
14 Training Wages	3,500	-	3,500	5,000
15 Employer Paid Benefits	200	-	200	400
16 Operating Supplies	1,000	1,849	1,000	2,000
17 Professional Services	600	700	600	900
18 Small Tools & Equipment	100	47	100	100
19 Travel & Transportation	500	-	500	1,000
20 Dues, Subs & Meetings	200	55	300	300
21 State EMS Training	5,000	8,229	5,000	9,000
22 TOTAL Ambulance Training	11,100	10,880	11,200	18,700
23				
24 AMBULANCE COMMUNICATIONS				
25 Office Phone & Internet	1,800	1,668	1,700	1,700
26 Vehicle Cell Phones	1,000	1,668	1,000	1,700
27 Pagers	3,000	958	3,000	3,000
28 Portable Radios	3,000	2,359	3,000	3,000
29 Vehicle Mobile Radios	500	231	500	500
30 TOTAL Ambulance Communications	9,300	6,883	9,200	9,900
31				
32 CAPITAL RESERVE				
33 Cardiac Monitors	10,000	10,000	10,000	20,000
34 Portable Computer	2,500	2,500	2,500	2,500
35 Ambulance 2018	25,000	25,000	10,000	12,000
36 Ambulance 2021	-	-	50,000	50,000
37 Pagers	2,000	2,000	2,000	2,000
38 2 way radios	3,000	3,000	3,000	4,000
39 TOTAL Capital Reserve	42,500	42,500	77,500	90,500
40				
41 TOTAL Ambulance Department	513,895	608,808	601,630	645,520
42				
43 AMBULANCE REVENUE				
44 Ambulance Services	460,000	732,534	475,000	800,000
45 Ambulance Contract Fees	-	116,790	-	115,000
46 Ambulance Loan Proceeds	-	50,000	-	-
47 Ambulance Drawbacks	-	(346,056)	-	(360,000)
48 TOTAL Ambulance Revenue	460,000	553,268	475,000	555,000
49				
50 TO BE RAISED IN TAXES Ambulance	53,895	55,540	126,630	90,520

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 HEALTH OFFICER				
2 Salaries & Wages	6,500	6,500	6,650	6,650
3 Employer Paid Benefits	480	497	490	490
4 Water Testing Supplies	100	-	100	100
5 Travel & Transportation	100	-	100	100
6 Dues, Subs & Meetings	100	-	100	100
7 Total HEALTH OFFICER	7,280	6,997	7,440	7,440
8				
9 TOTAL Health Officer	7,280	6,997	7,440	7,440
10				
11 FIRE DEPARTMENT				
12 FIREFIGHTING				
13 Chief of Emergency Services Salary & Wages	18,200	17,680	29,640	37,500
14 Chief of Emergency Services Benefits	1,500	1,353	17,970	20,000
15 Salaries & Wages	61,800	56,274	60,000	50,000
16 Employer Paid Benefits	5,000	4,305	5,000	5,000
17 Operating Supplies	4,000	4,638	4,000	5,000
18 Professional Services	1,750	6,391	1,750	2,000
19 Winter Hydrant Maint	3,600	3,500	3,600	3,600
20 Hydrant Rental	25,200	26,394	25,200	26,500
21 Travel & Transportation	200	-	200	200
22 Dues, Subs & Meetings	900	376	900	900
23 Education	2,500	380	2,500	3,500
24 CDL Licensing	500	-	500	500
25 Medical Testing	750	-	750	750
26 Fire Prevention	1,000	887	1,000	1,000
27 TOTAL Firefighting	126,900	122,178	153,010	156,450
28				
29 FIRE COMMUNICATIONS				
30 Alarm Registration Admin	200	-	200	200
31 Equip Repair & Mainte	3,000	796	2,500	2,500
32 Machinery & Equipment	2,500	280	1,000	1,000
33 Communications	3,000	5,355	3,800	3,800
34 Security Alarm Radios	-	-	-	-
35 TOTAL Fire Communication	8,700	6,430	7,500	7,500
36				
37 FIRE TRUCK & EQUIPMENT				
38 Operating Supplies	1,500	1,706	1,500	1,500
39 Repair & Maintenance	2,500	-	2,500	2,500
40 Hose Testing	2,000	-	2,000	2,000
41 Pump Testing	2,000	903	2,000	2,000
42 Engine #1 Maintenance	3,000	636	3,000	1,500
43 Engine #2 Maintenance	2,500	2,930	2,500	3,000
44 Engine #3 Maintenance	1,500	1,117	1,500	2,500
45 Rescue Maintenance	1,500	451	1,500	2,500
46 Fuel	1,500	247	1,500	1,500
47 Fire Truck 2018	-	-	72,000	72,000
48 2018 Chevy Silverado - Car 1	-	-	-	2,900
49 TOTAL Fire Truck & Equipment	18,000	7,990	90,000	93,900

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 FIREFIGHTING EQUIPMENT				
2 Operating Supplies	1,500	1,434	1,500	1,500
3 Equipment Maintenance	1,000	1,388	1,000	1,500
4 Air Pack Maint & Equip	3,000	693	3,000	3,000
5 Equipment Purchase	3,000	3,227	2,500	3,000
6 Small Tools & Equipment	400	133	400	400
7 Rescue Equipment	800	-	800	800
8 Bunker Gear Replacement Pieces	2,500	5,362	2,500	2,500
9 Hose Adapters	1,000	297	1,000	1,000
10 TOTAL Firefighting Equipment	13,200	12,535	12,700	13,700
11				
12 CAPITAL RESERVE				
13 Pager Replacement	2,000	2,000	2,000	2,000
14 Fire Truck	70,000	70,000	-	-
15 Bunker Gear	12,500	12,500	12,500	12,500
16 Generator	7,000	7,000	3,000	3,000
17 Air Pack Regulators and Frames	9,300	9,300	9,300	15,000
18 Air Pack Tanks	2,000	2,000	2,000	2,000
19 Boiler Replacement	2,600	2,600	-	2,000
20 LED Lighting	2,000	2,000	2,000	-
21 New EMS Building Conceptual Study	3,000	3,000	3,000	-
22 Fire Ground 2-way Radios	2,000	2,000	2,000	2,000
23 SCBA Bottle Fill System	-	-	-	-
24 Kawasaki UTV	-	-	-	-
25 Engine 2 Replacement 2024 (E-2)	-	-	-	10,000
26 Tower Equipment	-	-	-	-
27 Hose	-	-	-	7,500
28 TOTAL Capital Reserve	112,400	112,400	35,800	56,000
29				
30 TOTAL Fire Department	279,200	261,533	299,010	327,550
31				
32 FIRE DEPARTMENT REVENUE				
33 Alarm Permits	3,000	375	3,000	-
34 Alarm System Registration	7,800	13,525	16,000	15,000
35 Fire & Accident Fees	-	3,825	-	2,500
36 Building Safety Enforcement Fees	-	-	-	1,500
37 TOTAL Fire Department Revenue	10,800	17,725	19,000	19,000
38				
39 TO BE RAISED IN TAXES Fire Department	268,400	243,808	280,010	308,550
40				
41 EMERGENCY SERVICES BUILDINGS				
42 WOODSTOCK STATION #2				
43 Maintenance Supplies	150	232	150	150
44 Propane	2,800	2,944	1,600	2,500
45 Electricity	800	550	800	700
46 Misc Utilities	2,900	3,725	4,000	4,000
47 Bldg Repairs & Mainte	1,000	15,220	1,000	2,000
48 TOTAL Woodstock Station #2	7,650	22,671	7,550	9,350

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 EMERGENCY SERVICES BUILDING				
2 Maintenance Supplies	1,000	1,744	2,000	2,000
3 Building Custodian	6,000	4,022	5,000	4,600
4 Propane	2,000	3,236	4,800	4,600
5 Electricity	8,350	8,773	8,350	8,350
6 Misc Utilities	5,000	3,381	3,000	3,500
7 Paint Exterior of ESB	500	-	500	-
8 Equip Repair & Mainte	7,000	11,695	7,000	8,000
9 TOTAL Emergency Services Building	29,850	32,849	30,650	31,050
10				
11 Total Emergency Services Buildings	37,500	55,520	38,200	40,400
12				
13 COMMUNICATIONS				
14 DISPATCH SERVICES				
15 Salaries & Wages	220,000	223,512	225,500	230,000
16 Training Wages	2,000	913	2,000	2,000
17 Residency Stipend	500	481	1,500	1,000
18 EMT Stipend	1,200	1,431	1,200	1,200
19 Employer Paid Benefits	76,500	91,245	89,500	90,000
20 Operating Supplies	1,200	1,048	1,000	1,100
21 Office Supplies	1,200	738	900	900
22 Repair & Mainte Supplies	1,000	1,645	1,500	1,500
23 Repairs & Maintenance	800	3,378	1,200	3,000
24 Machinery & Equipment	900	191	900	900
25 Small Tools & Equipment	600	1,148	600	800
26 Tower Rental & Lease	5,000	1,200	4,000	3,000
27 Tower Maintenance	300	1,937	300	1,500
28 Communications	7,500	4,642	6,000	6,000
29 Travel & Transportation	200	520	200	400
30 Training Fees	300	40	300	300
31 TOTAL Dispatch Services	319,200	334,068	336,600	343,600
32				
33 CAPITAL RESERVE				
34 Recorder	3,000	3,000	1,500	1,500
35 Replace "K" Frequency	-	-	-	-
36 Console terminal (a)	1,000	1,000	3,000	5,000
37 Console Terminal (b)	4,000	4,000	2,600	2,600
38 Receiver/Transmitter B	2,000	2,000	3,000	3,000
39 Receiver/Transmitter F	-	-	3,000	3,000
40 TOTAL Capital Reserve	10,000	10,000	13,100	15,100
41				
42 TOTAL Communications	329,200	344,068	349,700	358,700
43				
44 COMMUNICATIONS REVENUE				
45 Dispatching Village Police	64,370	64,370	64,370	64,730
46 Dispatching Other Towns	3,000	3,680	5,000	5,000
47 TOTAL Communications Revenue	67,370	68,050	69,370	69,730
48				
49 TO BE RAISED IN TAXES Communications	261,830	276,018	280,330	288,970

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 TOWN CONSTABLE				
2 Salaries & Wages	7,000	6,117	7,000	7,000
3 Employer Paid Benefits	520	468	520	500
4 Operating Supplies	100	-	100	100
5 Office Supplies	50	-	50	50
6 Repair & Mainte Supplies	50	-	50	50
7 Other Purchased Services	50	20	50	50
8 Animal Control	500	-	700	700
9 Machinery & Equipment	100	246	100	100
10 Communications	1,200	-	1,500	750
11 Mileage - Blue Light	500	-	500	500
12 Total TOWN CONSTABLE	10,070	6,850	10,570	9,800
13				
14 TOWN POLICE DISTRICT				
15 POLICE ENFORCEMENT & ADMINISTRATION				
16 Admin Salaries & Wages	63,075	68,331	64,650	66,275
17 Enforce Salaries & Wages	113,250	122,688	115,989	118,900
18 Admin EMT Train & Stipend	900	975	718	718
19 Enforce Stipend	3,730	4,041	4,920	6,560
20 Admin Employer Paid Benefits	15,400	16,683	20,000	23,000
21 Enforc Employer Paid Benefits	32,185	34,867	32,882	34,440
22 Admin Operating Supplies	800	867	656	738
23 Admin Office Supplies	250	271	246	205
24 Enforc Operating Supplies	350	379	349	410
25 Weapon Maint & Supplies	620	672	615	615
26 Professional Services	410	444	410	410
27 Enforce Uniform Service	1,640	1,780	1,640	1,640
28 Bike Patrol	80	87	82	41
29 Officer Video Camera	40	43	41	41
30 Enf Small Tools & Equip	1,310	1,419	1,312	1,312
31 Travel & Transportation	140	152	113	123
32 Adm Dues,Subs & Meetings	750	813	615	615
33 Enf Dues, Subs & Meetings	150	163	144	144
34 Printing & Binding	50	54	41	41
35 Advertising	250	271	123	205
36 Total POLICE ENFORCEMENT & ADMINISTRATION	235,380	254,998	245,546	256,432

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 TOWN LAW ENFORCEMENT				
2 TPS Salaries & Wages	77,000	67,966	78000	78,000
3 TPS Training Wages	1,300	1,463	1300	1,400
4 TPS Stipend	2,200	-	2200	2,200
5 TPS Training Paid Benefits	200	-	200	200
6 TPS Employer Paid Benefits	28,000	14,434	22500	22,500
7 TPS Uniform Service	1,300	575	1300	1,300
8 Extended Warranty/Patrol Car	1,200	2,397	1200	1,200
9 TPS Vehicle Repair&Mainte	2,500	499	2500	2,500
10 TPS Small Tools & Equip	500	7,624	500	500
11 TPS 4x4 Vehicle Lease/Purchase	7,800	743	7,800	7,800
12 TPS 4X4 Radio, Lights, Radar	800	-	800	800
13 TPS Communications	300	50	300	300
14 TPS Fuel	2,500	2,516	2750	2,750
15 TPS Dues, Subs & Meetings	125	144	125	150
16 TPS Tuition	750	551	750	750
17 Total LAW ENFORCEMENT	126,475	98,962	122,225	122,350
18				
19 POLICE TRAINING				
20 Training Salaries & Wages	2,050	2,221	2,255	2,460
21 Employer Paid Benefits	150	163	144	185
22 Travel & Transportation	170	184	123	164
23 Tuition	780	845	779	779
24 Total POLICE TRAINING	3,150	3,413	3,301	3,588
25				
26 POLICE COMMUNICATIONS				
27 Radio Maintenance	123	133	164	164
28 Communications	4,346	4,708	4,510	4,715
29 Total COMMUNICATIONS	4,469	4,841	4,674	4,879
30				
31 POLICE VEHICLE				
32 Equip Repair & Mainte	1,435	1,555	1,435	1,640
33 Small Tools & Equipment	246	267	246	246
34 Fuel	3,280	3,553	3,690	4,100
35 Total POLICE VEHICLE	4,961	5,374	5,371	5,986
36				
37 BUILDING MAINTENANCE				
38 Salaries & Wages	820	888	820	820
39 Employer Paid Benefits	60	65	62	72
40 Propane	820	888	1,066	820
41 Electricity	740	802	738	738
42 Rubbish Removal	450	488	615	820
43 Water/Sewer	290	314	287	164
44 Building & Maintenance	410	444	615	615
45 Total BUILDING MAINTENANCE	3,590	3,889	4,203	4,049

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 CAPITAL RESERVE				
2 Police Computer	100	108	103	615
3 Radio System	820	888	820	820
4 Police Cruiser	6,150	6,663	6,150	6,150
5 Total CAPITAL RESERVE	7,070	7,659	7,073	7,585
6				
7 Total TOWN POLICE DISTRICT	385,095	379,137	392,393	404,868
8				
9 TOWN POLICE REVENUE				
10 Moving Vilations - VTTC	1,000	-	1,000	1,000
11 False Alarms	100	-	100	100
12 TOTAL Town Police Revenue	1,100	-	1,100	1,100
13				
14 TO BE RAISED IN TAXES Town Police	383,995	379,137	391,293	403,768
15				
16				
17 INTERGOVERNMENTAL				
18 Highway Rebate	288,000	288,000	288,000	-
19 TOTAL Intergovernmental	288,000	288,000	288,000	-
20				
21 SELECT BOARD CONTINGENCY				
22 Unclassified	30,000	23,266	30,000	25,000
23 Compensation Unused Sick & Vacation Time	-	23,448	28,000	-
24 House Numbers	500	162	500	500
25 Insurance	170,000	181,078	185,000	185,000
26 TOTAL Select Board Contingency	200,500	227,954	243,500	210,500
27				
28 SELECT BOARD CONTINGENCY CAPITAL RESERVE				
29 Compensation Unused Sick & Vacation Time	-	-	-	50,000
30 TOTAL Select Board Capital Reserve	-	-	-	50,000
31				
32 TOTAL SELECT BOARD CONTINGENCY	200,500	227,954	243,500	260,500
33				
34 CAPITAL OUTLAY				
35 Capital Outlay	-	137,560	-	-
36 Total CAPITAL OUTLAY	-	137,560	-	-

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 CAPITAL RESERVE SPENDING				
2 Manager's Pickup	12,000	6,381	-	-
3 Town Hall Improvements	30,000	25,422	50,000	50,000
4 Office Equipment	-	-	-	-
5 Computer Equipment Replacement	-	4,092	-	10,000
6 Town Clerk Vault Improvements	20,000	1,350	-	2,000
7 Restoration of Records	-	3,602	10,000	5,000
8 Listers' Equip/Education	-	-	-	-
9 Paving	12,000	12,733	-	-
10 Dump Trucks	-	-	-	-
11 Hwy Supt. Pickup (used)	4,000	-	-	-
12 4WD Dump Truck (ID#3-4)	-	-	-	-
13 Bridges	60,000	17,996	35,000	50,000
14 Culverts & Stormwater	8,000	10,000	-	10,000
15 Ambulance Purchase 2018	80,000	93,552	10,000	10,000
16 Ambulance Equipment	-	-	-	-
17 Communications	-	-	-	-
18 Dispatch Center Recorder	-	11,303	-	-
19 Fire Dept Bunker Gear	-	-	-	-
20 State Stormwater Compliance/Mgmt	-	8,500	-	-
21 North Street Retaining Wall	-	86	-	-
22 Console Terminal (b)	16,000	-	-	-
23 Equipment Note Principal	-	4,635	-	-
24 Equipment Note Interest	-	113	-	-
25 Vail Field Improvements	-	3,275	-	-
26 Emergency Infrastructure	-	-	-	-
27 Trucks	-	-	-	-
28 Cox District Rd Box Culvert	52,000	17,226	-	-
29 Sidewalks	-	3,900	-	-
30 Fire Truck 2019	-	-	170,000	-
31 ESB Generator	-	-	20,000	20,000
32 TOTAL Capital Reserve Spending	294,000	224,166	295,000	157,000
33				
34				
35 LOSS REPAIR EXPENSE				
36 Vehicle Damage/Ambulance	-	1,394	-	-
37 Total LOSS REPAIR EXPENSE	-	1,394	-	-
38				
39 TROPICAL STORM IRENE EXPENSES				
40 IRE Bond Repayment	44,600	44,600	44,600	44,600
41 IRE Bond Interest Expense	17,250	13,351	15,000	12,750
42 Total TROPICAL STORM IRENE EXPENSE	61,850	57,951	59,600	57,350

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 GRANT EXPENSE				
2 ORRV Grant Expense	-	4,745	-	-
3 Highway Grant Expense	-	29,947	-	-
4 CoxDistrict RdGrantExpens	-	159,194	-	-
5 Storm Event (FEMA) Grant 2017	-	46,255	-	-
6 Densmore Stormwater Grant	-	23,500	-	-
7 Billings Farm & Museum Grant	-	67,464	-	-
8 North St. Wall Emergency Grant	-	230,000	-	-
9 Cooperative Management Agreement	-	14,436	-	-
10 East End Sidewalk Grant	-	1,831	-	-
11 Densmore Stone Bridge Grant BC1948	-	125,136	-	-
12 Total GRANT EXPENSE	-	702,508	-	-
13				
14 GRANT REVENUE				
15 Bridge Incentive Grant Revenue	-	-	-	-
16 Highway Grant Revenue	-	29,947	-	-
17 North St Retaining Wall Grant	-	230,000	-	-
18 ORRV Grant Revenue	-	4,745	-	-
19 Cox District Rd Culvert	-	169,740	-	-
20 Storm Event(FEMA17)Grant	-	149,981	-	-
21 Densmore Hill Stormwater Grant Revenue	-	23,200	-	-
22 Densmore Hill Stone Bridge Grant	-	115,200	-	-
23 Cooperative Management Agreement w/NPS	-	88,972	-	-
24 TOTAL Grant Revenue	-	811,785	-	-
25				
26 COMMUNITY CELEBRATIONS				
27 July 4th Celebration	-	9,875	-	10,000
28 Total COMMUNITY CELEBRATIONS	-	9,875	-	10,000
29				
30 TRANSFERS OUT				
31 Transfer to Cap Reserve	-	18,573	-	-
32 Total TRANSFERS OUT	-	18,573	-	-
33				
34 BILLINGS PARK				
35 Billings Park Expense	-	-	-	-
36 Total BILLING PARK	-	-	-	-

	Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1 MISCELLANEOUS REVENUES				
2 In Lieu of Taxes	2,000	1,535	2,000	1,500
3 Land Use	248,000	275,129	248,000	275,000
4 Rockefeller Endowment	60,000	60,000	60,000	60,000
5 Miscellaneous Revenue	4,600	49,204	4,600	4,600
6 Donations	-	61,631	-	-
7 Miscellaneous -State of Vermont	-	18,573	-	-
8 Village Highway Rebate	288,000	288,000	288,000	-
9 Sale of Equipment & Materials	-	191	-	-
10 Insurance Reimbursement	-	2,673	-	-
11 Other Reimbursements	-	199	-	-
12 Sale of General Capital Assets	-	60,000	-	-
13 4th of July Contributions	-	3,750	-	-
14 Transfer in from Capital Reserve	294,000	231,971	295,000	157,000
15 Transfer from Trustees	-	2,100	-	-
16 Transfer from Local Option	-	10,581	-	-
17 Town Forest Lease	7,500	7,500	7,500	7,500
18 TOTAL Miscellaneous Revenues	904,100	1,073,036	905,100	505,600
19				
20 ECONOMIC DEVELOP COMMISSION				
21 Local Options Tax Revenues	230,000	212,079	270,000	270,000
22 TOTAL Economic Development Commission	230,000	212,079	270,000	270,000
23				
24 LOCAL OPTIONS TAX REVENUE				
25 Local Options Tax Revenue	230,000	-	270,000	270,000
26 TOTAL Local Options Tax Revenue	230,000	-	270,000	270,000
27				
28 TOTAL Expenditures	5,820,923	6,835,933	6,038,508	5,902,498
29 TOTAL Revenues	2,047,270	3,123,665	2,118,370	1,826,980
30 TOTAL to be raised in taxes	3,773,653	3,712,268	3,920,138	4,075,518

Management's Discussion and Analysis

The Town of Woodstock was chartered by New Hampshire Governor Benning Wentworth on July 10, 1761. It was named after Woodstock in Oxfordshire, England. The town was first settled in 1768.

A five-member Selectboard is elected and is responsible for providing municipal services such as administration, planning and zoning, public works and public safety.

The following is a discussion and analysis of the Town of Woodstock's (Town) financial performance, including an overview and analysis of the financial activities of the Town for the fiscal year ending June 30, 2019.

Readers should consider this information in conjunction with the Town's financial statements which are available at www.townofwoodstock.org or at the Town Office.

GENERAL FUND BUDGETARY HIGHLIGHTS

On March 3, 2018 the voters of the Town of Woodstock convened at the Town Hall for the annual Town Meeting. A budget of \$5,820,923 (for fiscal year 2019 excluding special articles) was presented which included specific sums of money to operate the various Town departments. To defray operating costs, the amount needed to be raised by taxation was \$3,773,653. The amount to be raised by taxation was voted and adopted.

The approved budget increased by \$369,212 over the FY 18 budget. The change was primarily due to increases in the amount needed for administration, public safety services and public works.

The amount to be raised by taxation of \$3,773,653 was an increase of 3.02% over the previous year's amount.

FINANCIAL HIGHLIGHTS

Government-wide Highlights

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2019, by \$16,417,917. Net position for governmental activities increased by \$572,831 and net position for business-type activities decreased by \$187,900. There were deferred inflows of resources of \$1,091,410.

Fund Highlights

At the end of the fiscal year, the Town's governmental funds reported a combined ending fund balance of \$4,216,199, an increase of \$366,417 compared to the prior year. The \$4,216,199 represents amounts restricted, committed, and assigned for specific purposes, such as future capital expenditures and other subsequent year's expenditures. The proprietary funds reported net position at June 30, 2019 of \$1,825,875, a decrease of \$187,900 for the year.

Debt

The Town's total long-term debt decreased during the fiscal year to \$1,555,213. During FY 2019, the Town retired debt of \$257,144.

The following table reflects the government-wide net position compared to the prior year.

Net Position June 30, 2019 and June 30, 2018						
	Governmental Activities		Business-type Activities		Total	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Current assets	\$ 4,881,094	\$ 4,733,838	\$ 626,673	\$ 638,783	\$ 5,507,767	\$ 5,372,621
Noncurrent assets	<u>13,178,025</u>	<u>13,000,619</u>	<u>1,441,879</u>	<u>1,643,573</u>	<u>14,619,904</u>	<u>14,644,192</u>
Total assets	<u>18,059,119</u>	<u>17,734,457</u>	<u>2,068,552</u>	<u>2,282,356</u>	<u>20,127,671</u>	<u>20,016,813</u>
Deferred outflows of resources	<u>187,346</u>	<u>207,972</u>	<u>45,831</u>	<u>47,712</u>	<u>233,177</u>	<u>255,684</u>
Current liabilities	387,781	413,130	47,986	48,994	435,767	462,124
Long-term liabilities	<u>2,177,790</u>	<u>2,125,007</u>	<u>237,964</u>	<u>264,041</u>	<u>2,415,754</u>	<u>2,389,048</u>
Total liabilities	<u>2,565,571</u>	<u>2,538,137</u>	<u>285,950</u>	<u>313,035</u>	<u>2,851,521</u>	<u>2,851,172</u>
Deferred inflows of resources	<u>1,088,852</u>	<u>1,385,081</u>	<u>2,558</u>	<u>3,258</u>	<u>1,091,410</u>	<u>1,388,339</u>
Net Position:						
Net investment in capital assets	10,556,726	10,369,476	1,366,529	1,530,548	11,923,255	11,900,024
Restricted - Expendable	2,349,057	2,225,721	106,381	106,381	2,455,438	2,332,102
Unrestricted	<u>1,686,259</u>	<u>1,424,014</u>	<u>352,965</u>	<u>376,846</u>	<u>2,039,224</u>	<u>1,800,860</u>
Total net position	\$ <u>14,592,042</u>	\$ <u>14,019,211</u>	\$ <u>1,825,875</u>	\$ <u>2,013,775</u>	\$ <u>16,417,917</u>	\$ <u>16,032,986</u>

The portion of the Town's governmental activities net position as of June 30, 2019 that reflects its investment in capital assets (e.g., land, buildings, equipment, and construction in progress), less any related debt used to acquire those assets is \$10,556,726 or 72%. The Town uses these capital assets to provide services to citizens; therefore, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

A portion of the Town's governmental activities net position (16% or \$2,349,057) represents restricted net position. These resources are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position of \$1,686,259 may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Town of Woodstock is able to report positive balances in all of the three categories of net position for both governmental and business-type activities.

Changes in Net Position for the Fiscal Years Ended June 30, 2019 and 2018

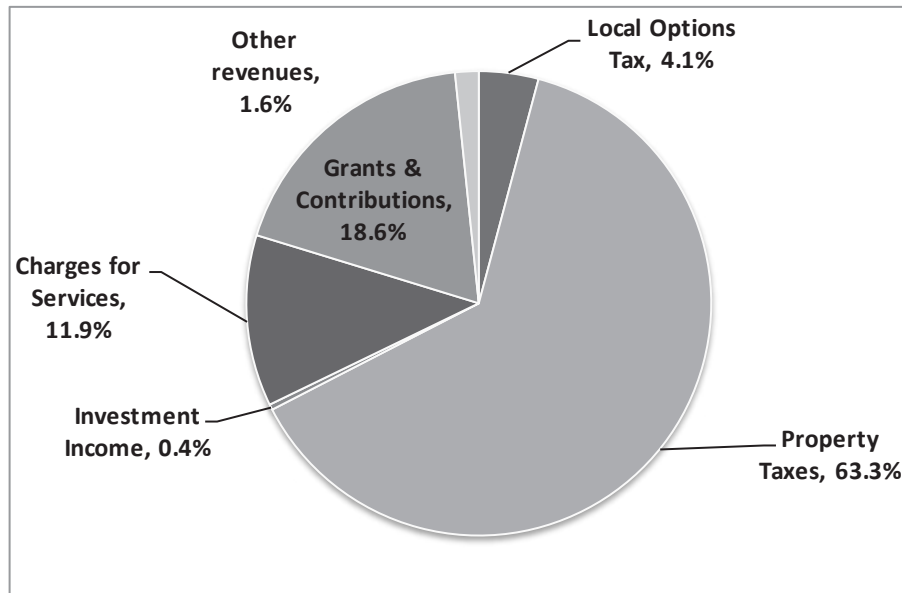
	Governmental Activities		Business-type Activities		Total	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Revenues						
Program Revenues						
Grants and Contributions	\$ 1,287,587	\$ 567,495	\$ 75	\$ -	\$ 1,287,662	\$ 567,495
Charges for Services	824,930	714,354	857,734	797,024	1,682,664	1,511,378
Other	113,465	72,018	802	8,939	114,267	80,957
General Revenues						
Property Taxes	4,376,511	4,158,351	-	-	4,376,511	4,158,351
Local Options Tax	286,511	265,426	-	-	286,511	265,426
Bridge donation	-	2,022,317	-	-	-	2,022,317
Investment Income	26,463	26,181	10,173	2,320	36,636	28,501
Total Revenues	<u>6,915,467</u>	<u>7,826,142</u>	<u>868,784</u>	<u>808,283</u>	<u>7,784,251</u>	<u>8,634,425</u>
Expenses						
Governmental Activities						
General Government	1,408,523	1,257,374	-	-	1,408,523	1,257,374
Public Works	2,685,145	2,161,197	-	-	2,685,145	2,161,197
Public Safety	1,576,106	1,482,734	-	-	1,576,106	1,482,734
Economic & Community Development	201,498	172,388	-	-	201,498	172,388
Culture and Recreation	665,894	725,641	-	-	665,894	725,641
Debt Service - Interest	46,253	53,472	-	-	46,253	53,472
Business-type Activities						
Sewer	-	-	1,031,580	897,765	1,031,580	897,765
Unemployment	-	-	-	-	-	-
Total Expenses	<u>6,583,419</u>	<u>5,852,806</u>	<u>1,031,580</u>	<u>897,765</u>	<u>7,614,999</u>	<u>6,750,571</u>
Changes in Net Position before Changes in Market Value (MV) and Transfers						
MV Increase(Decrease)	332,048	1,973,336	(162,796)	(89,482)	169,252	1,883,854
Transfer In (Out)	215,679	96,133	-	-	215,679	96,133
Changes in Net Position	<u>25,104</u>	<u>31,600</u>	<u>(25,104)</u>	<u>(31,600)</u>	<u>-</u>	<u>-</u>
Net Position - Beginning	572,831	2,101,069	(187,900)	(121,082)	384,931	1,979,987
Net Position - Ending	<u>14,019,211</u>	<u>11,918,142</u>	<u>2,013,775</u>	<u>2,134,857</u>	<u>16,032,986</u>	<u>14,052,999</u>
Net Position - Ending	\$ <u>14,592,042</u>	\$ <u>14,019,211</u>	\$ <u>1,825,875</u>	\$ <u>2,013,775</u>	\$ <u>16,417,917</u>	\$ <u>16,032,986</u>

Governmental Activities - In the fiscal year 2019, property taxes provided 63% of revenues. Grants and Contributions accounted for 19%. The amount earned on investments was 0.4% of total governmental activities revenues. Charges for Services brought in 12% and the Local Option Tax was 4%.

Business-type Activities - Charges for Services accounted for 99% of revenues.

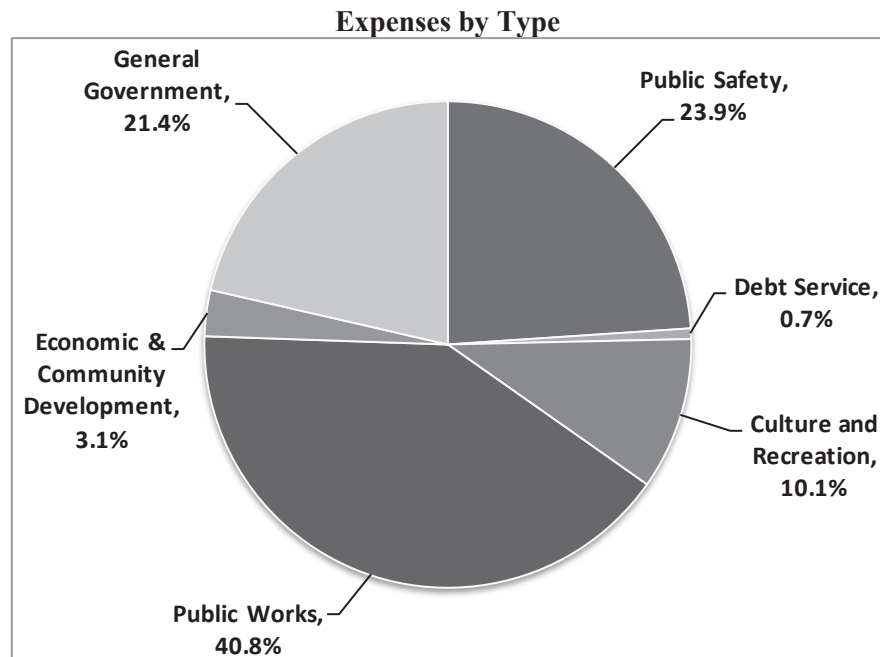
The following is a graphical representation of revenues for governmental activities.

Revenues by Source



For FY 2019, governmental activities expenses exceeded program revenues by \$4,357,437 compared to \$4,498,939 for FY 2018.

The following is a graphical representation of expenses for governmental activities.



While Town expenses cover many services, the largest expenses are for public works, general government and public safety.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the Town of Woodstock uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town of Woodstock's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$4,216,199. This fund balance is restricted, committed, and assigned to indicate that it is not available for new spending because it has already been pledged to specific purposes such as subsequent year's expenditures and capital improvements.

General Fund - The General Fund is the chief operating fund of the Town. At the end of the current fiscal year, nonspendable, restricted, and assigned fund balance totaled \$80,946. The fund balance of the Town General Fund increased by \$107,082 during the fiscal year and reported total fund balance of \$80,946 at June 30, 2019.

Proprietary Funds - The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. In addition to determining the amount of General Fund balance available for appropriation, the Town also makes a similar calculation for the Sewer Fund and Unemployment Fund.

Unrestricted net assets of the Town's Sewer Fund amount to \$352,965, a decrease of \$23,881 during the most recent fiscal year; restricted net position of \$0 is unchanged from FY18. Restricted net position of the Town's Unemployment Fund amounts to \$106,381, which is unchanged from FY18. Other factors concerning these two funds have already been addressed in the discussion of the Town's business-type activities.

CAPITAL ASSETS

The Town's investment in capital assets for its governmental and business-type activities as of June 30, 2019, amounts to \$14,619,904 (net of depreciation). This amount represents a decrease of \$24,288 from the prior year. This investment in capital assets includes land and improvements, buildings and improvements, vehicles and equipment, infrastructure, and construction in process.

Capital Assets as of June 30, 2019 and June 30, 2018

(Net of Depreciation)

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
Land	\$ 642,570	\$ 642,570	\$ 36,164	\$ 36,164	\$ 678,734	\$ 678,734
Land Improvements	8,847	9,284	-	-	8,847	9,284
Construction in process	-	19,611	-	55,913	-	75,524
Infrastructure	7,136,132	6,886,033	87,822	89,417	7,223,954	6,975,450
Buildings & improvements	2,710,997	2,704,687	-	-	2,710,997	2,704,687
Sewer treatment plant	-	-	1,258,040	1,378,790	1,258,040	1,378,790
Vehicles and equipment	1,407,993	1,419,473	56,876	79,100	1,464,869	1,498,573
Office equip & computers	186,969	237,150	2,977	4,189	189,946	241,339
Total assets	\$ 12,093,508	\$ 11,918,808	\$ 1,441,879	\$ 1,643,573	\$ 13,535,387	\$ 13,562,381

Additional information on the Town's capital assets can be found in Note 4, "Capital Assets."

DEBT ADMINISTRATION

Long-term Debt - On June 30, 2019, the Town of Woodstock had total long-term debt outstanding of \$1,555,213. Of this amount, \$560,000 represents a bond payable at an interest rate of 4.67%, \$535,200 represents a bond payable at an interest rate of 2.49%, \$154,000 represents a bond payable at an interest rate of 3%, \$88,093 represents a note payable at an interest rate of 1.95%, \$79,276 represents a note payable at an interest rate of 2.6%, \$50,000 represents a note payable at an interest rate of 2.78%, \$13,294 represents a note payable at an interest rate of 1.98%, and \$75,350 represents a non-interest bearing bond.

FISCAL YEAR 2020 BUDGET

For fiscal year 2020, property taxes are projected to increase 3.9% or \$146,485 over last year's budget. No amount will be used from the surplus, for the purpose of tax stabilization for the fiscal year 2020. The Special Articles approved for FY 20 are \$14,537 less than those budgeted in FY 19. The fiscal year 2020 budget adopted at the Town Meeting in March 2019 will maintain services at the fiscal year 2019 levels.

Requests for Information

This financial report is designed to provide a general overview of the Town of Woodstock's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Municipal Manager, Town of Woodstock, PO Box 488, Woodstock VT 05091.

		Budget	Actual	Budget	Proposed
		2018/2019	2018/2019	2019/2020	2020/2021
1	SEWER BUDGET SUMMARY EXPENSES				
2	Sewer Operations	966,625	959,811	1,267,995	914,825
3	Administration	90,750	111,936	92,215	100,450
4	Capital Reserve Spending	22,000	9,496	245,000	55,000
5		1,079,375	1,081,244	1,605,210	1,070,275
6					
7	SEWER BUDGET SUMMARY REVENUES				
8	Revenues	261,500	24,919	709,000	68,000
9		261,500	24,919	709,000	68,000
10					
11	TO BE RAISED IN FEES	817,875	1,056,324	896,210	1,002,275

		Budget	Actual	Budget	Proposed
		2018/2019	2018/2019	2019/2020	2020/2021
1	MAINTAINING SEWER SYSTEMS				
2	Salaries & Wages	29,200	31,804	28,500	29,250
3	Employer Paid Benefits	15,800	15,284	16,200	16,500
4	Operating Supplies	6,000	19,011	5,000	7,500
5	Professional Services	1,000	-	1,000	1,000
6	Engineering Services	21,000	28,560	15,000	20,000
7	Sewer Line Cleaning	12,000	7,332	12,000	10,000
8	Repairs & Maintenance	6,000	5,229	6,000	6,000
9	Manhole Repair & Maintenance	20,000	2,500	18,000	20,000
10	Influent pump	-	-	20,000	-
11	Machinery & Equipment	500	5,200	500	4,000
12	Sewer Line Mainte Equip	600	200	600	600
13	Rentals	400	-	400	500
14	II Improvements	100	-	100	500
15	TOTAL Maintaining Sewer Systems	112,600	115,119	123,300	115,850
16					
17	CONSTRUCTION & MAINT. OF PLANTS				
18	Salaries & Wages	162,200	167,094	170,300	174,500
19	Employer Paid Benefits	77,250	69,930	79,420	80,000
20	Operating Supplies	50,000	52,301	50,000	50,000
21	Office Supplies	600	389	600	600
22	Repair & Mainte Supplies	7,500	7,519	7,500	7,500
23	Professional Services	2,000	407	2,000	2,000
24	Other Purchased Services	20,000	12,873	20,000	20,000
25	Uniforms, Protective Gear	5,000	6,685	5,000	7,000
26	Engineering Services	12,000	7,172	8,000	10,000
27	Laboratory Testing	20,000	15,580	18,000	18,000
28	Test/Monitor Wells	100	-	100	100
29	Repair & Maintenance	12,000	12,000	12,000	12,000
30	Small Tools & Equipment	2,000	1,222	2,000	2,000
31	Field Rental	14,000	30,000	30,000	-
32	Utilities	82,000	98,752	85,000	100,000
33	Communications	5,000	3,604	5,000	5,000
34	Travel & Transportation	200	132	200	200
35	Dues, Subs & Meetings	1,500	579	1,500	1,000
36	Contingency Account	10,000	13,473	10,000	11,000
37	Bond Repayment	37,675	37,675	37,675	37,675
38	Taxes, Licensing & Regs	2,400	490	2,400	2,400
39	Insurance & Worker's Comp	44,000	40,180	44,000	44,000
40	Dewatering	-	-	-	70,000
41	Engineering Study of Main Plant	-	-	-	35,000
42	TOTAL Constr. and Maint. of Plants	567,425	578,057	590,695	689,975

		Budget	Actual	Budget	Proposed
		2018/2019	2018/2019	2019/2020	2020/2021
1	SEWER VEHICLE				
2	Repair & Maintenance	7,500	4,711	12,000	10,000
3	Ton Truck Lease	13,500	-	-	-
4	F-150 Lease	-	-	-	-
5	Town Mgr F-150 Lease	-	-	1,000	-
6	Fuel	6,000	5,709	7,000	6,000
7	TOTAL Sewer Vehicle	27,000	10,421	20,000	16,000
8					
9					
10	CONSTRUCTION				
11	Construction	225,000	19,919	500,000	-
12	TOTAL Construction	225,000	19,919	500,000	-
13					
14					
15	DEPRECIATION				
16	Depreciation	-	201,696	-	-
17	TOTAL Depreciation	-	201,696	-	-
18					
19					
20	CAPITAL RESERVE				
21	Manager's Pick-up Truck	600	600	-	-
22	Ton Truck F-350	3,000	3,000	3,000	3,000
23	F-150 Pick up	3,000	3,000	3,000	3,000
24	Repairs & Maintenance	20,000	20,000	20,000	20,000
25	Tractor	5,000	5,000	5,000	5,000
26	Sludge Spreading Truck	3,000	3,000	3,000	25,000
27	Influent Pump	-	-	-	2,000
28	Comp. Unused Sick and Vacation Time	-	-	-	35,000
29	TOTAL Capital Reserve	34,600	34,600	34,000	93,000
30					
31	TOTAL Sewer Operations	966,625	959,811	1,267,995	914,825
32					
33	EXECUTIVE				
34	Salaries & Wages	31,000	28,910	31,800	26,200
35	Employer Paid Benefits	11,100	11,246	10,850	10,500
36	Dues, Subs, Meetings	-	-	-	500
37	TOTAL Executive	42,100	40,157	42,650	37,200
38					
39					
40	OFFICE ADMINISTRATION				
41	Office Supplies	1,500	1,571	1,500	1,500
42	Postage	900	1,262	900	1,500
43	Legal Services	250	111	250	250
44	Equipment Maintenance	600	1,081	600	1,000
45	Communications	2,000	1,894	2,000	2,000
46	NEMRC Support/License	-	-	-	1,000
47	TOTAL Office Administration	5,250	5,919	5,250	7,250

		Budget	Actual	Budget	Proposed
		2018/2019	2018/2019	2019/2020	2020/2021
1	AUDITING				
2	Professional Services	8,800	8,700	8,800	9,000
3	TOTAL Auditing	8,800	8,700	8,800	9,000
4					
5	ACCOUNTING				
6	Salary & Wages	24,900	34,040	25,600	33,500
7	Employer Paid Benefits	9,100	13,143	9,315	11,000
8	Professional Services	100	1,069	100	1,000
9	Computer Expense	500	383	500	500
10	Comp. Unused Sick and Vacation Time	-	8,527	-	-
11	NEMRC Services	-	-	-	1,000
12	TOTAL Accounting	34,600	57,161	35,515	47,000
13					
14	TOTAL Administration	90,750	111,936	92,215	100,450
15					
16		Budget	Actual	Budget	Proposed
17		2018/2019	2018/2019	2019/2020	2020/2021
18					
19	LOSS REPAIR EXPENSE				
20	TOTAL Loss Repair Expense	-	-	-	-
21					
22					
23	CAPITAL RESERVE SPENDING				
24	Manager's Pick-Up	2,000	2,320	-	-
25	Pick-up	-	-	-	-
26	F-150 Payment	-	-	-	10,000
27	Ton Truck	-	-	-	-
28	Sludge Truck	-	-	225,000	25,000
29	Repairs & Maintenance	20,000	7,176	20,000	20,000
30	TOTAL Capital Reserve Spending	22,000	9,496	245,000	55,000
31					
32					
33	TOTAL Appropriations	1,079,375	1,081,244	1,605,210	1,070,275
34					
35	REVENUE				
36	Delinquent Interest	5,000	8,333	5,000	6,000
37	Delinquent Penalty	5,000	6,293	5,000	6,000
38	Interest Income	2,000	0	2,000	1,000
39	Miscellaneous Revenue	2,000	800	2,000	-
40	Abatements	-	(2)	-	-
41	Transfer from Capital Reserve	22,500	9,496	245,000	55,000
42	Transfer from Construction Fund	225,000	-	450,000	-
43	TOTAL Revenue	261,500	24,919	709,000	68,000
44					
45	TO BE RAISED IN FEES	817,875	1,056,324	896,210	1,002,275

SPECIAL ARTICLES BUDGET

		Budget 2018/2019	Actual 2018/2019	Budget 2019/2020	Proposed 2020/2021
1-5002-903	GRANTS/CONTRIB-TRUST FUND				
1-5002-901	Audit Expense	1,500	1,100	1,500	1,500
1-5002-902	Trustee Wages	<u>900</u>	<u>300</u>	<u>900</u>	<u>900</u>
	TOTAL	2,400	1,400	2,400	0
					0
	GRANTS/CONTRIBUTIONS-GEN'L FUND				0
1-5002-903	Visiting Nurse and Hospice for VT & NH	25,000	25,000	25,000	25,000
1-5002-906	SE Community Action (SEVCA)	3,000	3,000	3,000	3,000
1-5002-907	Pentangle Arts	39,000	39,000	39,000	42,000
1-5002-908	Norman Williams Public Library	51,250	51,250	51,250	51,250
1-5002-916	Woodstock Council Aging	34,935	34,935	36,100	40,400
1-5002-917	Windsor County Partners	2,500	2,500	2,500	2,500
1-5002-918	Health Care/Rehabil Services (HCRS)	3,247	3,247	3,247	3,247
1-5002-919	WISE	2,000	2,000	2,000	2,500
1-5002-921	Spectrum Teen Center	1,250	1,250	1,250	1,250
1-5002-928	Green Mountain RSVP	500	0	500	500
1-5002-954	Welcome Center	25,000	25,000	25,000	0
1-5002-961	Vail Field Improvements	25,000	25,000	0	25,000
1-5002-966	Woodstock Community Television	3,500	0	5,000	8,000
1-5002-967	Senior Solutions	1,500	3,000	1,500	2,000
1-5002-969	Woodstock Job Bank	3,000	3,000	3,000	3,000
1-5002-970	Ottauq Health Foundation (OHF)	25,000	25,000	30,000	30,000
1-5002-971	COVER Home Repair	-	-	2,500	0
1-5002-972	Public Health Council of the UV	-	-	298	1,466
	Woodstock History Center	-	-	-	10,000
	Full-Time Ambulance	-	-	-	593,000
	Paving Town and Village	-	-	-	<u>150,000</u>
	TOTAL	245,682	243,182	231,145	996,513
	TOTAL SPECIAL ARTICLES	248,082	244,582	233,545	996,513
	SUMMARY				
	Expenditures				
	Special Articles - Trust Funds	2,400	1,400	2,400	0
	Special Articles - General Funds	245,682	243,182	231,145	996,513
	TOTAL EXPENDITURES	248,082	244,582	233,545	996,513
	Revenue				
	Taxes, Special Articles	245,682	243,182	231,145	996,513
	Transfer from Trustee of Public Funds	2,400	1,400	2,400	0
	TOTAL REVENUE	248,082	244,582	233,545	996,513

FY2019 SCHEDULE OF TAXES RAISED

Grand List: General Property Real Estate	8,855,198
Personal Property	11,995
Total Grand List	8,867,193

Taxes Billed Educational:	Grand List	Rate	Total Raised
Non-Residential Education	5,702,029	\$1.6197	\$ 9,235,576
Homestead Education	3,175,679	\$1.7025	\$ 5,406,595
Personal Property Educational	11,995	\$1.6197	\$ 19,428
 Municipal:			
Real Estate Town	8,867,193	\$0.4231	\$ 3,751,709
Real Estate Village	2,857,486	\$0.1831	\$ 523,206
County Tax	8,867,193	\$0.0078	\$ 69,164
Town Police District	6,009,707	\$0.0640	\$ 384,621
 Other:			
VT State Forest & Parks	681,600	\$ 0.01	\$ 6,816
 TOTAL Taxes Billed			 \$ 19,397,116

REPORT OF TOWN AUDITORS

We have examined the audit of the general purpose financial statements for the Town of Woodstock for the year ended June 30, 2019, as conducted by Mudgett, Jennett & Krogh-Wisner, Certified Public Accountants, the firm retained to do this work by the Town of Woodstock. We have met with the representative for Mudgett, Jennett & Krogh -Wisner and the Select Board. We approve the audit as presented.

We would like to compliment the Select Board, the Town Manager and his staff on the thoroughness and timeliness of this audit, for its results and for their cooperation with the Auditors.

Due to audit requirements, our audit document is more than 50 pages long. For this reason, the Select Board and Auditors have decided not to publish the full audit in the Town Report. If you would like to review the actual audit, a copy is on file at the Norman Williams Public Library, the Town Clerk's Office, and the Town Manager's Office. You may view the audit on the web site www.townofwoodstock.org - Municipal Manager - Town Financial Statements. If you would like a copy mailed to you, please call (802) 457-3456.

Respectfully submitted,
Tom Debevoise
Joseph Swanson
Town Auditors



Woodstock Town Public Trust Funds

In May 2018, the Vermont State Legislature authorized Trustees of Public Funds to invest public funds in securities and bonds. With this new mandate, the Town of Woodstock Trustees of Public Funds met many times to determine how to invest and manage all the different funds in the best way possible to accomplish the donors wishes. In the coming year all public funds will be invested in Vanguard Index funds.

The following are the funds managed by the Trustees with details of any action taken in 2018/19.

The **Aline J. Boyce Fund** was established in 1959 “... for the worthy people of Woodstock who are self-supporting but who have met with adversities which they cannot support without undue sacrifice.... to be managed in the discretion of the Committee and that no public report be made of its use”. In 2019 we transferred the entire fund to the Ottauquechee Health Foundation. The funds will be used for Woodstock residents who qualify for a Good Neighbor Grant. We are confident in the organization’s ability to disburse the funds appropriately and confidentially.

The **Orley A Whitcomb Fund** was established in 1936 to provide funds to the local King’s Daughters and Sons Organization. These funds were invested in securities. In 2019 we transferred the investment income and appreciation to the Kings Daughters for them to continue to invest and disburse.

The **Mary Billings French Memorial Park Fund** was established in October 1953 with gifts from the late Nelson Rockefeller, from Mrs. French’s children and another from Elizabeth Billings. The income is to be used solely for the improvement and maintenance of the Mt. Tom and Mount Peg Park areas. This income funds the activities of the Billings Park Commission.

The **Cemetery Trust Fund** contains more than twenty bequests. The investment income is to be used for the care of specific lots in “town” cemeteries. These funds have not been invested historically but now the invested fund will provide income as originally intended.

The **Oscar Freeman Fund** was established in 1935. The fund income is to be used for “the benefit of the needy poor”.

The **John and Ehrick Gilman Fund** was established in 1954. The fund income is to be used for town purposes.

The **Anna Williams Dreer Fund** originated as a gift of real estate to the Town, the sale of which was authorized by Town vote in 1943. These funds can be used for charitable or educational purposes with a vote of consent of the Town of Woodstock at a regular Town Meeting.

The **Marbara Bagley Scholarship Fund** was established after Ms Bagley’s death in 1978. The fund has been invested in securities and is now invested in Vanguard Mutual Funds.

The **Gary Francis Hersey Award Fund** awards an annual scholarship to a WUHMS student.

The **Brockway Scholarship Fund** awards an annual scholarship to a WUHMS student.

We look forward to managing these funds in the coming year and upholding the intent of the original donors.

Respectfully submitted,
Matthew Powers and Jill Davies
Town of Woodstock Trustees of Public Funds

Town of Woodstock Public Trust Funds
Accounts for the Year Ended June 30, 2019

	Cemetery Fund	Billings Park Fund	Boyce Fund	Dreer Fund	Freeman Fund	Gilman Fund	Whitcomb Fund	Marbara Bagley Scholarship Fund	Gary Hersey Award Fund	George C. Brockway Scholarship Fund	Common Account
BALANCE SHEET											
ASSETS											
Cash and cash equivalents	\$ 579	\$ 2,739	\$ -	\$ 144	\$ 183	\$ 5	\$ 39	\$ 356	\$ 15	\$ -	\$ 2,272
Investments	\$ 76,500	\$ 369,273	\$ -	\$ 18,969	\$ 24,194	\$ 687	\$ 5,123	\$ 46,594	\$ 1,976	\$ -	\$ -
Due from other funds	-	-	-	-	-	-	-	-	-	-	1,400
Total assets	<u>\$ 77,079</u>	<u>\$ 372,012</u>	<u>\$ -</u>	<u>\$ 19,113</u>	<u>\$ 24,377</u>	<u>\$ 692</u>	<u>\$ 5,162</u>	<u>\$ 47,310</u>	<u>\$ 1,991</u>	<u>\$ -</u>	<u>\$ 3,672</u>
LIABILITIES AND FUND EQUITY											
LIABILITIES:											
Due to other funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ 2,100
FUND EQUITY:											
Fund balances - restricted	\$ 77,079	\$ 372,012	\$ -	\$ 19,113	\$ 24,377	\$ 692	\$ 3,762	\$ 47,310	\$ 1,991	\$ -	\$ 1,572
Total liabilities and fund equity	<u>\$ 77,079</u>	<u>\$ 372,012</u>	<u>\$ -</u>	<u>\$ 19,113</u>	<u>\$ 24,377</u>	<u>\$ 692</u>	<u>\$ 5,162</u>	<u>\$ 47,310</u>	<u>\$ 1,991</u>	<u>\$ -</u>	<u>\$ 3,672</u>
INCOME STATEMENT											
REVENUES:											
Net increase in fair value of investments	\$ 2,917	\$ 42,620	\$ 108	\$ 724	\$ 931	\$ 26	\$ 385	\$ 3,859	\$ 75	\$ 100	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 413	\$ -
Total revenues	<u>\$ 2,917</u>	<u>\$ 42,620</u>	<u>\$ 108</u>	<u>\$ 724</u>	<u>\$ 931</u>	<u>\$ 26</u>	<u>\$ -</u>	<u>\$ 3,859</u>	<u>\$ 75</u>	<u>\$ 513</u>	<u>\$ -</u>
EXPENDITURES:											
Investment fees	\$ -	\$ 148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Disbursement	\$ -	\$ -	\$ 47,763	\$ -	\$ -	\$ -	\$ 20,414	\$ -	\$ 500	\$ 2,000	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128
Total expenditures	<u>\$ -</u>	<u>\$ 148</u>	<u>\$ 47,763</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,414</u>	<u>\$ -</u>	<u>\$ 500</u>	<u>\$ 2,000</u>	<u>\$ 128</u>
EXCESS OF REVENUES (EXPENDITURES)	\$ 2,917	\$ 42,472	\$ (47,655)	\$ 724	\$ 931	\$ 26	\$ (20,029)	\$ 3,859	\$ (425)	\$ (1,487)	\$ (128)
OTHER FINANCING SOURCES (USES):											
Transfers in (out), net	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,101)
NET CHANGE IN FUND BALANCES	<u>\$ 2,917</u>	<u>\$ 42,472</u>	<u>\$ (47,655)</u>	<u>\$ 724</u>	<u>\$ 931</u>	<u>\$ 26</u>	<u>\$ (20,029)</u>	<u>\$ 3,859</u>	<u>\$ (425)</u>	<u>\$ (1,487)</u>	<u>\$ (2,229)</u>
FUND BALANCES, July 1, 2018	<u>\$ 74,162</u>	<u>\$ 329,540</u>	<u>\$ 47,655</u>	<u>\$ 18,389</u>	<u>\$ 23,446</u>	<u>\$ 666</u>	<u>\$ 23,791</u>	<u>\$ 43,451</u>	<u>\$ 2,416</u>	<u>\$ 1,487</u>	<u>\$ 3,801</u>
FUND BALANCES, June 30, 2019	<u>\$ 77,079</u>	<u>\$ 372,012</u>	<u>\$ -</u>	<u>\$ 19,113</u>	<u>\$ 24,377</u>	<u>\$ 692</u>	<u>\$ 3,762</u>	<u>\$ 47,310</u>	<u>\$ 1,991</u>	<u>\$ -</u>	<u>\$ 1,572</u>

**MINUTES
ANNUAL TOWN MEETING
March 2, 2019**

Matt Maxham regaled the voters with fun facts from the 1919 Town Meeting. A sum of \$80 was paid for appraising real estate and the use of car. \$1,328 was paid for snow work. The School Report stated that things were getting caught up after the Influenza Epidemic. The cost per pupil at the High School was \$52.27, somewhat less than today.

After reviewing points of order and reminding those assembled that we are all neighbors who can disagree without being disagreeable. The moderator read out the warning and called the meeting to order. Matt asked if the voters had objections to letting nonresidents such as our Police Chief, our Highway Superintendent, and others speak. There were none.

Matt noted that there are two Eagle Scout plaques on display in the lobby, and Jacob Maxham is Woodstock's newest Eagle Scout.

ARTICLE I: "The election of Town Officers for the ensuing year as required by law (Australian Ballot)" Eden Marceau-Piconi, Ray Bourgeois, John Doten, and Jill Davies each spoke briefly introducing themselves as candidates for Selectboard. Sonya Stover noted that no one has submitted petitions for the two open seats on the Schoolboard.

United States Congressman Peter Welch then addressed those assembled. He spoke to the challenges faced by rural America such as thriving downtowns and good education. He compared the need for broadband to the Rural Electrification program of the 1930's. Civil Service is an important job, and noted we could use the Woodstock Selectboard in Washington.

Matt then recognized longtime staff accountant Anna Pitts, who will be retiring in June.

ARTICLE II: "To see if the Town will receive and act upon reports submitted by the Town officers." Moved by John Doten, seconded by Joby Thompson and passed without discussion.

ARTICLE III: "To see if the Town will vote to collect the Town General, Highway, School Taxes and State Education Taxes on real property and all other taxes levied through the Treasurer under the provisions of Title 32 VSA Chapter 133 and fix the dates of payment as November 1, 2019, and May 1, 2020." Moved by John Doten Seconded by Edwin English and passed without discussion.

ARTICLE IV: "To see if the Town will vote to pay the Town Officers in accordance with Title 24 VSA, Section 932 as follows:

Select Board	\$ 1,000.00	per year
Town Treasurer	12,000.00	per year
Listers	24.40	per hour
Constable	24.40	per hour
Town Clerk	30.75	per hour
Moderator	50.00	each time serves"

Moved by Butch Sutherland and seconded by John Doten. David Brown moved to amend the amount paid the Moderator from \$50.00 to \$100.00. Chris Miller seconded. The amendment carried and the motion passed.

ARTICLE V: "To see if the Town will vote to authorize the Treasurer, with the approval of the Select Board to borrow money, if necessary, in anticipation of taxes for Fiscal Year 2019-2020 to defray current expenses and debts of the Town and Sewer Department." Moved by Butch Sutherland, seconded by Jennifer Maxham. Barbara Simmons asked if this borrowing was usual. Phil Swanson said it was rare. The motion passed.

ARTICLE VI: "To see if the Town will vote to appropriate the sum of Six Million Thirty Eight Thousand Five Hundred Eight Dollars (\$6,038,508.) which includes the specified sums of money to operate each department; and to raise by taxation the amount of Three Million Nine Hundred Twenty Thousand One Hundred Thirty Eight Dollars (\$3,920,138.) which is the necessary sum to defray operating costs for FY 2019-2020.

Culture and Recreation	448,745
Town Hall Building	138,100
Select Board	35,410
Executive	132,800

Administration	26,800
Finance	242,130
Town Clerk	154,760
Planning and Zoning	121,870
Town Highways	1,792,800
Cemetery Maintenance	20,000
Sanitation	33,550
Ambulance Department	609,070
Fire Department	299,010
Emergency Services Bldg. Maintenance	38,200
Constable	10,570
Town Police District	392,393
Dispatch Services	349,700
Welcome Center	36,500
Village Highway Rebate	288,000
Select Board Contingency	243,500
Capital Outlay	295,000
Economic Development Commission	270,000
Irene Bond	<u>59,600</u>
Total	\$6,038,508"

Moved by Sally Miller, seconded by John Doten. A line by line discussion of the budget was led by the Selectboard. Sonya Stover introduced those present on Stage: Phil Swanson, Town Manager; Jill Davies, Mary Riley, Butch Sutherland, Sonya Stover, and John Doten, Selectboard Members; and Charlie Degener, Town Clerk. Sonya reminded voters that the School Budget accounts for 80% of a tax bill and today we will only deal with the Town Budget. She then highlighted the changes from last year: Rec Center is down because of an Act 60 workaround that is not permissible under Act 46. The town used to give money to the Woodstock School District, but that district no longer exists and all funds would now go to the Mega-District. The loan for the new boilers at Town Hall. Sonya had performed a compensation analysis of wages and benefits for all Woodstock municipal employees. Woodstock pays the median for Vermont, but benefits are low compared with other towns. The Manager's pickup lease has moved for accounting purposes. The Treasurer is down from \$16,000 to \$12,000 because Candace Coburn recommended a pay cut for herself (to which the audience applauded). Municipal employees will have a 2.5% cost of living raise, which was agreed upon with the Village Trustees. Jeff Kahn then added that the salaries do have room for merit, to be determined by Department Heads. Alita Wilson noted that we are creeping towards the deferred maintenance of Town Hall similar to that of the mid 1980's. Lou Piconi and Jill Davies spoke in support of investing in municipal buildings. Roy Bates asked about the emergency shelter at Woodstock Elementary School. Phil said we are working with the new Mega-Schoolboard on it. Paige Hiller, as chair of the Schoolboard, noted that the money from the town had supported an emergency shelter at the Elementary School and a generator. Now the school will have to find funds elsewhere to recover what had been paid by the Town. She also noted that the Elementary School is no longer designated as an emergency shelter by the Red Cross. Phil said the Red Cross will only run one shelter, and Hartford being the larger facility wins out.

Mary Riley took over with an explanation of the Town Clerk's budget as well as Planning and Zoning.

John Doten thanked those who had helped him make it to the meeting today, as he is recovering from a broken hip. John next told about tin peddler Lothrop Vaughn. It seems he was suffering from the 24 hour gripe. A man came upon Mr. Vaughn near the Cushing Cemetery and asked him if he was alright, to which Mr. Vaughn replied "Never better, I'm just vomiting for the fun of it". John then went through the Highway portion of the budget. The North Street retaining wall was a big project and went very well. John thanked Phil, or "Mr. Grant" for finding available funding sources. The Cox District culvert near Happy Rutherford's had to be replaced with a box culvert. John keeps a close eye on projects and stops by the job sites regularly to ensure things are proceeding smoothly. The stone arch bridge in South Woodstock has taken longer than planned. A membrane was needed under the pavement, but the early onset of winter has prohibited paving. Fortunately, we have a temporary bridge on site and when the weather turns we can pave and reopen the bridge. We need some more new culverts to meet new state regulations. We keep equipment for the duration of their warranty, and that works quite well. A new roller for patching would be a good investment. John then noted that he has worked for the Highway Department since he was 14 and the Road Commissioner asked John's father if he could come and work for the town with a shovel. John worked

for the town some with his truck and ran the grader. Matt Maxham spoke of the shift between Capital Budget and Operating Budget and an effort to keep things smooth over the long term without big spikes. Paige Hiller asked about paving. Phil said the state will do a large paving job on Routes 4, 106, and 12 in 2021. Deb Hawthorn asked about sidewalk construction. Jeff Kahn noted that village sidewalks are in poor repair. Jon Spector spoke in favor of putting aside money for future needs. Peggy Frazer asked about crosswalks. Phil said they are a disappointment and will be changed in 2021. Sylvia Doten said she has heard for years about the need for a heavier roller to patch the holes better.

Butch Sutherland began an explanation of the Emergency Services section of the budget. The budget includes a Chief of Emergency Services position, presently covered by the Fire Chief position. EMS responder's wages are up. Pending legislation will put new responsibilities on Town Health Officers. Patrick Proctor asked about responses to emergency calls. David Green responded. Ed English asked about the new EMS Chief position. Butch explained the present Fire Chief position is a part time position, 20 hours a week. The new position will be a fulltime 40 hour per week position. The ambulance is very busy. Ambulance service in Vermont is at a crossroads. We do fine when the first ambulance is called out, but we don't always have coverage for our second crew. Joe DiNatale asked about uncollectable accounts. Butch said we do not sue people to collect unpaid ambulance bills, and this is a cost of doing business. The new EMS Chief position will pay \$60,000. Susie Stoltz asked if \$60,000 is a living wage for Woodstock. Sonya said this is the middle rate for comparable towns, of which there are few. Butch said all Vermont towns are having trouble getting responders. Fire Departments have mutual aid, but ambulance services do not.

Jill Davies then reviewed the Police Department budget.

Matt Maxham re-read the motion, and the article passed.

Matt noted that Jacob Maxham is Woodstock's newest Eagle Scout. Candace Coburn noted that while at Dartmouth-Hitchcock Medical Center Phil Swanson had a full office set up in his hospital room. On Thursday April 11th, from 5:00 – 8:00 there will be a cancer fundraiser in honor of Phil. The event will be a wine tasting called "Sip, Sip, Hooray! For Phil Swanson".

The Moderator then recessed the meeting at 12:20 for the purpose of lunch.

At 1:27 the Moderator resumed the meeting.

ARTICLE VII: "To see if the Town will vote to appropriate the sum of One Million Six Hundred Five Thousand Two Hundred Ten Dollars (\$1,605,210), which includes Eight Hundred Ninety Six Thousand Two Hundred Ten Dollars (\$896,210) from user fees and Seven Hundred Nine Thousand Dollars (\$709,000) from other revenues, to pay the current expenses and debt of the sewer department for FY 2019-2020." Moved by Butch Sutherland and seconded by Edwin English. Passed without discussion.

ARTICLE VIII: "To see if the Town will vote to appropriate the sum of Nine Hundred Dollars (\$900) and pay each of the Trustees Three Hundred Dollars (\$300) for the purpose of paying the Trustees of Public Funds for services rendered, and approve the expenditure from the income of the Trust Funds for that purpose." Moved by Butch Sutherland and seconded by David Martin. Passed without discussion.

ARTICLE IX: "To see if the Town will vote to appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) for the purpose of having the Public Trust Funds audited and approve the expenditure of One Thousand Five Hundred Dollars (\$1,500) from income of the Trust Funds to pay for the Annual Audit." Moved by Mary Riley and seconded by Jennifer Maxham. Eddie English asked for clarification regarding the article. The motion passed.

ARTICLE X: "Shall the voters of the Town of Woodstock urge the State of Vermont to:

- A) Halt any new or expanded fossil fuel infrastructure, i.e. transmission pipelines, electrical generation plants and/or industrial storage facilities.
- B) Statutorily commit to at least 90% renewable energy by 2050 for all people in Vermont, with firm interim deadlines.
- C) Ensure that the transition to renewable energy is fair and equitable for all residents, with no harm to marginalized groups or rural communities."

Moved by Jill Davies and seconded by Edwin English. Anne Macksoud spoke to the importance of the article. Deb Hawthorn offered support as well. The motion passed.

- ARTICLE XI:** “Shall the voters of the Town of Woodstock request the town to do its part to meet these demands by committing to efforts such as:
- A) Protecting town lands from fossil fuel infrastructure, denying easements or agreements for any pipelines crossing town lands;
 - B) Weatherizing town buildings and schools;
 - C) Other initiatives to improve residents’ quality of life while helping to reduce overall energy use.
 - D) Encourage landowners, municipalities and farmers to implement practices that build the soil carbon sponge to cool the planet and mitigating flooding and drought.” Moved by Edwin English and seconded by David Martin. The motion passed without discussion.
- ARTICLE XII:** “Shall the Town raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the support of the Woodstock Area Job Bank to connect individuals and businesses with members of our community who are seeking work and volunteer opportunities. (By Petition) (Australian Ballot)” No Discussion
- ARTICLE XIII:** “Shall the Town of Woodstock vote to appropriate the sum of Five Thousand Dollars (\$5,000) for Woodstock WCTV8 Public Access Television to help support coverage of ongoing events within the Town of Woodstock. (By Petition) (Australian Ballot)” Patrick Proctor spoke in support.
- ARTICLE XIV:** “Shall the Town vote to raise and appropriate from the general fund the sum of Twenty Five Thousand Dollars (\$25,000) to help support the home health, maternal and child health, and hospice care provided in patients’ homes and in community settings by the Visiting Nurse and Hospice for VT and NH. (By Petition) (Australian Ballot)” No discussion.
- ARTICLE XV:** “Shall the Town appropriate the sum of Three Thousand Two Hundred Forty Seven Dollars (\$3,247) to help support outpatient mental health, and substance abuse services by the staff of Health Care and Rehabilitation Services, Inc. (HCRS). (By Petition) (Australian Ballot)” No discussion
- ARTICLE XVI:** “Shall the Town appropriate the sum of Three Thousand Dollars (\$3,000) to Southeastern Vermont Community Action (SEVCA) to assist Woodstock in responding to the emergency needs of the community and providing all available and applicable services to families and individuals in need. (By Petition) (Australian Ballot)” Laura Prothrow spoke in support.
- ARTICLE XVII:** “Shall the Town raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) for the support of Senior Solutions (formally Council on Aging for Southeastern Vermont) for help to support seniors and their families who are trying to remain at home and not be placed in a nursing home. (By Petition) (Australian Ballot)” Gary Schall spoke in support.
- ARTICLE XVIII:** “Shall the Town raise and appropriate the sum of Two Hundred Ninety Eight Dollars (\$298) for the support of The Public Health Council of the Upper Valley to help continuing public health coordination for residents in the areas of Substance Misuse, Elder Care, Oral Health, Emergency Preparedness, and Healthy Living. (By Petition) (Australian Ballot)” No discussion.
- ARTICLE XIX:** “Shall the Town appropriate the sum of One Thousand Two Hundred Fifty Dollars (\$1,250) to support programming of the Spectrum Teen Center. Our objective is to engage teens in healthy activities and make youth feel supported, welcomed and included. There is no charge to attend our program. (By Petition) (Australian Ballot)” No discussion.
- ARTICLE XX:** “Shall the Town raise and appropriate the sum of Two Thousand Dollars (\$2,000) to support the mission of WISE (Women’s Information Services, Inc.) in providing free crisis intervention and support services to victims of domestic and sexual violence, prevention education, and training to community members and professionals.

(By Petition) (Australian Ballot)” No discussion.

- ARTICLE XXI:** “Shall the Town of Woodstock appropriate the sum of Thirty Thousand Dollars (\$30,000) for the Ottauquechee Health Foundation (OHF). OHF is a nonprofit community resource that provides funding and support for individuals with limited financial means to help meet critical health and wellness needs such as medical and dental care, eyeglasses, hearing aids, dentures, prescription co-payments and short term caregiver services. (By Petition) (Australian Ballot)” Jeff Knowlan spoke in support.
- ARTICLE XXII:** “Shall the Town of Woodstock appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500) for Windsor County Partners for youth mentoring services provided to the children in Windsor County. (By Petition) (Australian Ballot)” Lynn Murrell spoke in support.
- ARTICLE XXIII:** “Shall the Town of Woodstock appropriate the sum of Five Hundred Dollars (\$500) to Green Mountain RSVP & Volunteer Center of Windsor County to develop opportunities for people age 55 and older to positively impact the quality of life in the community of Woodstock through volunteer service. (By Petition) (Australian Ballot)” No discussion.
- ARTICLE XXIV:** “To see if the Town will vote to appropriate the sum of Twenty Five Thousand Dollars (\$25,000) to be allocated to the Woodstock Area Chamber of Commerce for operational expenses of the Mechanic Street Welcome Center for FY 2019-20. (By Petition) (Australian Ballot)” Ed English questioned what the money was used for. Matt Maxham explained that when the Welcome Center was constructed, it was a requirement of the Selectboard that the building be staffed when open. This funding aids that expense.
- ARTICLE XXV:** “Shall the Town of Woodstock vote to appropriate the sum of Thirty Six Thousand One Hundred Dollars (\$36,100) as the Town’s share of service for the Woodstock Area Council on Aging to run the Thompson Senior Center. The Thompson is an important community resource – providing daily meals, medical and area transportation, and an array of health, educational and social services that assist residents to age well. (By Petition) (Australian Ballot)” Deanna Jones spoke in support, as did Patrick Proctor and Ed English.
- ARTICLE XXVI:** “Shall the Town vote to appropriate and raise by property taxes, the sum of Fifty One Thousand Two Hundred and Fifty Dollars (\$51,250) for the Norman Williams Public Library to help support the operations and maintenance of the library. These funds are over and above the level budgeted support that the Town provides to this library for Fiscal Year 2019-2020. (By Petition) (Australian Ballot)” Amanda Merk, Julia Cook, and Anne Macksoud spoke in support. Sonya Stover noted that frequently the expense of a library is solely the responsibility of the municipality.
- ARTICLE XXVII:** “Shall the Town of Woodstock vote to raise, appropriate and expend the sum of Thirty Nine Thousand Dollars (\$39,000) for the support of Pentangle Arts to provide services to the residents of the Town of Woodstock. (By Petition) (Australian Ballot)” Alita Wilson spoke in support.
- ARTICLE XXVIII:** “Shall the voters of the Town of Woodstock appropriate the sum of Twenty Five Hundred Dollars (\$2,500) to help support COVER Home Repair in their home repair and weatherization services to the residents of Woodstock. (By Petition) (Australian Ballot)” Ruth Hunter spoke in support.
- ARTICLE XXIX:** “To see if the Town will vote either or both of the exemptions listed for the buildings known as The Homestead, located on land owned by The Homestead Inc. for a period of five years. (By Petition) (Australian Ballot)
- A) Exemption from all local property taxes including local education, highway and town general.
 - B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.”
- Candace Coburn spoke in support.
- ARTICLE XXX:** “To see if the Town will vote either or both of the exemptions listed for the buildings known as Mertens House, located on land owned by The Homestead Inc. for a period of five years. (By Petition) (Australian Ballot)

- A) Exemption from all local property taxes including local education, highway and town general.
- B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.”

Carol Cunningham spoke in support

ARTICLE XXXI: “To see if the Town will vote to extend tax exempt status to the South Woodstock Fire Protection Association, Incorporated, for a period of five years, July 1st, 2019 – June 30th, 2024. (By Petition) (Australian Ballot)

- A) Exemption from all local property taxes including local education, highway and town general.
- B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.”

No discussion.

ARTICLE XXXII: “To see if the Town will vote either or both of the exemptions listed for the buildings known as the Prosper Community House for a period of five years. (By Petition) (Australian Ballot)”

- A) Exemption from all local property taxes including local education, highway and town general.
- B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.

No discussion.

ARTICLE XXXIII: “Petition for exemption of all local property taxes including local education, highway, and town general, for the land, improvements, buildings, owned by Woodstock Associates known as the Woodstock Recreation Center. Consisting of the recreation building, little theater, pools, 2.5 acres of land and the parking lot across the street for a period of five years. As well as the improvements and buildings used as a tree farm by the Woodstock Associates for a period of five years. (By Petition) (Australian Ballot)”
Jill Davies spoke in support. Barbara Simmons asked about funding sources for the Rec Center. Deanna Jones asked about the policy of requiring petitions for non-profits. Joe DiNatale and Amy McElroy asked if the Library shares its budget with the Selectboard. Butch said it does.

ARTICLE XXXIV: “To see if the Town will vote either or both of the exemptions listed below for the land and buildings owned by the Woodstock Masonic Association Inc. for a period of five years. (By Petition) (Australian Ballot)

- A) Exemption from all local property taxes including local education, highway and town general.
- B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.”

Matt Maxham noted the many public uses of the building and what a resource it is to the community.

ARTICLE XXXV: “To see if the Town of Woodstock will vote to exempt Woodstock Community Playschool (DBA Rainbow Playschool) from paying taxes on the playschool building located at 281 Barnard Road for a period of ten years. (By Petition) (Australian Ballot)

- A) Exemption from all local property taxes including local education, highway and town general.
- B) Exemption from the state education property taxes and to raise by property taxation a sum of money to pay the exempted amount to the appropriate entity.”

No discussion.

ARTICLE XXXVI: “To entertain the discussion of any other business of interest to the legal voters, such discussion shall not be construed in any manner as binding Municipal action.”
Jeff Kahn noted that Sonya Stover has sold her house and will be moving from Woodstock. He thanked her for her time on the Selectboard.
Sally Miller updated the audience on the Economic Development Commission’s visioning process.

John Mathews spoke in favor of a Town and Village merger.
Paige Hiller, as chair of the new Schoolboard, spoke regarding the new merged Act 46 board.

There being no further business, Jeff Kahn moved to adjourn. Jane Soule seconded and the motion passed. The meeting was adjourned at 3:00 P.M.

Attest:

F. Charles Degener III, Town Clerk

Matt Maxham, Moderator

Mary Riley, Selectboard

Return of Vote March 5, 2019**MODERATOR**

MATT MAXHAM	739
BLANK	49
WRITE-IN	0
TOTAL	788

TOWN TREASURER

CANDACE COBURN	693
BLANK	94
WRITE-IN	1
TOTAL	788

SELECTBOARD 3 YR

JOHN D DOTEN JR.	436
EDEN MARCEAU-PICONI	310
BLANK	40
WRITE-IN	2
TOTAL	788

SELECTBOARD 2 YR

RAY BOURGEOIS	369
JILL M DAVIES	392
BLANK	27
WRITE-IN	0
TOTAL	788

LISTER 3 YR

CAROL M WOOD	694
BLANK	93
WRITE-IN	1
TOTAL	788

AUDITOR 2 YR

BLANK	782
WRITE-IN	6
TOTAL	788

AUDITOR 3 YR

BLANK	788
WRITE-IN	0
TOTAL	788

FIRST CONSTABLE

KELLY LINTON	655
BLANK	132
WRITE-IN	1
TOTAL	788

GRAND JUROR

LAIRD BRADLY	668
BLANK	120
WRITE-IN	0
TOTAL	788

TOWN AGENT

WILLIAM DAGGER	648
BLANK	138
WRITE-IN	2
TOTAL	788

TRUSTEE OF PUBLIC FUNDS 2 YR

JILL M DAVIES	603
WRITE-IN	10
BLANK	175
TOTAL	788

TRUSTEE OF PUBLIC FUNDS 3 YR

BLANK	778
WRITE-IN	10
TOTAL	788

CEMETERY COMMISSIONER

BLANK	757
WRITE-IN	31
TOTAL	788

W.C.M.U.U.S.D. SCHOOL DIRECTOR

BLANK	1126
WRITE IN: CLAIRE DREBITKO	230
WRITE IN: BEN FORD	210
OTHER WRITE IN	10
TOTAL	1576

ARTICLE 7 WOODSTOCK MODIFIED UNIFIED**UNION SCHOOL DISTRICT BUDGET**

YES	413
NO	154
BLANK	221
TOTAL	788

ARTICLE XII JOB BANK

YES	646
NO	127
BLANK	15
TOTAL	788

ARTICLE XIII COMMUNITY TV

YES	571
NO	192
BLANK	25
TOTAL	788

ARTICLE XIV VISITING NURSE

YES	682
NO	82
BLANK	24
TOTAL	788

Town Clerk's Report

This past year we have continued our project of digitizing and indexing our Land Records. Our Road Survey book spanning the years 1908 through 1992 was professionally repaired and conserved. We also microfilmed 21 of our newest Land Record books. Vermont Town Clerks are charged with maintaining a permanent hard copy of all Land Records. In case of a catastrophic event a backup copy of the record is crucial. While a digitized image is convenient, it is not archivally stable. Changing technology quickly makes a digital copy impossible to access. Microfilm is a low-cost, reliable, long-term, standardized image storage medium. The equipment needed to view microfilm images is simple, consisting of light and magnification. The medium has a life-expectancy of hundreds of years. Therefore, microfilming Land Records remains the best practice. Continuing the practices established by my predecessors Jay Morgan and Sara Dana we have microfilmed copies of all Woodstock Land Records stored in the State Archives in Middlesex.

This year I obtained certification through the Vermont Municipal Clerk's & Treasurers' Association. For certification, attendance at trainings and seminars is required following a curriculum designed to ensure Clerks are knowledgeable and proficient in the many varied areas of their duties.

This year promises to be a busy year for elections. Polls are open in Woodstock from 7:00 A.M. until 7:00 P.M. on Voting Day. However, if you find yourself unable to make it to the polls Absentee ballots are available. Please contact the Clerk's office to inquire about obtaining an Absentee Ballot. Ballot requests may be made until the close of Business before the Election. Because we are closed for business the day before voting, requests can be made prior to 4:30 Friday. Ballots can be returned in person or by mail and must be received by 7:00 P.M. on Election Day. The process is slightly more cumbersome and time consuming than voting in person at the polls but is an excellent alternative for those who might not otherwise be able to participate.

Mary Riley, Carol Wood, and Joe Lucot continue to serve capably and knowledgably as Assistant Clerks. We are available to the public and maintain regular business hours of 8:00 – 12:00 and 1:00 – 4:30, Monday through Friday. The Town Clerk's office is closed the day preceding Australian Ballot voting. This enables us to process Absentee Ballots and prepare for the sixteen-hour workday that follows.

Remember that each dog kept in Woodstock must be registered annually by the end of March.

I thank you for the opportunity to serve the Town for eight years as Assistant Clerk, and the past four as Clerk. I look forward to continuing my service to the people of Woodstock and thank you for your support.

Respectfully submitted,

F. Charles Degener III, Town Clerk

Board of Listers

The Board of Lister's most important duty is to produce a Grand List of all properties in Woodstock. This year has been a fairly active year for sales of properties, with 83 property transfers: 12 condos, 43 residential properties with under 6 acres, 16 residential properties with more than 6 acres, 6 commercial properties, 4 sales of land and 2 mobile homes between April 1, 2019 and December 31, 2019. Last year we had 105 sales for the entire assessment year from April 1, 2018 to March 31, 2019.

The Residential Properties had a total assessment of \$33,465,225 with an average sale price of \$608,487 and median price of \$504,500. The highest sale was \$3,250,000. There were 7 sales over \$1,000,000 and on the opposite end of the scale were 9 properties under \$200,000.

We are required by state statute to have all of the assessments in town at 100% of fair market value. In order to have a clear picture of the Woodstock real estate market, we process all property transfers, and conduct an analysis of all sales which occur during the year. Woodstock's CLA (Current Level of Assessment) which is a three-year analysis of sales, is 94.56% indicating that our assessments are reasonably close to market value.

We also oversee an extensive Current Use Program for Woodstock which currently has 188 parcels enrolled, representing 16,441 acres. 2015 statutory legislative change requires us to value any excluded land as a stand-alone parcel, therefore, we had to recalculate values on many of our Current Use properties, resulting in significant changes in property valuation.

Another important part of our duties is to keep track of Homestead filings. EVERY VERMONT RESIDENT IS REQUIRED TO FILE A HOMESTEAD DECLARATION FORM HS122 BY APRIL 15th EACH YEAR WITH THE TAX DEPARTMENT. The Vermont Tax Department sends us weekly electronic reports as people file their HS122 forms which ensures that the correct tax rate is billed.

We have 1879 total properties. 848 of which are homestead and the balance being nonresidential and commercial. In addition, there are 75 tax exempt properties.

Woodstock Listers are elected by you, and work for you, the taxpayer. We are required to work within the guidelines of constantly changing, and increasingly complex Vermont Legislation and mandates. Listers attend training sessions and seminars as offered by Property Valuation & Review (PVR) and participate in the Vermont Association of Listers and Assessors (VALA) to improve our knowledge, and meet with other listers, all to ultimately serve you better. We take an oath to be fair and equitable while we assess all real property at Fair Market Value. Each of us in the Lister's office is a Woodstock taxpayer and we understand the burden placed upon property owners.

Throughout the year, the Lister's office is open Monday through Friday from 8am until noon. Our office is here to provide information and assistance to any property owners and we also assist appraisers, realtors, and attorneys doing research. We encourage property owners to visit and to become familiar with their assessments and to learn how our process works. We have a wealth of information, including property files, sales information, and maps.

In 2019, we saw Jennifer Maxham leave our office to pursue other opportunities and Glenn Parent step in to fill the role temporarily. The Select Board appointed Trena Tolliver to fulfill the remainder of

Jennifer's term as a lister. Trena has proven to be a valuable addition to our office putting her business, finance and project management skills to good use. Trena plans to run for election in 2020 for a 3-year term.

To make the Lister's office as accessible and user-friendly as possible, we can email a copy of the Grand list to you upon request. For anyone wishing to see a printed copy of the Grand List, they are available in the Lister's office, Zoning and Planning office, Municipal Manager's office, and in the Town Clerk's office. You can also reach us at 457-3607 or woodstocklisters@townofwoodstock.org.

Respectfully submitted,

Paul H. Wildasin, Carol M. Wood and Trena M. Tolliver
Woodstock Board of Listers



Treasurer's Report

This past year was very challenging for the Town Office with Phil's death and Anna Pitts' retirement. Either event would have been difficult but managing both at once was especially challenging. My heartfelt gratitude goes out to the staff and especially Zoie Parent, our new staff accountant. We were able to hire a specialist to assist Zoie with straightening out our books (non budgeted revenues of interest income this past year more than covered this cost). With her terrific work ethic and dedication, we are now on a much better path of utilizing the software, up to date reconciliations, and having dual coverage in many areas. Thank you.

As stated last year, changing banks has proven to be very positive for our Town:

Interest Income

YEAR	BUDGET	ACTUAL	VARIANCE
2013	\$ 1,500	\$ 603	(\$ 897)
2014	\$ 500	\$ 59	(\$ 441)
2015	\$ 500	\$ 67	(\$ 433)
2016	\$ 100	\$ 85	(\$ 15)
2017	\$ 100	\$ 188	\$ 88
2018	\$ 100	\$ 37,396	\$ 37,296

Respectfully submitted,

Candace Coburn
Treasurer



Woodstock Ambulance Service

Many challenges facing today's nationwide prehospital systems include acquisition, allocation, application and coordination of the assets and resources needed to run a multi-level and multi-disciplined department. Among the resources are recruitment, retention, training and education of existing and future employees. Rural communities in the State of Vermont are experiencing difficulties in overcoming many of these challenges. Budget concerns and a required time commitment to certify and train are among the reasons why some departments struggle more than others.

Woodstock Ambulance Service, however, is committed to community service and altruism. Our members have a strong sense of independence and seek out the best opportunities for continuing their education. This mindset further strengthens their desire to deliver the highest level of pre-hospital care to the community, particularly during our comparatively long transports to receiving hospitals. In order to maintain and advance our level of preparedness, the top priority must continue to be investing in and strengthening our human resource assets.

In 2019 we welcomed several new members to Woodstock Ambulance Service. Larry Wilfong, David Burgess and Trever Nadeau joined us as new EMS Providers. In addition, several of our members are celebrating Honorable Service Awards, including Lisa Linton (25 years), Allison Wade (20 years), Jennifer Hutchins (10 years and the recipient of this year's Medal of Honor), and Jim Armbruster (5 years). If you see these members around town, be sure to thank them for a job well done in striving to provide excellent service to the Woodstock Community.

Woodstock Ambulance Service would like to thank the community members as well as the Town of Woodstock for its continued support as our Service grows to accommodate the ever-changing field of Emergency Medical Services.

In 2019 we documented 750 calls in comparison to the 817 documented in 2018.

	<u>2018</u>	<u>2019</u>
Fire Assist:	88	100
Advanced Life Support:	171	158
Basic Life Support:	193	190
Non-Transport:	285	217
Events Coverage:	80	85

Responses by Town:	<u>2018</u>	<u>2019</u>
Bridgewater:	92	43
Hartland:	17	14
Plymouth:	14	8
Pomfret:	63	32
Woodstock:	464	244
Other Towns:	6	7

<u>AMBULANCE RUNS BY RESPONSE DISPOSITION</u>	<u>2018</u>	<u>2019</u>
<u>Patient Treated, Transported by this EMS Unit</u>	368	350
<u>Standby-No Services or Support Provided</u>	54	46
<u>Patient Evaluated, No Treatment/Transport Required</u>	115	87
<u>Standby-Public Safety, Fire, or EMS Operational Support Provided</u>	92	90
<u>Canceled (Prior to Arrival At Scene)</u>	66	52
<u>Canceled on Scene (No Patient Contact)</u>	14	16
<u>Patient Treated, Released (per protocol)</u>	36	24
<u>Agency Assist</u>	24	34
<u>Patient Treated, Transferred Care to Another EMS Unit</u>	4	7
<u>Patient Refused Evaluation/Care (Without Transport)</u>	23	18
<u>Patient Evaluated, Released (AMA)</u>	13	15
<u>Canceled (Transferred to Mutual Aid)</u>	2	3
<u>Patient Dead at Scene - No Resuscitation Attempted (Without Transport)</u>	3	6
<u>Patient Dead at Scene - Resuscitation Attempted (Without Transport)</u>	3	1

Respectfully Submitted,
Misha McNabb NRP
EMS Division Director

Creating a Woodstock Full Time Emergency Medical Services/Ambulance Service

Summary

We have a problem with our emergency medical service coverage, and it is getting worse. Woodstock's population is aging, the number of ambulance calls is going up, the number of volunteers is going down. We can't guarantee a response to the calls particularly when two come in at the same time. The proposal is to create a 24/7 dependable service coverage with full time employees.

Current Situation

The current coverage is very lean and decreasing at a time when Emergency Medical Service (EMS) calls are increasing. In the past three years our annual call volume has been 25% higher than in earlier years.

Vermont regulations require two trained people to respond to an EMS call. About 10% of the time we have two ambulances out at the same time. Occasionally we have three calls at once. Sometimes we struggle to have one ambulance available when we rely on volunteer availability. If a crew is not available in Woodstock the call would go to the closest ambulance service in neighboring towns, at least a 20-minute drive time to Woodstock.

Proposal

The proposal is to create a full time Emergency Medical Service team to deliver a dependable, speedy service to Woodstock residents and to surrounding towns who compensate the town for the service. Our aim is that this team is also fire certified so that we can provide a full time Fire and Ambulance service. Volunteers are still needed to cover for the second ambulance overnight, weekends, training and sick days. Several other Vermont towns have had paid crews for many years.

Ambulance Availability

	Current	Proposed
Monday to Friday Daytime	2	2
Saturday/Sunday Daytime	1	2
Monday to Sunday Nighttime	1	2

This proposal is an additional cost of \$593,000 for pay, benefits, uniforms and communications equipment costs. While the initial equipment will need replacing over time, the on-going annual cost should be more like \$520,000 (Financial Year 2022). We have an opportunity to mitigate some of these costs by asking the surrounding towns that we service to significantly increase their contributions.

Implementing this proposal in Woodstock will represent an estimated annual tax increase of:

Financial Year 2021---- \$140 for a house valued at \$200,000 or \$280 for a house valued at \$400,000

Financial Year 2022---- \$120 for a house valued at \$200,000 or \$240 for a house valued at \$400,000

January 16, 2020

Questions and Answers

What are the state requirements?

Vermont requires every ambulance that transports a patient must have at least two Vermont licensed Emergency Medical Technician (EMT) providers.

Who are the current Emergency Service Personnel?

Full-Time: David Green, Chief of Emergency Services is an EMT

Misha McNabb, EMS Division Director is a Paramedic (an EMT with more qualifications)

Part-Time: Four EMTs

Volunteers: EMS: 12 active EMS members. 4 are on sick leave. 3 are likely to leave next year. 7 live in Woodstock.

FIRE: 10 active firefighters. (We have 33 volunteer firefighters on paper)

What is our current and historical call volume?

Fiscal Year	Ambulance		Total	Fire	
	Calls	Contract*			
2012/13	583	17	600	183	* Contract work is privately paid for by organizations hosting events like GMHA, Union Arena, schools bike races, marathons. It is an opportunity for revenue.
2013/14	521	28	549	194	
2014/15	562	34	596	152	
2015/16	596	33	629	155	
2016/17	698	21	719	170	
2017/18	670	75	745	134	
2018/19	732	78	810	182	* Jul 1-Dec 17
2019/20	304*	43*	347*	202	

⁴ About 10% of the time we have two vehicles out at the same time. Occasionally we have three calls at once.

What are current and proposed staffing levels?

	Current Staffing	Proposed Staffing	Note: Our full time employees currently cover many of these shifts beyond Monday to Friday daytime as volunteers
Monday to Friday Daytime	4 paid EMTs	4 paid EMTs	
Saturday/Sunday Daytime	Volunteers	2 paid EMTs plus volunteers	
Monday to Sunday Nighttime	Volunteers	2 paid EMTs plus volunteers	

What are the proposed additional costs?

An annual cost of \$520,000 for pay plus benefits of eight additional staff plus a one-off equipment cost of \$73,000. The equipment will need replacing over time.

Wages	\$350,000	Emergency Services Personal Protection uniforms - \$10,000
Benefits	\$250,000	Fire personal protection gear - \$45,000 (replaced every 10 years)
(assuming family benefit level)		Communications - \$19,000 (replaced every 20 years)

Why does it take eight full time employees to provide two people coverage 24/7?

Employees will work 24 hour shifts. In a 4 week period each of the eight employees works 48 hours in three of those weeks and 24 hours in one of those weeks. That is 168 hours over the four weeks which is full time.

	Week 1	Week 2	Week 3	Week 4
Monday 8am-8am	Person A, B	Person G, H	Person E, F	Person C, D
Tuesday 8am-8am	Person C, D	Person A, B	Person G, H	Person E, F
Wednesday 8am-8am	Person E, F	Person C, D	Person A, B	Person G, H
Thursday 8am-8am	Person G, H	Person E, F	Person C, D	Person A, B
Friday 8am-8am	Person A, B	Person G, H	Person E, F	Person C, D
Saturday 8am-8am	Person C, D	Person A, B	Person G, H	Person E, F
Sunday 8am-8am	Person E, F	Person C, D	Person A, B	Person G, H

What other Vermont towns have paid ambulance crews?

Fairhaven, Hartford, Ludlow, Rutland and South Royalton, have separate EMS and Fire crews.

Burlington, Springfield, Windsor, and Winooski have paid crews who are all EMTs and certified firefighters.

Can we seek more revenue from neighboring towns?

We have some opportunity to recoup some of these costs from other towns we provide a service for when we are able to reopen contract negotiations to ask for a fairer contribution.

January 16, 2020

WOODSTOCK FIRE DEPARTMENT

The Woodstock Fire Department has responded to 203 calls for the calendar year of 2019. This year Woodstock Fire Department responded to 11 structure fires resulting in \$400,000 dollars worth of damage. Thankfully working smoke and carbon monoxide alarms prevented the death and injury of the of any residents.

If anyone knows of a young individual age 14- 17 with an interest in Fire or EMS, we have a cadet program for them.

Woodstock Fire/EMS Department continues to struggle with the lack of members needed, (Drivers, firefighters, EMT or other special assets are needed) If you are interested in joining please contact me anytime.

One of the greatest strengths of the Fire department, is it members! Our members continue to give their time and effort to the department which is greatly appreciated by many. This is a volunteer position that takes time away from family and personal lives, I am truly thankful for the dedication our members continue to give.

The Fire Chief is now also your Health Inspector and Village building short term rental compliance officer as well as dangerous building enforcement. While all these programs are just getting rolled out, please feel free to contact me with any concerns or questions.

We also expect in the first part of 2020 to have an agreement with the State of Vermont Fire Marshalls Office to conduct building inspections and enforcement throughout Woodstock. Bringing this service into Woodstock will allow the fire department to become much more aware of changes to buildings which will help prevent injuries to the public and firefighters.

Lastly, should you have any questions, comments or suggestions or would like to visit our station please contact me.

Respectfully submitted,
David Green
Fire Chief, Woodstock Fire /EMS

Woodstock Fire Department Calls

	2018	2019
Building fire: -----	9	11
Chimney fires: -----	4	1
Brush or grass: -----	4	2
Fuel spills/Haz Mat or smell of propane: -----	5	9
Power lines: -----	5	7
Fire alarms: -----	37	70
Co alarms due to malfunction: -----	3	5
Carbon monoxide incident-----	1	3
EMS Call: -----	6	16
Motor vehicle accidents: -----	11	13
Motor vehicle fires: -----	1	2
Electrical fires: -----	4	4
Other dept. Calls: -----	65	50
Building Inspection-----	0	17
Total calls -----	155	220

Fire Warden Report

Woodstock has a burning permit program in place, with this program we rarely see brush fires started by humans. We saw only four incidents with minor burning of land, thankfully.

I would like to remind you that a permit to kindle an outside fire is required. You may obtain this permit at the fire station and once you fill out your initial permit a phone call is only required for subsequent burns. Only natural brush and wood is allowed to be burned. Construction materials, trash or other debris are not allowed to be burned and must be disposed of properly. Snow on the ground doesn't eliminate a permit to burn, a burning permit is still necessary.

Below I have included Vermont statistics for this year's fire season.

Respectfully submitted,
David Green
Fire chief, Woodstock Fire/EMS

State Wide 2019

Number of human caused fires – 15

Number of lighting caused fires- 0

Number of acres burned caused by human- 22

Number of acres burned by lighting- 0

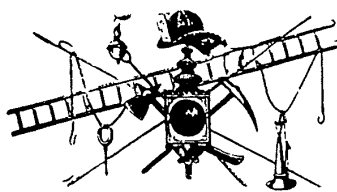
Total number of fires - 15

Total numbers of acres burned- 22

Ten year total averages of acres burned - 189

Total numbers of acres burned in Woodstock – 1





Woodstock Firefighters' Relief Association

Woodstock firefighters dedicate themselves to community services and are ready on a moment's notice to rush into potentially dangerous situations to save the lives and property of fellow citizens. The Woodstock Firefighters' Relief Association (WFRA) has been there for our firefighters, their families and the entire Woodstock community for well over 100 years.

Our mission is to:

- Provide help socially, financially and spiritually to those unfortunate sick and injured firefighters and their families and assist firefighter families in case of death.
- Raise funds to purchase and maintain important safety equipment for Woodstock Fire/EMS.
- Help with community events, such as picnics and parades.
- Provide members with dress uniforms for parades, funerals, and other important events.
- Purchase and place grave markers on Memorial Day for deceased firefighters.
- Promote fellowship among firefighters in all times, good and bad.

Each year the WFRA purchases equipment that personnel need for safe and effective operations. This year we acquired an Amkus Rescue Systems battery operated cutter. We use these tools when rescuing victims from car accidents. They enable us to remove metal car parts that impede the safe extrication of patients. In short, these tools save lives. Our heavy rescue truck uses hydraulic powered cutters, but sometimes we need more portable tools on scene. New technology allows for compact battery powered cutters, increasing portability and our ability to deliver fast results at an emergency scene. When a patient is trapped in a car, sometimes mere minutes matter.

We also own and maintain Woodstock's first fire engine, a 1923 Maxim, restored and owned by the Woodstock Firefighters' Relief Association for community events like the Memorial Day parade. We keep a part of our shared historical heritage alive. At Halloween we purchased candy and fire safety materials for Woodstock Fire/EMS to pass out at the main entrance to Trick or Treating in the Village. This is a popular stop for many families and children and a great place to deliver fire safety and outreach information.

Thank you once again for your support. Visit us online at <https://www.woodstockfire-ems.org/wfra/> and please stay safe in 2020.

Respectfully submitted,
Kent McFarland, President
Remy Bacaicoa, Vice President
Kevin Lessard, Treasurer
Scott Noble, Secretary
Ward Goodnough, Officer

SOUTH WOODSTOCK FIRE PROTECTION ASSOCIATION, INC.

The South Woodstock Fire Department

The South Woodstock Fire Department is equipped with 4 Fire Trucks. Engine 1 is a 2001 Freightliner-Class A Pumper holding 1000 gallons of water with a 1250 GPM pump. The South Woodstock tanker is a 1986 International-Tanker Pumper with 2300 gallons of water and a 750 GPM pump. Engine 3 is a 1985 Mini Pumper that is set up with a 1000 GPM pump and 200 gallons of water. The forestry truck is a 1976 Pierce Mini Pumper. All trucks have 4-wheel drive.

The South Woodstock Fire Department volunteers respond to the South Woodstock Fire Station, EMS first response and other safety services. In the last year the department responded to chimney fires, grass fires, power lines down, car accidents and other minor emergencies. Some calls were to assist the Woodstock Ambulance.

The meeting room and kitchen at the South Woodstock firehouse is used for many activities. The best-known events are the Pancake Breakfasts; one in mid-April and the other during Columbus Day weekend. The meeting room has been used for other groups such as The Green Mountain. Perkins Academy Historical Society, South Woodstock Community Club, Long Hill Snowmobile Club and Windsor County Maple Producers Association. The meeting room is also used by various Town Boards and Commissions.

The funding for the South Woodstock Fire Department comes from the generous donations from the community, and Pancake Breakfasts. New Volunteers are always welcome and needed to help put on the Pancake Breakfasts.

We need new Volunteer Fire Fighters, as well as people to help around the firehouse. Our membership is dwindling, and new help is needed. Volunteering takes time but giving something to the community and town where we live in is every one's responsibility. To get involved, contact a firefighter. Meetings are the first Monday of the month at 6:30 pm. We may not know who you are, so please seek us out. Consider this an invitation, to volunteer at a Fire Department or with the Emergency Medical Services in your Town or Community. New personnel will be appreciated.

I would like to thank the members of the South Woodstock Fire Protection Association, who volunteer their time, and residents that provide financial support and donations.

In closing, I would like to remember Karl W. Wood for his years of Service to the South Woodstock Fire Department and Community of South Woodstock. Always a dedicated volunteer, he will be greatly missed.

Thank you!

Respectfully submitted
Paul C. Kendall II
South Woodstock Fire Chief

Constable's Report

The Town Constable is an elected position and each year the residents of Woodstock elect a constable to help maintain the safety of the people who live in and visit our community. As constable, I am the designated animal control officer. In this position it is important to report all dog bites or attacks to our dispatch center so that they can forward me the information and I can follow up with the pet owner to ensure that the animal is vaccinated and licensed properly.

We still do not have an in-town shelter in place for stray dogs which results in me attempting to find the owners but if I cannot find them the dogs are taken to Lucy Mackenzie Humane Shelter in Brownsville VT. This can be an inconvenience for the pet owner. Making sure your pet is licensed with the town and making sure that the tag is on your pet's collar will enable me to find you, their owner, and save you time and expense when retrieving your pet. Licensing of your dog with the town is due by March 31 at the Town Clerk's Office located at the Town Hall. Our list of unlicensed pets continues to dwindle and through the responsible ownership in our community the pets are able to be reunited with their owners quickly.

As constable, I also assist several agencies such as Fire, EMS and Police. Some of these duties include traffic control during accident or fire emergencies, on-scene safety in the event Police are handling other situations and assisting EMS with lift assists, rescues or traffic control. As a reminder, we have only one constable in town which is not a full-time position and therefore it may take a few hours to a day for the constable to handle your situation or return your phone calls. It is my intent to provide the best possible service to our community in a timely manner.

Thank you to the community of Woodstock for electing me to office. I attend several trainings each year at the Police Academy to ensure that I am current on changes to the laws and ordinances within our State. These also allow me to recertify my credentials so that I may serve our community to the best of my abilities.

Respectfully Submitted,

Kelly Linton
Constable

TOWN OF WOODSTOCK CALLS FOR SERVICE 2017-2019 COMPARISON

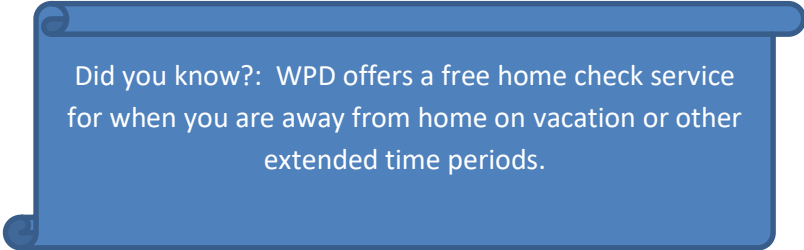
Type of Call	2017	2018	2019	Type of Call	2017	2018	2019
911 Hang-up Call	29	11	15	Information Report	3	3	8
Accident Fatal	0	0	0	Juvenile Problem	5	16	20
Traffic Accident w/ Damage	30	31	30	Litter/Pollution/Public Health	2	1	2
Traffic Accident w/ Injuries	8	5	2	Lost/ Found Property	33	9	6
Agency Assistance	76	68	59	Noise Disturbance	7	5	7
Animal Noise & Problem	55	49	45	Phone Problem/ Harassment	1	1	0
Assault	2	6	0	Property Damage, Non- Vandalism	0	4	0
Burglary	6	1	4	Property/ Home Watch	347	341	199
Burglary Alarm	72	79	66	Public Speaking	8	3	2
Citizen Assist	33	31	34	Probation Violation	4	0	3
Citizen Dispute	1	3	2	Search Warrant	0	0	0
Commercial Vehicle Inspect.	3	2	10	Stalking	1	0	0
Motor Vehicle Complaint	60	65	48	Sex Offense	0	9	2
Criminal – DLS	0	4	3	Suspicious Person/Circumstance	63	45	40
Dead Body	1	3	2	Theft	12	17	17
Directed Patrol	14	17	24	Threatening	3	4	3
Disorderly Conduct/Noise	9	5	7	Towed Vehicle	2	0	0
DUI	5	1	6	Trespassing	5	5	7
Controlled Substance Problem	20	2	3	Unlawful Mischief – Vandalism	8	4	8
Escort	8	6	7	VIN Number Inspection	16	7	12
Family Fight/ Domestic	8	8	9	Welfare/ Suicide Check	19	27	16
Fraud/Embezzlement	11	7	6	Wanted Person	NA	NA	3
				Missing Person	NA	NA	3
				TOTAL CALLS	1,009	929	737

Town Police Report

Mission Statement: "To provide a safe and orderly environment in Woodstock through professionalism, high quality police service, an active partnership with the community and a concern for individual dignity by assuring fair and equal treatment for all."

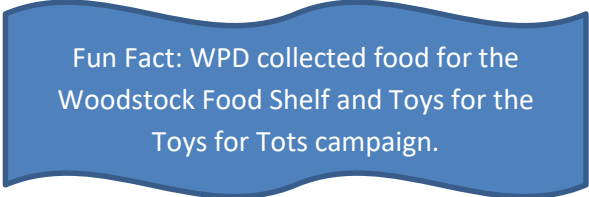
The Officers, Dispatchers and staff of the Woodstock Police Department are dedicated professionals and work hard to ensure the safety of the citizens and visitors of Woodstock and to provide high quality police service. This would not be possible without the support of the Woodstock community, its elected leaders and the municipal manager. For that, I thank you all. In that vein, our former longtime Town Manager, Phil Swanson, was one of the department's greatest supporters and all the department's personnel are deeply saddened by his passing. Phil will be greatly missed by all of us.

The Woodstock Police Department provides forty hours of patrol coverage and 24/7, 365 emergency response to the Town of Woodstock by the Village of Woodstock Police Department. Additionally, a police officer is always available 24 hours a day by phone if a non-emergency response is not needed. During 2019, 737 service calls were handled by the Woodstock Police Department in the Town out of a total of 2,015 calls. The adjacent list of observed incidents provides additional insight into the various types of incidents handled by the Police Department.



Did you know?: WPD offers a free home check service for when you are away from home on vacation or other extended time periods.

We strive to maintain a close partnership with the community and to maintain open lines of communication. During 2019 we continued to work with many other agencies, institutions and organizations throughout Woodstock and the surrounding area. Follow us on twitter at: Woodstock Police @Woodstockpolice and Facebook at: Woodstock Vermont Police Department. As always, we provide a high level of service to the community and perform services that make Woodstock a great place to live and work.



Fun Fact: WPD collected food for the Woodstock Food Shelf and Toys for the Toys for Tots campaign.

The opioid crisis continues to rage throughout all communities. Many of the thefts and other crimes that we experience are as a consequence of this epidemic. Citizens are encouraged to take proactive measures in ensuring they do not become victims by locking the doors to your homes and vehicles when away from them.

The Woodstock Police Department continues to maintain a Prescription Drug Drop box in the lobby of the Emergency Services Building. Citizens can drop off any unused and unwanted prescription medication they have 24 hours a day/ 7 days a week.

As always, I thank all the men and women of the Woodstock Police Department for their hard work and professionalism as well as to the other departments and personnel of the Town and Village for their assistance and support.

Respectfully Submitted,
Chief Robbie Blish



WOODSTOCK COMMUNICATION'S REPORT

PHONE CALLS	2017	2018	2019	RADIO CALLS	2017	2018	2019
BRIDGEWATER	105	71	62	BRIDGEWATER	679	911	545
POMFRET	95	53	64	POMFRET	526	634	523
WOODSTOCK AMBULANCE	634	692	643	WOODSTOCK AMBULANCE	5,305	7,143	5,980
WOODSTOCK FIRE	136	163	221	WOODSTOCK FIRE	903	1,023	1,468
WOODSTOCK POLICE	2,583	2,297	2,015	WOODSTOCK POLICE	47,489	44,511	26,009
TOTAL PHONE CALLS	3,553	3,276	3,005	TOTAL RADIO CALLS	54,902	54,222	34,525

I respectfully submit my town report to the select board and citizens of Woodstock.

The Woodstock Emergency Services Communications Team is on duty 24 hours a day 7 days a week and typically there is only one person on duty per shift. We provide dispatch services for Woodstock Police, Fire, Ambulance, Highway and Sewer departments, South Woodstock Fire, Bridgewater Fire and Fast Squad, and Pomfret/Teago Fire and Fast Squad. We are dedicated to providing the most efficient and effective service to the citizens and the responders.

The numbers provided only give a snapshot of the Communications Department work. There are many other calls that are handled by the team that may not be logged into the system. We answer calls ranging from directions to locations, burn permits, lost or found items and animals, walk-ins about parking tickets to speeding tickets to name a few.

We are still providing infant and child safety seat inspections and installs. We are available by appointment for this service Monday – Friday at 7 AM and 3 PM. Most Wednesdays if there are two people working the service is available from 7 AM until 1 PM. We also provide infant and child safety seats for those who need them or for people with WIC vouchers. Please call for an appointment 802-457-1420.

WOODSTOCK COMMUNICATIONS STAFF

Elizabeth Therrien – Supervisor
 Constance Jones – Full Time Dispatcher
 Douglas Perkins – Full Time Dispatcher
 Lisa Linton – Full Time Dispatcher

Christine Gould – Part Time Dispatcher
 Katrina Porch – Part Time Dispatcher
 Janeea Choiniere – Part Time Dispatcher
 Nicole Nourse – Part Time Dispatcher

Highway Department Report

2018-2019 has been another productive year. Several projects were completed this year. On Densmore Hill Road, State mandated ditching continues. Road repairs from the April storm took a lot of time in early spring and continued well into the summer. Several culverts were replaced with some being upgraded.

Upgrading and maintaining storm drains continues, as road salt and time deteriorate both the concrete structures and the old galvanized pipe. Replacing and repairing them is a continuous process. Several manholes were also either repaired or replaced.

Regular maintenance of the roads continues as well with grading, ditching, plowing, salting, sanding, culverts, tree work, etc.

I would like to thank the residents of Woodstock for their continued support of the Town & Village Highway Department and their patience when traveling through work areas.

I would also like to thank all the other departments for their continued support.

In conclusion, I thank the crew itself. The many hats that they must wear can be very demanding at times, yet their dedication perseveres.

Respectfully submitted,

Ken Vandenburg
Highway Superintendent



Woodstock Wastewater Treatment Plant

Annual Report

The Woodstock Wastewater Treatment department is pleased to report that all three of our treatment plants are in compliance with State of Vermont regulations.

In the past year, the improvements to the Wastewater Department have included:

- **Main Plant:** All buildings had new roofs and thicker insulation installed to help with energy efficiency.
- **South Woodstock Plant:** Buried new line for flow meter.
- **Taftsville Plant:** Taken out of service from August to December for refurbishment. The tank had welding repairs and was sealed with an epoxy coating. A new precast influent channel and comminutor were installed and the air silencers on the blowers were replaced.
- **Collection System:** Repair of manholes on Elm Street, South Street and Slayton Terrace. We had all river and brook crossings cleaned and camera inspected this past summer.
- **Biosolids Disposal:** Land application program has been discontinued and now a contractor comes onsite to de-water and haul solids away for disposal.

The South Woodstock Treatment Plant needs extensive repair or replacement, and as of this writing, the engineering evaluations and proposals are being received and reviewed.

The Wastewater Treatment Plant staff thanks the residents of the Town of Woodstock for their patience when we are working in the streets and roads. We also thank the other Town and Village Departments for their continued support and assistance when needed.

Respectfully submitted,

Wayland Lord
Wastewater Superintendent

Timothy Lynds
Assistant Chief Operator

Elijah Lemieux
Operator

CONSERVATION COMMISSION

The Conservation Commission held ten regularly scheduled meetings and a number of site visits in 2019. The Commission conducted four wetland site visits and eleven riparian reviews in conjunction with ongoing permit applications. There were no Scenic Ridgeline applications this year.

The Conservation Commission reviewed a number of changes to the Village Zoning Regulations and the Municipal Plan. The Village Zoning is currently being rewritten. The riparian buffer required for the Kedron Brook and the Ottawaquechee River is 100'. This has proved problematic in the Village where due to smaller lot sizes, homes have been built well within the 100' buffer. The Planning Commission has agreed to ask for a return to the 50' riparian buffer for Village properties.

The Energy Chapter of the Town Plan was adopted in July and approved by TRORC in October. This will allow Woodstock a voice at the Public Service Board's table during alternative energy applications (for the most part solar farms). The Conservation Commission will be a major player in the PSB reviews.

The Conservation Commission continues to work with the concept of carbon sequestration in local forests. Lynn Peterson has been the lead person on this project. Together with Zach Ralph and Michael Caduto of Sustainable Woodstock, numerous monthly workshops were held throughout the year. The State Forest Commissioner participated in the last workshop of the year, showing the State may soon be showing more interest in this subject. Trees naturally absorb carbon as they grow and serve as a storage vessel in old age. Making quality long term furniture out of hard wood is a great way to extend the carbon storage cycle. The State's current use program should be amended to recognize the importance of carbon sequestration.

During the course of the year many members attended numerous conferences and workshops held around the state. This is a valuable contribution by the members, as not all members are able to attend these important events. The members are then able to share the information gathered with the rest of the membership at the following meeting.

The Conservation Commission membership has remained constant for the past few years. There were no new members in 2019. Should one desire to become a member please contact Town Planner, Michael Brands at 802-457-7515, mbrands@townofwoodstock.org or attend a Conservation Commission meeting which are regularly scheduled for the third Wednesday evening (7:00 pm) of each month.

One does not need to be a member to attend and/or participate in Conservation Commission activities. All members of the public are invited. Conservation Commission agendas and activities are posted on three bulletin boards (the Town Hall, the Norman Williams Public Library and the Emergency Services Building) and on the Town's website: townofwoodstock.org.

Respectfully submitted,
Michael E. Brands, AICP
Town Planner & Administrative Officer
mbrands@townofwoodstock.org

PLANNING & ZONING ANNUAL REPORT

Although the entire Town Zoning Regulations were reviewed and adopted in 2017, both 2018 and 2019 saw three amendments each. Two of the 2019 changes were requested by Taftsville property owners and one by a South Woodstock property owner. One was a zoning map change and two amended zoning district text. The Residential/Office zoned parcel in South Woodstock was converted to Light Commercial/Light Industrial to allow a larger variety of commercial uses in a large barn. The Multiple Low Occupancy Apartment added Residential Office zoned parcels to allow creation of an additional apartment in Taftsville. The Taftsville General Store received a boost by allowing the consumption of food on site. This will match an important use allowed in most Vermont general stores that has been important to their survival.

The PC approved a public hearing draft of the Town Zoning Regulation's Short-Term Rental standards in December. The Select Board will review this in early 2020. The draft brings formerly exempt properties zoned Residential Five Acre and Forestry into the review process.

In July 2019, the Planning Commission held a Public Hearing on the rewrite of Town Plan's Energy Chapter. This is an important step which will eventually allow the These are the large solar panel facilities which generate more than 50 kilowatts electricity. Both the Town Plan Energy Chapter and the State required Determination of Energy Compliance were approved at the October 2019 meeting of the Two Rivers Ottauquechee Regional Commission. This was the final step in a nearly two-and-a-half-year process to allow the Town party status in Act 249 reviews of "solar farms" and other large-scale alternative energy facilities.

The Town continues to work with consultants in finalizing two state grant projects. The extension of the East End sidewalk to the Gallery Place Plaza with an alternative to Woodstock Beverage from the Pizza Chef restaurant is nearing completion. A new design for an East End River Walk Loop is past the conception stage. Both designs should be ready for review in early 2020.

The Planning Commission continues the rewrite of the Village Zoning Regulations. Most of the changes will be clarifications and required updates of existing regulations. Multi-family housing, Short Term Rentals and signs have been the main issues. Potential expansion of the Design Review District will be an additional one.

The Town Development Review Board added two new members, Brad Prescott and Wade Treadway, replacing Ingrid Nichols and Charlie Wilson. Both the Planning Commission and Conservation Commission remain at full capacity with no new members for 2019. The South Woodstock Design Review Board has held steady with 3 members. The Town would like to thank all former members for their service and commitment to the community. Please note that in March of each year positions become available. If interested in serving on a board or commission, please submit your name to the Town Planner or the Select Board.

Overall permit activity increased significantly to a total of 110 permits, 22 more applications than 2018. Administrative permits (57) led the way with an increase of 14 over previous year. The ever-important number of single-family home permits doubled from 2 to 4. Apartment/guest house permits increased from 0 to 2. Rental housing is a major concern. Home occupation permits remained at zero. Subdivision permits decreased from 3 to 1 creating 3 new lots. Lot line adjustments increased to 7 from 0. Conditional use permits, a good indicator of commercial activity, decreased significantly from 29 to 12. Bed and Breakfast permits increased to 1 from 0. Short Term Rental permits (less than 30 days) increased significantly from 1 to 6. There were no Scenic Ridgeline permits issued. The South Woodstock Design Review Board activity continued last years' increase going from 9 to 10 permits issued.

The Town Planner/Administrative Officer Michael Brands, AICP, is now in his 31st and final year of service to the community. Mr. Brands continues to serve on the Two Rivers Ottauquechee Regional Planning Commission's Transportation Task Force. He is also active with the Vermont Planners' Association and the Upper Valley Planners' Forum. Mr. Brands plans on retiring in the spring of this year.

Lynn Beach, P&Z's "new" assistant is in her second year of service. She has adapted well to the office and will be an excellent bridge as a new planner is hired. Via the Town's website, Planning and Zoning clients are able to reference the town plan, board minutes, regulations, applications and worksheets on-line instead of coming in for or requesting paper copies. Please take time to visit the site, Townofwoodstock.org. Any and all suggestions for an improved service are welcome.

All comments concerning any planning and zoning issue are more than welcome. Please contact either Michael Brands - Town Planner, Lynn Beach - Zoning Assistant, or members of the Planning Commission. The planning and zoning process require the input of the citizens for it to be both fair and equitable, keep the comments coming!

Respectfully submitted,
Michael E. Brands, AICP
Town Planner & Administrative Officer
MBrands@townofwoodstock.org

Economic Development Commission FY 2019 Annual Report

The mission of the Woodstock Economic Development Commission is to plan and implement sustainable economic development in the Woodstock area. The EDC is tasked with the following:

- To encourage and help existing and new businesses prosper, create more job opportunities, and become more environmentally conscious
- To make this a livable and welcoming community for a diverse, multi-generational population
- To promote a welcoming, sustainable Woodstock area
- To improve and make the best use of land, buildings and other physical infrastructure, and
- To develop tools to promote a sustainable economy

In FY 2019 the EDC funded 17 projects with grants and expenditures totaling \$194,000 including the following:

- A grant of \$50,000 to the Rainbow Playschool to help them move to a new facility and expand childcare capacity, which facilitates people moving to Woodstock
- A grant of \$25,000 to fund a Digital Media Coordinator, whose activities have driven dramatic growth in visits to our website (www.woodstockvt.com) and engagement on social media
- A grant of \$25,000 to fund the Woodstock Visioning Project, to engage the community and help define the Woodstock we desire
- Continuation of the Retail Storefront Initiative which encourages the opening of new retail businesses in Woodstock
- Five grants to improve physical amenities and enhance the look and feel of Woodstock: new lighting on the Village Green, flowerpots and holiday lighting, the planning phase for Teagle's Landing, new benches in multiple areas around the Village, and temporary bumpouts to the sidewalks to attempt to improve visibility and safety.
- Grants to support several events (ParkRun, Bookstock and Sunday Afternoon Jazz) that both improve the quality of life for Woodstock residents while also attracting visitors to the Town

During 2019 the EDC spent considerable time reviewing its mission and its approach to economic development. These discussions (which continued into the latter half of calendar 2019) resulted in several important conclusions:

- We reaffirmed four priorities for EDC investment to achieve our mission: marketing Woodstock, increasing housing supply, improving physical amenities and supporting the local business environment. These are consistent with the objectives we proposed and the Select Board approved in 2016.
- We concluded it will be most productive to emphasize larger projects, which might require multi-year investments in some cases
- We decided to move to an annual granting process on a calendar year basis, starting with an Annual Planning meeting in January, 2020. This will allow us to compare all projects at once,

and will help us focus on proper execution of those projects throughout the year. Provisions are in place to grant funds to worthwhile projects that occur later in the year, on an exception basis.

Further information, including a complete roster of grants and an accounting of all funds spent, are available on the EDC website at www.woodstock-vermont.com .

Respectfully submitted,
Jon Spector, EDC Chair

Cemetery Commissioner's Report

The Woodstock Cemetery Commissioners are again very pleased with the care given to our historic burial grounds. Keeping up with the mowing and general maintenance can often be a challenge, but all the cemeteries have seen consistent care over the past year.

The current and future needs of the Woodstock Cemeteries do present several challenges in the coming year and beyond. There are several trees that need immediate attention, fencing that is showing its age, stone walls that will need some work, and gravestones that continue to need repairs and straightening. The Commissioners will make every effort to keep up with these needs, but we have found over the past few years that with the help from both neighboring property owners and citizens who have interest in preserving these wonderful historical places we are able to find ways to get these projects tended to without adding these financial requests to the town budget. We encourage all those interested in the efforts to help out with our cemeteries to contact one of the commissioners to talk about what might be able to be done for improvements.

The many burial grounds in Woodstock are important to families past and present and provide historical value. The commissioners thank you for your continued support in caring for the cemeteries and look forward to working with you to help care for and improve the cemeteries in the coming year.

Respectfully submitted,
Fred Barr
Greg Camp
Bruce Gould
Woodstock Cemetery Commissioners

Woodstock Town and Village Endowment Fund

In 1993, the Rockefellers gave the Town and Village \$625,000 "as an endowment fund to produce annual payments to help offset the loss of real estate taxes" after the property was given to the National Park Service. It was the hope of the Rockefellers that "the Town would wish to retain the fund as a permanent endowment." For many years the funds were managed by Seaward Management for the Village Trustees and Town Selectboard. The firm followed the ordinances and investment guidelines adopted by the Village Trustees and Town Selectboard in 1994 and 2009. The Town and Village received \$41,200 annually from the fund.

In 2017 the management of these funds was revised to increase diversity and reduce costs. The investment guidelines and ordinance were updated to reflect these changes.

The funds are managed by the Village Trustees and Town Selectboard following advice from an investment advisory committee, a group of residents who have investment experience and an interest in socially responsible investing. The Committee reviews performance, asset allocation and investment alternatives and makes a quarterly report to the Trustees and Selectboard.

The funds are invested in three places

- 59% in an equity index fund: Vanguard's Social Index Fund (VFTSX)
- 36% in a fixed income fund: Vanguard's Intermediate-Term Treasury Index Fund Admiral Shares (VSIGX)
- 5% in a community-focused Vermont lender: Vermont Community Loan Fund's Social Investment Term Account

In 2018/19 the value of the fund increased by 7% after \$69,500 was transferred to the Town and Village.

We look forward to managing these funds in the coming year and upholding the intent of the original donors.

Respectfully submitted,

Jill Davies , Mark Hall, Jeffrey Kahn, Patrick Proctor and Ann Quasman
Investment Advisory Committee

Town and Village of Woodstock Endowment Fund Balance Sheet and Income Statement for the Year Ended June 30, 2019

	Town Share	Village Share	Total
ASSETS			
Investments	\$ 1,483,252	\$ 232,861	\$ 1,716,113
Vermont Community Loan Fund Receivable	89,517	14,211	103,728
Total assets	<u>1,572,769</u>	<u>247,072</u>	<u>1,819,841</u>
LIABILITIES AND FUND EQUITY			
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>
FUND EQUITY:			
Total fund balance - restricted	<u>1,572,769</u>	<u>247,072</u>	<u>1,819,841</u>
Total liabilities and fund equity	\$ <u>1,572,769</u>	\$ <u>247,072</u>	\$ <u>1,819,841</u>
REVENUES:			
Net increase in fair value of investments	\$ 163,934	\$ 26,024	\$ 189,958
EXPENDITURES:			
Investment fees	-	-	-
Transfer to Town/Village in lieu of taxes	<u>(60,000)</u>	<u>(9,500)</u>	<u>(69,500)</u>
NET CHANGE IN FUND BALANCES	103,934	16,524	120,458
FUND BALANCE, July 1, 2018	1,468,835	230,548	1,699,383
FUND BALANCE, June 30, 2019	\$ <u>1,572,769</u>	\$ <u>247,072</u>	\$ <u>1,819,841</u>

Woodstock Recreation Center, INC.

The Woodstock Recreation Center (WRC) is 72 years old in 2019. There have been many positive changes over the years; I will give a brief timeline below:

- In August of 1958 the first “small” pool was built, with funding from the Woodstock Rotary club.
- In June 1968 the “big pool” was built
- In February 2007 a major renovation project was completed removing the bowling alley and adding a Fitness Center and dance studio where many fitness classes, dance classes, and other programs are taught today.
- In April 2008 the construction of a new “big pool” began.
- The small pool is still used today.
- In June 2009 the new “big pool” was ready for use.
- In 2010 the lower level of WRC was fully renovated with new bathrooms, showers, floors, walls, electrical, and plumbing.
- In August 2011 Tropical Storm Irene came through with flood waters filling the small pool with silt, entering the lower level of WRC and rising to 5ft. In the theater.
- This amounted to over 250,000.00 in damages.
- The lower level of WRC had to have all the recently completed renovations ripped out from 4ft and below due to water damage. This was all repaired within two months.
- The Theater had so much water and silt, all of the electrical, plumbing, and heat was ruined, the entire lower level had to be gutted from the ceiling down, there was no heat, or electricity in the building.
- In October 2012 all repairs to the theater were complete. The theater was again habitable and rainbow preschool moved back in and all classes resumed upstairs.
- In 2015 The original wood floors in the theater were refinished and the exterior side doors replaced.
- In 2016 the Carpet in the front office was replaced with wood, and we replaced two treadmills as well as two pieces of weight lifting equipment in the gym.
- In 2017 we replaced the lift station and sewer pumps in the theater, we also added two more treadmills to the gym, and two new spin bikes to the studio.
- In 2018 we added a step mill to the gym, we replaced the pump and several lines for the small pool, and we did some much needed tree removal of dead trees.
- In 2019 We had the slate roof repaired and parts replaced, the steps to the pool and the front of the main building completely redone, and upgraded all florescent bulbs to LED.

Over the past years at Town Meeting I have noticed that our position in this community can be confusing at times. I will explain our funding clearly and briefly.

The Woodstock Recreation Center is a 501 C3 non-profit; we have a very small trust from Marion Faulkner that amounts to roughly 10% of our total budget. The funds we generously receive from the town amount to roughly 30% of our total budget. The other 60% of our budget is made up of fundraising, our annual appeal, grants and user fees.

The other area that seems to be unclear at times is Vail Field, WRC does not own Vail Field we maintain Vail Field. The playground that was built and is owned by the town/village. The WRC along with community members and Woodstock Rotary club volunteered to build it to save the community money. Any special projects or improvements at Vail field are through the town/village with support and oversight from WRC.

I hope this clarifies some of the most common questions that arise, as always your continued community support and input is invaluable to us, we hope you continue to see the benefit in your partnership with the WRC. Please contact Gail Devine Executive Director, for further details or to offer your support, contribution, or expertise.

Sincerely,
Gail Devine
Executive Director

Current WRC full time Staff:
Gail Devine – Executive Director
Joel Carey – Assistant Director
Kerri Elkouh – Office Administrator
Rob Ray - Maintenance

The staff and board of the WRC are committed to the goals that have been set forth and continue to strive toward improvements that will benefit the entire community.

Current Board members: Chair– Chuck Vanderstreet, Vice-Kent McFarland, Secretary- Emma Schmell , Treasurer- Jim Giller, Select board Rep.- Butch Sutherland, board members at large: Tom Emery, Dave Doubleday, Barry Mangan

January 2020



The Spectrum Teen Center would like to thank the Town for the generous support we have received over the years. We are always very grateful for the continued support.

Over the past year, we were able to offer a couple Miniature Golf/Pizza Night where we had approximately 40 teens in attendance at each. Teens play mini golf, card games at the picnic tables outside, gather and eat pizza and enjoy being out. One of our biggest events this year was partnering with Mon Verte Cafe. We had over 65 students in attendance and they had the cafe all to themselves. We featured an Ice-Skating Night with the Union Arena and had approximately 65-70 students in attendance. Each month we continue to partner with Artistree Community Arts Center where together we feature "Branch Out Teen Nights" which are offered once a month throughout the school year. We were able to offer several pizza nights at Pizza Chef where our average attendance is typically 40-50 teens. This year once again we offered a Comedy Night at the Woolen Mill Comedy Club in the Bridgewater Woolen Mill. We partnered in several teen movie nights at the Town Hall Theater with Pentangle, offered a night of swimming at the Upper Valley Aquatic Center and more! Once again, we offered our popular Ice Cream Social Night (twice this year) at Sweet and Salty where we had over 65 students come hang out, play games and enjoy ice cream! These are *some* examples of the types of events that we offer. All these events are provided for **FREE!!!!!!**

The Spectrum Teen Center has now been serving teens for 23 years in grades 9-12. In 2017, we opened our program up to middle school students. Our program serves teens from the towns that make up the Windsor Central Supervisory Union. We are under the umbrella of the WCSU.

In 2017, we took our programming out into the community. We found that connecting teens with their wider community helped teens experience new social settings, events, and activities, in a variety of venues creating new and different experiences. It helps teens establish relationships with area businesses and establishments while providing a safe environment and strengthening their connections within their community.

Thank you for supporting our program!

Enthusiastically,
Heather Vonada & Joni Kennedy
Co-Directors



SUSTAINABLE WOODSTOCK

Sustainable Woodstock (SW) strives to inspire, organize and empower community members to integrate environmentally, economically and socially responsible practices in all aspects of their lives to create a sustainable community. Our volunteer action groups encourage a vibrant community, promote a thriving local economy and educate about conserving and protecting natural resources. www.sustainablewoodstock.org

We are deeply grateful for the energy, enthusiasm and hard work of dedicated board members, volunteers, partners and supporters. Thanks to you, in 2019 we celebrated ten years with significant strides in community programs, events and projects, including:

- **MUNICIPAL PARTNERSHIP:** Sustainable Woodstock's Energy & Transportation Action Group (SWEAT) wrote the Town/Village of Woodstock's Enhanced Town Energy Plan and had it approved by the Select Board. SWEAT also helped to launch the *Go! Vermont* carpooling & ridesharing app, working with Vital Communities and the Town of Hartford.
- **COMMUNITY SOLAR:** SW worked with Rainbow Playschool & Sundeavor to plan and obtain permits for Woodstock's (& GMP's) first Community Solar Array—generating 100kWh of power for Rainbow Playschool, Norman Williams Public Library and many private residences.
- **CLIMATE CHANGE ACTION:** Worked with local & regional partners to produce public programs, student and community actions, films, articles, solar energy projects, energy conservation and transportation initiatives (including our 2nd annual Solar Showcase at Taste of Woodstock)—all designed to reduce carbon emissions and slow global warming.
- **EAST END PARK:** SW's East End Action Group's successful capital campaign funded numerous fruit and specimen trees, a landscaped stone path from the parking area, a stone-post fence bordering the edible garden and a river-stone labyrinth. Coming in 2020: interpretive kiosk, amphitheater and pergola to host public events, bicycle rack, climbing stones and a slide.
- **COMMUNITY GARDENS:** SW coordinated activities and gatherings in gardens at the Billings Farm and King Farm, where gardeners grew food and flowers for their families and friends. We gathered for workdays and potlucks, exchanged recipes and gardening tips and enjoyed the company of fellow gardeners.
- **WEEKLY COLUMNS:** 10+ years of weekly columns for the *Vermont Standard*. (Our thanks to the *Vermont Standard* staff!)
- **ENERGY EFFICIENCY FOR ALL:** SW's low-income weatherization program assists & connects homeowners to resources & financing in partnership with SEVCA, COVER Home Repair, Ottauquechee Health Foundation, Faulkner Foundation and Efficiency VT. We completed numerous low-income weatherization projects in Woodstock and Bridgewater, connecting 75 homeowners with the Weatherize Upper Valley Program.
- **SUSTAINABLE WOODSTOCK ANNUAL MEETING—MAJOR SPEAKERS:** In 2019 SW had the honor of hosting **Captain Paul Watson** as our featured speaker—Founder of Sea Shepherd Conservation Society and Co-founder of Greenpeace. In 2020 we are delighted to welcome **Frances Moore Lappé**—author & co-author of 19 books about world hunger, living democracy and the environment, including the groundbreaking *Diet for a Small Planet*, *EcoMind* and *World Hunger: 10 Myths*.
- **UPPER VALLEY CLIMATE CHANGE & SUSTAINABILITY FILM SERIES:** Celebrated the first year of partnership with Pentangle Arts, with attendance of 1,000+ people at 20 screenings. Series made possible by generous support from underwriters: Mascoma Bank & Vermont Community Foundation, and sponsors: Mark D. Knott DDS, The Ellaway Group and Unicorn.
- **CARBON FOREST ACTION GROUP:** Foresters, loggers, industry experts and Upper Valley residents meet monthly to plan for educating and advising on how to manage forests to increase the amount of carbon stored and removed from the atmosphere. Encouraged landowners, foresters and the State of Vermont to manage forests to these ends. Helped students in Dartmouth's Social Impact Practicum class to write a report evaluating forest management for carbon storage & sequestration.
- **REGIONAL SUSTAINABILITY & ENERGY INITIATIVES:** Assisted with planning and projects in Reading, Hartland, Bridgewater, Brownsville, Barnard, Pomfret, Hartford, Weathersfield and Lebanon. SW helped reinvigorate the Windsor Energy Committee and worked with Brownsville residents to form sustainability and energy groups. Leading the Bridgewater Area Community Foundation's effort to transform the Bridgewater Community Center into a vital, resilient, solar-powered hub.
- **GREEN DRINKS:** Completed six years of monthly Green Drinks discussions—focusing on sustainability activity in Woodstock and the Upper Valley. GD is becoming a venue for collaboration & networking among Upper Valley sustainability & resilience organizations.
- **COMMUNITY RECYCLING:** SW managed recycling, trash and composting for over 3,000 people at major community events (Road to the Pogue & Covered Bridges Half-Marathon). SW's annual spring Recycling Day recycled over 5,000 pounds of used electronics, and shredded and recycled over 4,000 pounds of paper!
- **UPPER VALLEY PARTNERSHIPS:** No town is an island. Sustainable Woodstock partners with some 40 Upper Valley organizations and municipalities to enhance the synergistic impacts of our collective efforts.
- **SUSWOO GLOBAL:** We continue networking and building partnerships with Sustainable Woodstock, UK; Sustainable Warwick, NY; Sustainable Woodstock, Ill and others to share ongoing programs and explore ways to educate and engage our communities.

We thankfully acknowledge generous support from individuals, organizations and foundations, including: Canaday Family Charitable Trust, Byrne Foundation, Woodstock Foundation, Vermont Community Foundation, Woodstock Rotary, Jain Family Fund, Pentangle Arts, Yoh Theatre Players, Vermont Humanities Council, Mascoma Bank, Woodstock Chamber of Commerce, Marsh-Billings-Rockefeller National Historical Park, Billings Farm, Change the World Kids, Ottauquechee Health Foundation, ShackletonThomas, Two Rivers-Ottawquechee Regional Commission, Connecticut River Conservancy, Vermont YCC, Vital Communities and many others.

Respectfully submitted, Michael Caduto, executive director — 802•457•2911 — director@sustainablewoodstock.org

PENTANGLE ARTS

Celebrating 45 Years!

31 The Green | Woodstock, VT | pentanglearts.org

We are grateful to the Town of Woodstock for supporting our mission to help make the community a vibrant and creative place to live.

In 2019, we screened **52 feature films** attended by 10,000 patrons, presented **30 live performances**, numerous educational programs, camps and workshops that reached an additional 9,500 patrons, for a total of **over 19,000 patrons passing through our doors.**

These guiding principles inform our programming and priorities:

- Provide programming that appeals to all ages.
- Create opportunities for audiences and artists to make meaningful connections.
- Nurture the artistic talent in our community
- Be a reliable steward of Woodstock's Historic Town Hall Theatre.
- Engage underserved constituencies in creative activity.
- Be fiscally responsible.
- Be a catalyst for cultural, social and economic development.
- Ensure the Town Hall Theatre remains a thriving, open and accessible community resource for a wide variety of uses.



Support from the community enables us to deliver:

- Youth in Arts programs that include workshops, live musical theatre, dance and theater camps and residencies that reach 7,000 students annually.
- Live musical theatre such as CATS, Cabaret and HAIR and the upcoming show Elf The Musical.
- Sold-out concerts with renowned talents such as Natalie Merchant and The Whiffenpoofs.
- Screenings of Vermont produced films such as *One Town at A Time* and *Major Arcana*.
- A self-sustaining movie operation that employs 15 local teenagers.

Our 2020 season is full of magical experiences that include:

- *Mister Chris and Friends*, a family-friendly performance based on the popular PBS children's program of the same name.
- *The Snowmaiden*, a live puppet show based on a Russian folk tale performed by No Strings Marionettes.
- St. Patrick's Day Celebration featuring the Celtic band The Fretless.
- Dance Intensive with Seth Stewart, known for his role as the Marquis de Lafayette and Thomas Jefferson in the Tony-award winning Broadway show, *Hamilton*.
- Four Creative Movements Camps taught by well-known choreographer Maddie Warriner.
- Summer Performing Arts Camp with instruction in voice, choreography and acting.
- Free summer *Music by the River Concerts* in collaboration with the North Chapel and The Worthy Kitchen.
- 52 Weekends of feature films screened on the largest screen in the Upper Valley.
- Wassail Weekend programming that includes a concert by the Whiffenpoofs, Cookies with Santa, the 19th Annual Holiday House Tour, and the 36th Annual Messiah Sing.
- Pentangle Arts and Sustainable Woodstock's Sustainability and Climate Change Film Series.
- Live musical theatre for area school children based on classic literature.



Your continued support is so important to the many area residents who depend on Pentangle to create opportunities for shared experiences, and a sense of community and connection.

Thank you for your time and consideration. Please contact us if you have questions about Pentangle Arts and the Woodstock Town Hall Theatre.

Respectfully Submitted:

Alita Wilson
Executive Director (802) 457-3981



BILLINGS PARK COMMISSION Report 2019

The **Billings Park Commission (BPC)** oversees Woodstock's town parks: Billings Park, the 141 acres on Mt. Tom adjacent to both the Faulkner Park and the National Park, as well as the 65 acre park on Mt. Peg. The BPC is an active participant in the Woodstock Trails Partnership, a consortium of interested parties, devoted to enhancing, improving and promoting the over 30 miles of Woodstock area trails accessible from our Village Center. In addition to regular maintenance and oversight of the parks, we participate in a number of events designed to promote the beautiful and extensive trail system in Woodstock.

The BPC and the National Park Service have now partnered with the Faulkner Trust for many years to restore the trail up from Faulkner Park to the South Peak summit. The Faulkner Trust has financed the vast majority of the work before knowing they owned the entire trail and have continued to support this work thereafter. We have provided expertise, equipment and crews. During the course of this work together, it has become clear that the Faulkner Trust, which also provides funds for the operation of The Homestead and the Woodstock Recreation Center, would prefer to move out of the real estate management business. To that end, they have generously proposed giving the Faulkner Park and Trail to the Town of Woodstock and to finance the continued management of the Park and the completion of the trail restoration through an endowment of \$850,000. We are in the process of working on this proposal and hope to have resolution soon.

The Faulkner Trust believes that the "care and maintenance of the Faulkner Park and Trails involve making determinations about matters that are inherently local in nature (e.g. tending to old or diseased trees, repairing trails eroded by foul weather, entertaining requests to hold wedding ceremonies on the property, etc.). It would be far more efficient for the Town of Woodstock to own and operate the Faulkner Park and Trails given that this property is located within the Town's boundaries, is maintained for the benefit of its residents and visitors and is actively promoted as one of its many attractive destinations. Moreover, the Town of Woodstock is in a better position on a day-to-day basis to monitor and regulate activities that take place within the Park and Trails to ensure that they are consistent with Mrs. Faulkner's vision and applicable laws and regulations. Finally, the Town of Woodstock is also in a better position to coordinate and collaborate with representatives of the National Park Service to see that the benefits of the Faulkner Park and Trails and the neighboring Marsh-Billings-Rockefeller property are optimized."

BPC continues to work with the Woodstock Resort Corp to improve signage at Mt. Peg. We will be installing an updated Mt Peg trailhead sign this spring and a new kiosk with map for the top of Mt Peg.

In addition, BPC has hired Red Start (a forest and wildlife management firm) to create a Park Management Plan for the parks we currently manage. We expect to see a final plan this spring.

We continue to benefit from the expertise of National Parks, Jennifer Waite, whose time and talent we are able to draw on through our technical assistance grant from the National Park's Rivers and Trails Program. Her experience, contacts, and insights are invaluable, and we are extremely grateful for this ongoing assistance. Under her guidance, the fourth edition of the Walk Woodstock Trail Map is being edited for publication next year. It will be available at the National Park and at the Village Visitor's Center.

The future of the Girl Scout Cabin on Mt Tom's Cemetery Trail is to be determined. It has been neglected and misused in the last few years. We continue to be interested in exploring opportunities for it. If you have any ideas about how and who might use it in the future, we are looking for interested community partners. It has great potential. Please be in touch if you have suggestions about its future use.

The year 2019 saw another successful Trek to Taste on Mt. Tom to celebrate National Trails Day (the first Saturday in June). During this now well established annual event showcasing our trails, hikers trekked to taste some delicious local food and reviewed our local Farm to School projects. The BPC Commissioners had a lot of fun scooping ice cream at the end of the day for over 300 trekkers.

And finally, we welcome Randy Richardson and Julian Underwood to the BPC. We are delighted to have their trail expertise and experience as we tackle the opportunities and challenges which lie ahead.

Respectfully submitted,

Alison Clarkson, Chair

Chris Lloyd, Josh Pauly, Randy Richardson, Sam Segal, Julian Underwood and Don Wheeler,
Commissioners

The Woodstock Area Job Bank

*"Bringing together people who need work
with people who need workers."*

Since 1974 the Woodstock Area Job Bank has helped people in our community by matching those looking for work with those having jobs to be done.

Today the jobs listed vary from full-time professional to hourly household work – and everything in between. This valuable referral service has always been offered free of charge.

What's happening at the Job Bank?

- We provide individuals in our community with valuable work experience, exposure to new work environments, and opportunities to sharpen their skills.
- We provide businesses and families the opportunity to connect with workers in our community and even serve as mentors on the job.
- We support volunteers! We're continuing our effort to promote volunteer opportunities in the area.
- We maintain an interactive website that allows employers to post jobs directly online AND the ability for job-seekers to register their skills online.
- We're collaborating with area nonprofits to better serve our community by developing and maintaining a "Bit Time" List of workers available for small and one time jobs.

How are we doing?

- Our requests for workers continue to grow each year. There are over 500 active job seekers on our list. In 2019 employers posted 581 jobs.
- The Job Bank serves job-seekers, volunteer-seekers and employers throughout the greater Woodstock area.

How are we funded?

This year our funding request to the Town of Woodstock remains level with last year.



Annual Report to the Town Of Woodstock
Submitted in January, 2020

Norman Williams Public Library has been at the heart of our community since 1883. The NWPL Trustees, staff and volunteers are part of a long line of stewards proudly contributing to the literary vitality of our community. Working together with community members and local officials and organizations, we strive to preserve the library for generations to come.

The Norman Williams Public Library is a non-profit corporation which relies on funding from the Town of Woodstock (less than 40% of the library's operating budget) and the generosity of many donors. We also hold fundraising programs throughout the year, the largest of which is our spring Gala.

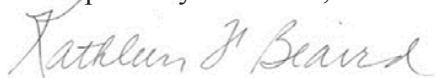
NWPL offers book discussion groups, art exhibit openings, weekly opportunities for bridge and mahjongg games, knitting and embroidery groups, films, music, children's activities, and author talks-- all of which are open and free to everyone in the community. Library programs and classes inform our community with presentations by local and world leaders in all disciplines, from the environment and the judiciary to poetry, gardening and the arts. NWPL offers outreach services such as story times to child care centers and books to shut-ins. We are in the process of designing a "books in a suitcase" program which will bring children's books to check out for those who have transportation issues. We design our programming according to the community's interests, so please tell us what you'd like to see.


This past year the heating, ventilating and Air Conditioning (HVAC) system of the library reached the end of its useful life and finally failed after many years of useful service. While the Library Trustees had been setting funds aside for just such an emergency, there was still a need to launch a capital campaign last spring to raise the remaining funds necessary to replace the system. We are pleased to report that thanks to the generous support of our community members these funds were successfully raised through contributions, and work has begun on this project.

As a vital center of the community, the library promotes digital literacy, a vital life skill through our one-to-one tutorials and classes. More than 1,500 library patrons have benefited from these tutorials in the past four years. Visits to the library are at an all-time high at more than 70,000 annually which is attributable, in part, to our more than 400 programs with monthly attendance often exceeding 1,000 patrons. The library has more than 3,500 card holders who borrow 49,000 books annually from our collection of 50,000 books and information resources.

We thank the Town of Woodstock for your long standing support of the library and look forward to continuing to serve the community in the future.

Respectfully submitted,


Kathy Beaird
Interim Executive Director


Clare McFarland
Interim Executive Director

Vermont League of Cities and Towns
Serving and Strengthening Vermont Local Government

About the League

The Vermont League of Cities and Towns (VLCT) is a nonprofit, nonpartisan organization, owned by its member municipalities, with a mission to serve and strengthen Vermont local government. It is directed by a 13-member Board of Directors elected by the membership and comprising municipal officials from across the state. The most recent audited financial statements are posted on our website, vlct.org/about/audit-reports, and show that our positive net position continues.

Member Benefits

All 246 Vermont cities and towns are members of VLCT, as are 139 other municipal entities that include villages, solid waste districts, regional planning commissions, and fire districts. Members have exclusive access to a wide range of specialized benefits, expertise, and services, including:

- **Legal, consulting, and education services**, including prompt responses to member inquiries. In 2019, VLCT continued to provide members with timely legal and technical assistance, including answering more than 4,000 legal questions and publishing legal compliance guidance, templates and research reports, many of which are available to our members on our website.
- **Training programs on topics of specific concern to officials** who carry out the duties required by statute or are directed by town meeting mandates. The League provided training on various topics related to municipal law and governance to more than 1,000 members this past year.
- **Representation before the state legislature and state agencies**, ensuring that municipal voices are heard collectively and as a single, united voice. VLCT's recent legislative efforts have helped provide cities and towns additional resources to achieve tangible results on pressing issues such as road and bridge repair, cybersecurity, housing and economic growth, renewable energy, emergency medical services, reducing carbon emissions, and ensuring water quality. Members are also represented at the federal level primarily through our partner, the National League of Cities, as well as directly with Vermont's Congressional delegation.
- **Access to two exceptional insurance programs**. The Property and Casualty Intermunicipal Fund (PACIF) provides comprehensive and cost-effective property, liability, and workers' compensation insurance coverage, programs, and services that protect the assets of your community. The VLCT Employment Resource and Benefits Trust (VERB) provides unemployment insurance, life, disability, dental, and vision insurance products to members at a competitive price. Both programs provide coverage and products that members need and ask for, help Vermont municipalities stretch their budgets, and are *only* available to VLCT members.
- **Access to a host of educational and informative materials and member conferences**, including a news magazine, handbooks, reports, articles, and events that all focus on the needs of local government and provide additional educational and networking opportunities.

At the heart of all these activities is VLCT's commitment to serving as a good steward of member assets, and we are proud of the progress we continue to make in that effort. Members are welcome to visit the VLCT office anytime to review the operations of the organization, to ask questions, and to access resources that can help each individual official and employee carry out the important work of local government.

To learn more about the Vermont League of Cities and Towns, visit the VLCT website at vlct.org.

**Annual Report Of ECFiber
(East Central Vermont Telecommunications District)
December 2019**

ECFiber, Vermont's first Communications Union District, is a high-speed fiber-optic network owned by the town of Woodstock and 23 other towns. Your delegates to the ECFiber Governing Board, appointed by the Woodstock Select Board, are David Brown, Dan Orcutt, and Alex Rozek. We meet with delegates from the other ECFiber towns on the second Tuesday of every month at Vermont Law School to review the progress being made to provide fast, reliable, and affordable fiber-optic internet service to every residence and business in our member towns.

Having brought ECFiber service to South Woodstock in 2018, we have focused our attention on underserved areas of Woodstock during the 2019 construction season. As of this writing, service is available in neighborhoods surrounding Pomfret Road, Barnard Road (Route 12), and Prosper Road. With a new ECFiber hub installed outside the fire substation in West Woodstock, service is available to the Woodstock Union High School and Middle School on Route 4. Behind the schools, the ECFiber cable crosses the river to Carlton Hill Road, then proceeds to Riverside Park Road, Fletcher Hill Road, and Fletcher Schoolhouse Road. Along this route we have connected 68 new customers to the ECFiber network.

Across all 23 communities, in 2019 ECFiber completed over 1,000 miles of active fiber-optic network, serving more than 4,100 customers, including over 1,500 new subscriptions.

In its December 2019 meeting, the ECFiber Governing Board authorized a \$10 million offering of revenue bonds, enough to complete the design and pole preparation work and to construct approximately 300 additional miles of fiber in 2020.

Unserved areas continue to be our top priority. Our 2020 build includes remaining parts of Bethel, Chelsea, Norwich, Randolph, Reading, Royalton, Tunbridge, Vershire and Woodstock. Here in Woodstock, network construction is planned for neighborhoods between Church Hill Road and Happy Valley Road in Taftsville. ECFiber plans to complete the total 1,400 miles of network covering all underserved locations by 2021.

The cost of basic residential ECFiber service, which has been \$74/month since its inception, was reduced to \$72 starting in January 2020 while the higher-level services were adjusted slightly upward to reflect the actual cost of providing such service.

At the same time, ECFiber has boosted the speed of its Standard, Ultra and Wicked Fast service from 50Mbps to 100, 200Mbps to 300, and 700Mbps to 800 respectively. All speeds are symmetrical – meaning that the upload and download speeds are the same – a critical feature for businesses and for anyone wishing to upload pictures and other large files.

If you have any questions about ECFiber's activities in Woodstock, please email woodstock@ecfiber.net or call ECFiber headquarters at (802) 763-2262.

Respectfully submitted,

David Brown, Dan Orcutt, and Alex Rozek
Delegates, ECFiber Woodstock

TRORC 2019 YEAR-END REPORT

The Two Rivers-Ottawquechee Regional Commission is an association of thirty municipalities in east-central Vermont that is governed by a Board of Representatives appointed by each of our member towns. As advocates for our members, we seek to articulate a vision for building a thriving regional economy while enhancing the Region's quality of life. The following are highlights from 2019:

Technical Assistance on Planning Issues

Our staff provided technical services to local, state and federal levels of government and to the Region's citizens, non-profits, and businesses. TRORC staff assisted numerous towns with revisions to municipal plans, bylaws and studies, and assisted towns with Municipal Planning Grant (MPG) applications.

Water Quality

TRORC staff was involved in the development of the White River Tactical Basin Plan as well as assisting with public hearings to gain input from community members. TRORC also completed several water quality grant projects with our town and non-profit partners that focused on stormwater master planning, scoping green stormwater infrastructure projects, and promoting watershed resiliency.

Creative Economy and Public Health

This year, TRORC obtained Federal grant funding to support the Region's creative economy. Staff hosted several Cornerstone Creative Community of Vermont (3CVT) steering committee meetings, as well as informational and networking events. TRORC continued to serve as the Zone Agent for the Vermont Art Council's Creative Network, and is on the Council's statewide steering committee. TRORC also worked on public health projects, including incorporating health-related goals and policies into town plans.

Emergency Management and Preparedness

TRORC conducted a statewide Hazardous Materials Flow Study to inform and update local emergency response plans. Our Local Emergency Planning Committee efforts with local emergency responders, organizations, and town officials continued meeting the needs of our first responders. TRORC assisted several communities with updating their Local Hazard Mitigation Plans.

Energy

TRORC assisted six towns on Enhanced Energy Plans to save money for communities and further the state energy goals to meet 90% of Vermont's energy needs from renewable sources by 2050. TRORC has begun working to support town Energy Committees on energy efficiency outreach and education with funding from Efficiency Vermont.

Transportation

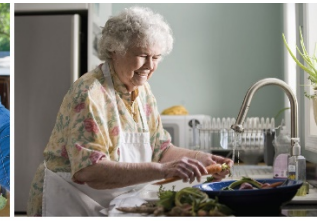
TRORC is managing the Municipal Roads Grants-In-Aid program in our Region. This provides funding for towns to implement Best Management Practices (BMP) on municipal roads ahead of the state's forthcoming Municipal Roads General Permit provisions. Funding provides for projects including grass and stone-lined ditches, up sizing and replacement of culverts, and stabilizing catch basin outlets.

Specifically in Woodstock this past year, TRORC helped complete the Local Emergency Management Plan, provided assistance on the town plan update, and completed the "Our Ottawquechee" Project to promote watershed resiliency. As part of the Grants in Aid program, ditching and culvert improvements on Densmore Hill, VT-12 and St. James Place were completed.

We are committed to serving you, and welcome opportunities to assist you in the future.

*Respectfully submitted, Peter G. Gregory, AICP, Executive Director
Jerry Fredrickson, Chairperson, Barnard*





The Thompson
Your resource to age well

Special events, fun exercise classes, interesting programs, tax assistance, free gently-used medical equipment, creative arts programs, and delicious meals are just a few of the things you'll find at The Thompson Senior Center. Our building, staff, and volunteers provide a welcoming and fun environment for people of many ages and backgrounds to gather. But, we're even more than what happens at The Thompson. **We have the resources and experience to assist you where you want to be, at home.**

One number to call for any need - Thompson staff and volunteers are happy to help with any question — from shower chairs to Medicare and everything in between.

Vetted Service Providers - We partner with a wide variety of businesses and individuals to bring you any service you need to AGE WELL at HOME! We check references and only suggest businesses or individuals who have happily agreed to be an Aging at Home service provider.

Age Well Education Series and Outreach - Monthly educational talks are presented on topics ranging from legal planning, fall prevention, funeral planning options, Smart Driver safety course, nutrition and cooking, downsizing, hospital to home transitions, advance directives, and more. Our Age Well e-newsletter provides readers with information on ways to age well at home and in their community through current and reliable information on health, lifestyle, diet, and resources.

The Thompson prepared and delivered more than 5,600 Meals on Wheels to Woodstock homes last year and provided more than 3,000 rides to Woodstock residents.

The senior population in our area continues to grow in size and in age, and we see the utilization of Thompson services growing as well. Meals served increased again this past year from 19,801 to 21,076 meals. Participation in all other programs has increased as well. Only 17% of our funding comes the Federal Older Americans Act channeled through the State of Vermont by Senior Solutions. 11% comes from the combined towns that we serve and the remaining amount of our \$600,000 annual budget comes from fundraising, grants, and donations for meals and transportation. Your continued support will help to ensure the success of this valuable community resource. Together, we truly can enrich the experience of aging in our area.

Please contact us at info@thompsonseneiorcenter.org or 457-3277 with any questions or needs. You can also see the menu and program calendar online at www.thompsonseneiorcenter.org or find us on Facebook. Thank you for your support!

Respectfully submitted,
Deanna Jones, Executive Director
The Woodstock Area Council on Aging, (d.b.a.The Thompson Center)

2019 ANNUAL REPORT

GREATER UPPER VALLEY SOLID WASTE MANAGEMENT DISTRICT

The District would like to recognize the many years of service provided by Phil Swanson on our Board of Supervisors. He was respected for his wisdom and dedication, and will be missed by his colleagues on the Board.

The GUVSWMD comprises 10 Upper Valley towns, overseeing a system for proper management of solid and hazardous waste, recyclables, and food scraps. GUV also provides special collection events for bulky and household hazardous waste (HHW), paint, electronics, tires, metal, and fluorescent bulbs. In addition, the District offers technical assistance, outreach, and education programs to area residents, businesses, schools, and municipalities.

- Events were held in Hartland, Woodstock, Thetford, Sharon, Strafford, and Vershire where we collected 14.1 tons of tires; 4.2 tons of scrap metal; 7.3 tons of electronics; 12.9 tons of “big” trash/construction & demolition debris; 2.3 tons of batteries; and thousands of fluorescent bulbs.
- 331 GUV residents (141 from Woodstock) participated in household hazardous waste events held in Hartford, Bradford, Woodstock, and Tunbridge in FY 2019. 11.1 tons of hazardous material were collected, including 1,230 gallons of paint.
- 124 GUV residents attended six backyard composting workshops where we sold 58 Soil Saver composters and 53 Sure-Close food scrap pails. 40 people attended our presentation at The Thompson (Senior Center) on September 11.
- **Food scraps will be banned from residential trash as of July 1, 2020.** Contact GUV with questions.
- GUV welcomes Ken Vandenburg as the interim Woodstock representative to the GUVSWMD Board of Supervisors.
- 2020 GUV collection event dates will be posted on our website, Facebook page, town list serves, and in newspapers.
- For information call Ham Gillett at 802-674-4474, email hgillett@swcrpc.org, or visit www.guvsmd.org.

Health Care & Rehabilitation Services
Narrative Report for FY19 for Town of Woodstock

Health Care and Rehabilitation Services (HCRS) is a comprehensive community mental health provider serving residents of Windsor and Windham counties. HCRS assists and advocates for individuals, families, and children who are living with mental illness, developmental disabilities, and substance use disorders. HCRS provides these services through outpatient mental health services, alcohol and drug treatment program, community rehabilitation and treatment program, developmental services division, and alternatives and emergency services programs.

During FY19, HCRS provided 1020 hours of services to 41 residents of the Town of Woodstock. The services provided included all of HCRS' programs resulting in a wide array of supports for the residents of Woodstock.

Anyone with questions about HCRS services should contact George Karabakakis, Chief Executive Officer, at (802) 886-4500.

VISITING NURSE AND HOSPICE FOR VT AND NH
Home Health, Hospice and Skilled Pediatric Services in Woodstock, VT

Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) is a compassionate, non-profit healthcare organization committed to providing the highest quality home health and hospice services to individuals and their families. VNH provides care for people of all ages and at all stages in life, and delivers care to all, regardless of ability to pay.

VNH services reduce costs associated with town programs for emergency response and elder care. With quality care provided at home, there is less need for costly hospital and emergency room trips. And with VNH support, residents can age in place rather than relocating to a state or local nursing home.

Between July 1, 2018 and June 30, 2019 VNH made 2,453 homecare visits to 149 Woodstock residents. This included approximately \$95,956 in unreimbursed care to Woodstock residents.

- Home Health Care: 1,453 home visits to 130 residents with short-term medical or physical needs.
- Long-Term Care: 192 home visits to 7 residents with chronic medical problems who need extended care in the home to avoid admission to a nursing home.
- Hospice Services: 804 home visits to 10 residents who were in the final stages of their lives.
- Skilled Pediatric Care: 4 home visits to 2 residents for well-baby, preventative and palliative medical care.

Additionally, residents made visits to VNH wellness clinics at local senior and community centers throughout the year, receiving low- and no-cost services including blood pressure screenings, foot care, and flu shots.

Woodstock's annual appropriation to VNH helps to ensure that all have access to quality care when and where it is needed most. On behalf of the people we serve, we thank you for your continued support.

Sincerely,



Hilary Davis, Director Community Relations and Development (1-888-300-8853)



Proudly Sponsored by Southwestern Vermont Council on Aging

Serving Bennington, Windham and Windsor Counties
160 Benmont Ave., Suite 90 Bennington, VT 05201
802-772-7875 | caliberti@svcoa.net | rsvpvt.org

Woodstock Annual Town Report FY 2019

Green Mountain Retired Senior Volunteer Program (GMRSVP), a Senior Corps Program sponsored by SVCOA continued its work this year in recruiting and placing older Vermonters into volunteer opportunities where they used their skills and experience to address vital community needs. Across Bennington, Windham, and Windsor counties, 377 GMRSVP volunteers provided 46,278 hours to causes throughout southern Vermont. Key outcomes for the GMRSVP fiscal year include 892 tax returns submitted on behalf of those needing assistance; 741 food-insecure individuals served; 783 Bone Builder participants served; 230 Meals on Wheels recipients served; 493 rides provided by transportation volunteers; friendly visits to 12 older Vermonters; and 5 individuals assisted by money management volunteer. Additionally, many nonprofit organizations in the GMRSVP service area received support from volunteers, and include activities at museums, schools, hospitals, blood drives, senior centers and meal sites, libraries, and more. There are many benefits to volunteering, not only for the community, but for the volunteer as well.

All GMRSVP Volunteers enjoy the benefits of supplemental insurance, direct support from the volunteer coordinator, newsletters, volunteer recognition events, information and social gatherings, supplies and equipment. In addition, Bone Builder classes are provided weights for the group and instructor training and certification. Two certified instructors lead class at the Thompson Senior Center on Tuesday and Thursday afternoons from 3-4pm. Nonprofit organizations benefit from GMRSVP recruitment and orientation of volunteers. DMV and Criminal Record Checks are done on all volunteers expected to work one on one with a child or senior which is a significant savings for organizations where volunteers are placed. We are seeking additional grants to support a new training program for older adults in our communities to educate them on financial exploitation.

Your Town's funds are essential for us to continue to support and develop programs for seniors who wish to volunteer. Our staff and administrative costs are covered by federal funds from the Corporation for National and Community Service (CNCS) – Senior Corps. Your partnership within the Woodstock community can truly make a difference for Windsor County with local volunteers helping their neighbors.

You are welcome to contact Corey Mitchell in our Ascutney office at (802) 6744547. Thank-you for your continued support.

Cathy Allred
Director, GMRSVP

volunteer
do good, feel good

RSVP is
Supported in part by The Corporation for National and Community Service
Southwestern Vermont Council on Aging



Thank you to the residents of Woodstock for supporting the Public Health Council of the Upper Valley (PHC) in 2019.

The PHC has quickly become the largest and broadest coalition of advocates on public health issues in the greater Upper Valley region. The PHC is a dynamic organization with the flexibility to forge solutions that respond to the needs of its grassroots members with backing from governmental, philanthropic, and health care institutions. Through regular meetings and ongoing initiatives, the PHC empowers organizations, professionals, and citizens, who together make our communities healthier and better places to live, work, and play.

In 2019, PHC staff and partners worked together to address increase collaboration, promote greater health equity, and address the priority public health issues for the region. The PHC supported a number of initiatives such as:

- Hosted five flu clinics in rural communities across our region, providing over 1,250 free vaccines, with support from Dartmouth Hitchcock, Geisel School of Medicine and various local partners.
- Hosted an educational event for Upper Valley legislators from Vermont and New Hampshire to increase cross-border understanding and communication.
- Hosted a Racism of the Well-Intended training with 100 participants from across the region, with major support from Hypertherm.
- Hosted regular meetings for Aging in Community Volunteer groups and community nurses and for Town Service/Welfare Officers.
- Expanded availability of summer meal programs for children in the region.

PHC greatly appreciates the support we receive from Woodstock and will continue to work hard to meet your needs in 2020. For more information about PHC, visit us at www.uvpublichealth.org.



PO Box 101 • Windsor, VT 05089 • 802-674-5101 • info@wcmentors.org • www.wcmentors.org

**Town Narrative - Woodstock
For July 1, 2018 - June 30, 2019**

Windsor County Mentors (formerly Windsor County Partners) is in its 46th year of building healthier communities through youth mentoring. Our community-based Pals program extends across the county. Mentored youth learn life skills, provide community service and participate in cultural and athletic activities. In our surveys, 100% of the young people in our Pals mentorships report that having a mentor has made a difference in their life.

WCM creates partnerships where mentors are matched with a child. Matches are made with children up to age 12. Since matches are renewed annually, mentored children range in age from 7 – 18. These mentoring partnerships meet for 2 hours per week for at least a year, with many partnerships continuing for years.

In FY 2019, WCM served and supported 34 school- and community-based mentorships, with children from 12 towns. Collectively, these mentors volunteered over 1900 hours. Our mentees were distributed among 16 Windsor County public schools. Our surveys demonstrate the positive effects of mentoring. Mentors (94%) report that their mentee is gaining social skills. Mentee parents (94%) said that they would recommend mentoring to others, and mentees (89%) reported feeling hopeful about the future.

WCM has invested in three part-time regional outreach coordinators who are serving the towns in their region to increase the number of mentors recruited and the number of mentor matches.

Financial support from Windsor County towns helps ensure the well-being of children and their families. For more information on our mentorships, find us on Facebook, visit our website www.wcmentors.org, or contact us at ProgramsWC@outlook.com 802-674-5101. WCM thanks the voters of Woodstock for their support for the children of Windsor County.

David Sleeper
Interim Executive Director



WISE appreciates the Town of Woodstock and its consistent and ongoing support of our work. WISE respectfully requests the 2020 appropriation of \$2,500.00 from the Town of Woodstock to ensure the continued operation of our Crisis Intervention & Support Services Program for all residents.

Our work is based in relationships with people and data does not adequately demonstrate how we support survivors and members of our community. In FY19, we provided advocacy and support to 1,427 people, including residents of Woodstock. This was 13.3% more people than the prior year, and 73.4% reached out to WISE for the first time. Picking up the phone or dropping by the Program Center for the first time takes tremendous courage and strength. We are grateful for every person who reaches out to us and every community partner who helps facilitate a connection. We received 11,271 calls on the crisis line. Each call is unique, but examples might be: survivors needing support, family members wanting to know how to support their loved ones, hospitals requesting an advocate to come and support a patient, police officers connecting us with victims on site, etc. The total crisis line number does not include the countless number of people who contact us using our business line, email, and drop by the Program Center and co-locations. We provided 795 accompaniments to local hospitals, courts, police departments, child advocacy centers, and other service locations. This might mean providing support to a survivor in the Emergency Department during evidence collection, going to court with a survivor during a divorce hearing, helping a survivor request a Relief from Abuse order at a police station, and accompanying a survivor to any number of locations as they navigate various social service systems. In our Safe Home, we hosted 43 shelter guests, provided emergency shelter to 140 people, and made 657 referrals for other emergency housing options.

We expanded our advocacy staff in order to build capacity to serve the growing needs within our community. We have a highly specialized staff that works together as a cohesive team while also offering specific areas of expertise such as housing, resource, family violence, immigrant, rural, and youth advocacy. We successfully opened our satellite office in Windsor, VT and three new co-locations at Good Neighbor Health Clinic, Upper Valley Haven, and The Junction Youth Center. These new WISE spaces join our existing co-locations on Dartmouth College campus and at the Department of Child, Youth, and Families (DCFY). By offering different locations throughout the Upper Valley, our advocacy is more accessible to survivors.

In FY20, we continue to build on the solid foundation established through almost 50 years of experience working with survivors of gender-based violence. We remain committed to expanding our expertise and accessibility to survivors, ensuring that our advocacy and support is available every hour, every day via the crisis line, the Program Center, and any of our co-locations throughout the Upper Valley.

WISE has a deep understanding of the complex needs of survivors and their families and has spent decades building collaborative relationships with our community partners to strengthen our advocacy work. We look to build on this solid foundation of experience by expanding our expertise and availability to survivors. As an organization committed to social change, WISE remains steadfastly dedicated to influencing how the systems and institutions that victims frequently utilize - such as the courts, law enforcement, and state agencies - effectively respond. We seek to address notable existing gaps for survivors, including accessible and affordable legal services and housing as well as support for the unique needs of young people experiencing violence.

We are consistently humbled by the enormous courage of survivors and the tremendous support of our community. Thank you for supporting our mission to end gender-based violence.

Sincerely,

Betsy Kohl
Director
Communications and Development
Program Center: 38 Bank Street
Lebanon, NH 03766
603-448-5922 ext. 119
wiseuv.org
facebook.com/WISEuv – twitter.com/WISEuv

Local Health Report for WOODSTOCK

Twelve Local Health Offices around the state are your community connection with the Vermont Department of Health. Your district office is in White River Junction at the address and phone number above. We provide a wide range of resources and services to 22 Vermont towns of the Upper Valley to promote health and wellness for all Vermonters. For example, in 2019 we:

Supported health for everyone in the community: We worked on a variety of projects and programs in partnership with schools, worksites, town offices, and local providers. We also served individuals and families right in our office. Our focus is on health equity because all people should have a fair and just opportunity to be healthy.

Provided WIC food and nutrition education to families: We served more than 20 Woodstock residents with the Women, Infants, and Children (WIC) Nutrition Education and Food Supplementation Program, which provides individual nutrition education and breastfeeding support, healthy foods, and a debit card to buy fruit and vegetables. WIC staff hold a clinic every three months at the St. James Episcopal Church at the end of the Woodstock Green.

Ensured emergency preparedness: We worked with local partners, including schools, hospitals, and emergency personnel, to ensure we are prepared to distribute medicine, supplies, and information during a public health emergency. Woodstock is a site for medication dispensing should there ever be a public health emergency. In addition, the Woodstock Union High School has invited Medical Reserve Corps volunteers to over a rural driver safety program to students.

Worked to prevent and control the spread of disease: We investigated more than 90 infectious disease cases in our district. We also responded to New Hampshire's Hepatitis A outbreak by immunizing more than 125 vulnerable individuals in our region of Vermont against the disease.

Student health and youth empowerment: According to the Vermont Youth Risk Behavior Survey, 61% of students in Windsor County agree or strongly agree that they "believe they matter to people in their community." Regionally, we see efforts like mentoring and afterschool enrichment programs helping to ensure youth feel valued and included.

Substance misuse and abuse: Regional substance abuse prevention consultants worked with community groups, schools, human service agencies, hospitals, and law enforcement.

Learn more at <https://www.healthvermont.gov/local/white-river-junction>

Join us on www.facebook.com/vdhwrj/

Southeastern Vermont Community Action

Southeastern Vermont Community Action is an anti-poverty, community-based, nonprofit organization serving Windham and Windsor counties since 1965. Our mission is to enable people to cope with and reduce the hardships of poverty; create sustainable self-sufficiency; and reduce the causes and move toward the elimination of poverty. SEVCA has a variety of programs and services to meet this end. They include: Head Start, Weatherization, Emergency Home Repair, Family Services/Crisis Resolution, (fuel & utility, housing and food assistance), Micro-Business Development, Vermont Matched Savings (asset building & financial literacy), Ready-for-Work (workforce development), Volunteer Income Tax Assistance, VT Health Connect Navigation, and Thrift Stores.

In the community of Woodstock we have provided the following services during FY2019:

Weatherization: 9 homes (19 people) received energy efficiency measures at a cost of \$11,372

Emergency Home Repair: 1 home (1 person) received services to address health and safety Risks, repair structural problems, and reduce energy waste, valued at \$4,718

Micro-Business Development: 1 person received counseling, technical assistance & support To start, sustain or expand a small business, valued at \$2,235

Ready for Work: 1 person received job readiness education & support valued at \$1,241

Tax Preparation: 3 households (5 people) received tax credits & refunds totaling \$11,093, and services valued at a total of \$629

Family Services: 9 households (26 people) received 47 services valued at \$400 (including crisis resolution, financial counseling, nutrition education, forms assistance, referral to and assistance with accessing needed services)

Housing Assistance: 1 household (2 people) received 1 assist valued at \$2,522

Community support, through town funding, helps to build a strong partnership. The combination of state, federal, private and town funds allow us to not only maintain, but to increase and improve service. We thank the residents of Woodstock for their support.

Stephen Geller, Executive Director
Southeastern Vermont Community Action (SEVCA)
91 Buck Drive
Westminster, VT 05158
(800) 464-9951 or (802) 722-4575
sevca@sevca.org
www.sevca.org



GREEN UP VERMONT

P.O. Box 1191

Montpelier, Vermont 05601-1191

(802) 229-4586 • greenup@greenupvermont.org

www.greenupvermont.org

Green Up Day marked its 49th Anniversary on May 4, 2019 with 22,000+ volunteers participating and over 43 tons of litter collected statewide. Always the first Saturday in May, Green Up Vermont is a nonprofit private organization that relies on your town's support to execute the tradition of cleaning up our roadways and waterways, while promoting civic pride. The tradition of Green Up Day began in 1970 by Governor Deane C. Davis and will celebrate its 50th Anniversary in May 2020.

Green Up Vermont offers a statewide educational component for grades K-2 by providing free activity booklets to schools and hosts its annual student poster design and writing contests for grades K-12. Please visit www.greenupvermont.org for full details.

Support from cities and town's is essential to our budget, enabling us to cover fourteen percent of our annual operating costs. Funds help pay for administrative and program support, which includes over 65,000 Green Up trash bags, education, and promotional outreach.

Seventy-five percent of Green Up Vermont's budget comes from corporate sponsors and individual donors. Individuals can donate to Green Up Vermont on Line 23 of the Vermont State Income Tax Form or anytime online at www.greenupvermont.org.

Keep up-to-date with Green Up Vermont by joining our newsletter, liking us on Facebook (@GreenUpVermont), following us on Instagram (greenupvermont), and by visiting our website.

Join us: Green Up Day, May 2, 2020 and help Celebrate our 50th Anniversary.

The OttawaQuechee Health Foundation provides grants and supports programs to help meet health and wellness needs in Barnard, Bridgewater, Hartland, Killington, Plymouth, Pomfret, Quechee, Reading, and Woodstock.

OTTAUQUECHEE HEALTH FOUNDATION

Who We Are:

For more than 20 years, the OttawaQuechee Health Foundation has fostered health and wellness in our communities through support for education and initiatives, and grants to help our neighbors meet their healthcare needs. OHF helps people with limited financial resources to access health and wellness services they might not otherwise receive, including medical care, dental care and dentures, hearing aids, eyeglasses, counselling and caregiver support.

Today, as throughout its history, OHF is strengthened by the many people, organizations and businesses that make our efforts possible. We are honored by the participation of our members, the hard work of our volunteers, and the generosity of our donors. **We are especially grateful for the support provided to us from the Town of Woodstock.** As a result, OHF is vital, strong and committed to the health and wellness of our communities.

In 2019, OHF provided 220 grants through our Good Neighbor Grant and Homecare Grant Programs, of which 52% were supplied to Woodstock residents. This is up from 44% in 2018.

What We Do:

- OHF provides gap funding on behalf of individuals who are unable to pay for the high costs of health and wellness services.

In 2019 OHF approved more than \$137,000 in health and wellness grants.

- OHF understands the importance of keeping abreast of the changing needs of our communities, and supporting those needs through education and pilot programs that focus on prevention. **This year, OHF began implementing the Windsor Central Wellness Initiative in the Windsor Central Supervisory Union to help support the social-emotional needs of our children.**

- OHF works in partnership with area health providers and organizations to provide care coordination and support. **In addition, local health providers discount their services, to allow our neighbors to access health and wellness services at a more affordable rate. In fact, \$137,000 in 2019 grants to date enabled access to over \$196,000 in health and wellness services.**

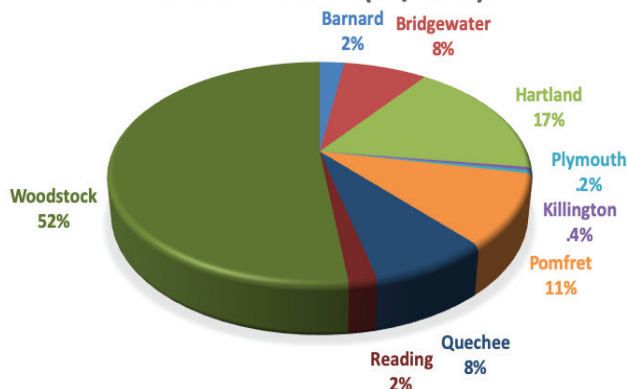
Contact Us:

Ottauquechee Health Foundation
30 Pleasant Street/P.O. Box 784
Woodstock, VT 05091

802.457.4188
www.ohfvt.org

Tayo Kirchhof, Executive Director
director@ohfvt.org
Beth Robinson, Grants Coordinator
grants@ohfvt.org

GNG'S BY TOWN (11/2019)



FY 2019 (11/2019)

Total Grants
Provided

220

Average % of
Poverty Level

138%

Average Grant
Amount

\$649



ANNUAL REPORT

SENIOR SOLUTIONS **(COUNCIL ON AGING FOR SOUTHEASTERN VERMONT, INC.)**

Senior Solutions -- Council on Aging for Southeastern Vermont, Inc. -- has served the residents of Woodstock and Southeastern Vermont since 1973. We have offices in Springfield (main office), White River Junction and Brattleboro. Our mission is to promote the well-being and dignity of older adults. Our vision is that every person will age in the place of their choice, with the support they need and the opportunity for meaningful relationships and active engagement in their community.

Many of our services are available regardless of income. However, we target our resources to those older adults with the greatest social and economic needs. Supporting caregivers is an important part of our work. Senior Solutions can help caregivers assess their family's needs and options, connect with resources and local programs and provide short-term relief (respite) for those who are caring for loved ones.

The population of older adults is increasing, as are many costs associated with providing services. Vermont is the second oldest state in the country (median age) and within Vermont the highest concentration of elders is in Windsor and Windham counties. Unfortunately, our state and federal funding has been largely stagnant for many years. This means that financial support from the towns we serve is critical.

We continually seek funding from new sources to enable us to do more for people. This past year we received grants from the National Council on Aging to expand our outreach to vulnerable elders, the Granite United Way to expand our Friendly Visitor and Veteran to Veteran program and the US Department of Justice to assist victims of abuse in later life. Clients are given the opportunity to make a voluntary contribution to help support the services they receive. We also seek donations from the public and have established a planned giving program through the Vermont Community Foundation.

We strive to develop new programs to meet evolving interests and needs. This past year we implemented the HomeMeds program that screens older adults for medication problems such as drug interactions or harmful side effects, expanded our popular aquatics program for arthritis, trained counselors to provide the PEARLS home-based program for people with depression and trained instructors in Tai Chi for falls prevention. We provide financial support to volunteers interested in starting new evidence-based wellness programs.

*(802) 885-2655 Fax (802) 885-2665 Toll Free (866) 673-8376
Senior HelpLine (800) 642-5119*

This is a summary of services provided to Woodstock residents in the last year (09-01-18 through 10-31-19).

Information and Assistance: 72 Calls and Office Visits. Our toll-free Senior HelpLine (1-800-642-5119) offers information, referrals and assistance to seniors, their families and caregivers to problem-solve, plan, locate resources and obtain assistance with benefits and completing applications. Callers were assisted with applying for benefits, health insurance problems, housing needs, fuel assistance and many other services. Extensive resources are also described at www.seniorsolutionsVT.org.

Medicare Assistance: 2 residents received assistance with Medicare issues through our State Health Insurance Assistance Program (SHIP). Our SHIP program provides Medicare education and counseling, “boot camps” for new Medicare enrollees and assistance in enrolling in Part D or choosing a drug plan.

In-Home Social Services: We provided 8 elder residents with in-home case management or other home-based services for 56 hours to enable them to remain living safely in their homes. Often minimal services can prevent premature institutionalization. A case manager works with an elder in their home to create and monitor a plan of care, centered on the elder’s personal values and preferences. Many people would not be able to remain in their homes but for the services of Senior Solutions. Senior Solutions also investigates reports of self-neglect and provides assistance to those facing challenges using a community collaboration approach.

Nutrition services and programs: 40 Woodstock seniors received 4,894 meals at home and many received congregate meals from Thompson Senior Center through Woodstock Meals on Wheels. Senior Solutions administers federal and state funds that are provided to local agencies to help operate senior meals programs, and provides food safety and quality monitoring and oversight. Unfortunately, these funds do not cover the full cost of providing meals, so local agencies must seek additional funding. Senior Solutions does not use Town funds to support the senior meals program or benefit from any funds given by the Town to support local Meals on Wheels. Senior Solutions provides the services of a registered dietician to older adults and meal sites. Assistance is also provided with applications for the 3SquaresVT (food stamp) program.

Caregiver Respite: Through grants we provide respite assistance for caregivers of those diagnosed with dementia or other chronic diseases.

Transportation: Senior Solutions provides financial support and collaborates with local and regional transit providers to support transportation services for seniors that may include a van, a taxi, or a volunteer driver. Special arrangements are made for non-Medicaid seniors who require medical transportation.

Other Services: Senior Solutions supports a variety of other services including health, wellness and fall prevention programs, legal assistance (through Vermont Legal Aid), assistance for adults with disabilities and home-based mental health services. Senior Solutions has a flexible “Special Help Fund” that can help people with one-time needs when no other program is available.

Our agency is enormously grateful for the support of the people of Woodstock.

Submitted by Carol Stamatakis, Executive Director.

To: Windsor County Town Clerks
From: Assistant Judges Jack Anderson and Ellen Terie
RE: County News for inclusion in your town's Town Meeting Report
Date: Jan. 16, 2020

The County held the preliminary budget meeting on December 11, and the final budget meeting on January 16. The 2020-2021 budget calls for the amount to be collected from countywide property taxes to be \$455,361, a slight increase of .016 % over the current year's amount of \$448,185. The tax rate will be .0048368 per hundred dollars. Last fiscal year, the rate was .0048571 per \$100 of valuation; the year before that it was .00483684 per \$100 of valuation. So, the rate is holding steady. What changes each year is the value of the grand list in the county, and in each town in the county.

For the 2020-2021 fiscal year, expenses are slightly down from FY 19-20 \$570,137 to \$568,333. Income is projected to be slightly up from FY 19-20 \$566,841 to \$568,333.

Pursuant to Title 24, § 134, the County Treasurer shall issue warrants on or before March 1 requiring the tax to be paid in two equal installments on or before July 5 and on or before November 5, 2020.

Construction Bond Repayment

The Windsor County Court House rehabilitation was completed in 2014. We are now in the sixth year of repayment of the bond. A rate of .00257238 is assessed to collect the total 2020 bond repayment of \$240,747. As with the county tax, towns may elect to submit this bond repayment in two payments, on or before July 5 and November 5, 2020.

Projects completed in the Past Year

The County completed the following projects on its properties at 12 The Green and 62 Pleasant Street:

The parking lot at the County Building was repaved and re striped;
The courtroom lights were switched from metal halide bulbs to LED bulbs;
We purchased and installed interior storm windows on the first and second floors of the Sheriff's office;
The second story windows on the Court House were prepped and repainted;
The entryway to WCTV 8 (our tenant upstairs at the County Building) was expanded and Hard packed;

In the works for the summer: a new roof membrane over the cell block in the rear of 62 Pleasant Street.

**WARNINGFOR
ANNUAL MEETING OF THE
WINDSOR CENTRAL MODIFIED UNIFIED UNION SCHOOL DISTRICT**

The legal voters of Windsor Central Modified Unified Union School District, comprising the voters of the Towns of Barnard, Bridgewater, Killington, Plymouth, Pomfret, Reading, and Woodstock, are hereby warned and notified that an **Informational Meeting** will be held at the Woodstock Union Middle School library in the Town of Woodstock on **Thursday, February 27, 2020**, commencing at 6:00 P.M., for the purpose of explaining the 2020-2021 proposed budget.

The legal voters of the Windsor Central Modified Unified Union District are hereby further warned and notified to meet at their respective polling places hereinafter named for the above-referenced towns on Tuesday, March 3, 2020, during the polling hours noted below, for the purpose of transacting during that time voting by Australian ballot.

The voters residing in each member district will cast their ballots in the polling places designated for their town as follows:

Barnard Town Hall	10 am-7pm	Plymouth Municipal Building	10am-7pm
Bridgewater Town Clerk's Office	8am-7pm	Pomfret Town Offices	8am-7pm
Killington Town Hall	7am-7pm	Reading Town Hall	7am-7pm
Woodstock Town Hall		7am-7pm	

MARCH 3, 2020 -AUSTRALIAN BALLOT QUESTIONS

Article 1: The legal voters of the specified towns designated within this itemized Article shall elect the following:

- Killington: one school director to assume office upon election and serve a term of three years or until their successor is elected and qualified
- Plymouth: one school director to assume office upon election and serve a term of three years or until their successor is elected and qualified
- Pomfret: one school director to assume office upon election and serve a term of three years or until their successor is elected and qualified
- Reading: one school director to assume office upon election and serve a term of three years or until their successor is elected and qualified
- Woodstock: two school directors to assume office upon election and serve a term of three years or until their successor is elected and qualified

Article 2: Shall the voters of the Windsor Central Modified Unified Union School District approve the merger of Barnard School District with Windsor Central Modified Unified Union School District, pursuant to the Articles of Agreement set out below?

Article 3: If Article 2 is approved, shall the voters of the Windsor Central Unified Union School District approve the school board to expend Seventeen Million Ninety Six Thousand Eight Hundred Thirty Three Dollars (\$17,096,833), which is the amount the school board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved, will result in education spending of \$18,733 per equalized pupil. This projected spending per equalized pupil is 4.1% higher than the combined spending per equalized pupil by Windsor Central Modified Unified Union School District and Barnard School District for the current year.

Article 4: If Article 2 is not approved, shall the voters of the Windsor Central Modified Unified Union School District approve the school board to expend Sixteen Million Ninety Five Thousand Eight Hundred Fourteen Dollars (\$16,095,814), which is the amount the school board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved, will result in education spending of \$18,755 per equalized pupil. This projected spending per equalized pupil is 2.43% higher/lower than spending for the current year.

MARCH 9, 2020 -ANNUAL DISTRICT MEETING

The legal voters of the Windsor Central Modified Unified Union District are further warned and notified to meet at the Woodstock High School/Middle School Teagle Library, located in Woodstock, Vermont, on Monday, March 9, 2020, at 6:00 P.M. for the purpose of transacting business not involving voting by Australian ballot.

Article 5: To elect a Moderator who shall assume office upon election and shall serve for a term of one year or until their successor is elected and qualified. ,

Article 6: To elect a Clerk who shall enter upon their duties on July 1 following their election and shall serve a term of one year or until their successor is elected and qualified.

Article 7: To elect a Treasurer who shall enter upon their duties on July 1 following their election and shall serve a term of one year or until their successor is elected and qualified.

Article 8: To determine and approve compensation, if any, to be paid District officers.

Article 9: To determine and approve compensation, if any, to be paid to School Directors.

Article 10: To ratify and confirm the outcome of the March 3, 2020, Australian ballot voting.

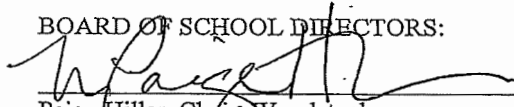
Article 11: To establish the date of the future Annual District Meetings.

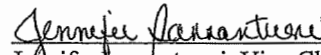
Article 12: Shall the voters of the Windsor Central Modified Unified Union School District authorize the board of directors under 16 V.S.A. 562 (9) to borrow money by issuance of bonds or notes not in excess of anticipated revenue for the school year?

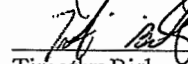
Article 13: To transact any other school business thought proper when met.

Dated the 30th day of January, 2020.

BOARD OF SCHOOL DIRECTORS:


Paige Hiller, Chair, Woodstock


Jennifer Iannantuoni, Vice Chair, Killington


Timothy Bishop, Clerk, Reading

Pamela Fraser, Barnard
Bryce Sammel, Barnard
Matthew Hough, Bridgewater
Jim Haff, Killington
Clare Drebitko, Woodstock

Jennifer Flaster, Plymouth
Morgan Sailer, Plymouth
Patti Kuzmickas, Pomfret
Bob Coates, Pomfret
Malena Agin, Woodstock

Adam Ameele, Reading
Samantha DiNatale, Woodstock
Louis Piconi, Woodstock
Ben Ford, Woodstock

ARTICLES OF AGREEMENT

WINDSOR CENTRAL UNIFIED UNION SCHOOL DISTRICT

Article 1. Necessary Advisable School Districts

The Town School Districts of Barnard, Bridgewater, Pomfret, Plymouth, Reading, Killington and Woodstock (hereinafter referred to as the "Town School Districts") are advisable districts for the establishment of the Windsor Central Unified Union School District (hereinafter referred to as the "New Unified District").

The Bridgewater and Pomfret Joint School shall also be considered advisable for the formation of the New Unified District, but its interests are represented by the voters of the Bridgewater and Pomfret Town School Districts.

The Woodstock Union High School District shall also be considered an advisable district for the formation of the New Unified District, but its interests are represented by the voters of each of the Town School Districts (except Plymouth).

If the voters of the six (6) Town School Districts that are currently members of the Woodstock Union High School District vote to approve the merger, the New Unified District will be established. If the voters of at least four (4), but not all, of the Town School Districts that are currently members of the Woodstock Union High School District vote to approve the merger, a modified unified union school district will be established to be known as the Windsor Central Modified Unified Union School District ("Modified Union District").

If the New Unified District or a Modified Union District is created, then the Town School Districts that voted in favor of merger and the Woodstock Union High School District shall be referred to herein as the "Forming Districts".

If either of the Town School Districts of Bridgewater or Pomfret vote to approve the merger and either the New Unified District or Modified Union District is established, the vote of either the Bridgewater or Pomfret Town School District shall have the effect of terminating the Bridgewater and Pomfret Joint School Agreement in accordance with the dates set forth in Article 11.

If the voters of the Town School Districts vote to approve the merger, and the Vermont State Board of Education designates the merged entities as a supervisory district pursuant to 16 V.S.A. Section 261(c), then the Windsor Central Supervisory Union will transfer its funds, debt, and property to the New Unified District in the same manner as the Forming Districts in Articles 6 and 7, and will cease to exist in accordance with the dates set forth in Article 11.

The Pittsfield Town School District is currently a member of the Windsor Central Supervisory Union. In connection with designation of the merged entities as a supervisory district, the Vermont State Board of Education shall act pursuant to 16 V.S.A. Section 261(a) to determine an appropriate supervisory union assignment for Pittsfield.

The Plymouth School District is a member of the Windsor Central Supervisory Union. If either the New Unified District or the [Modified Union District (hereafter, reference to New Unified District shall refer to both the New Unified District and Modified Union District, references to Modified Union District shall mean only that entity) are established and Plymouth voters approve the merger, the New Unified District anticipates that the Vermont State Board of Education will act pursuant to 16 V.S.A. Section 261(a) to adjust the boundaries of the new supervisory union to include the town of Plymouth as needed.

Article 2. Additional Districts

No additional districts are included in the proposed New Unified District at this time.

Article 3. Grades to Operate

The New Unified District will operate grades Pre-Kindergarten through grade 12.

Article 4. Proposed New School Construction

No new schools are proposed to be constructed at this time.

Article 5. Plan for First Year of Operation

The New Unified District will provide for the transportation of students, assignment of staff, and curriculum in a manner that is consistent with the contracts, collective bargaining agreements, and provisions of law that are in effect during the first year that the New Unified District is providing full educational services and operations. Beginning July 1, 2020, the services and responsibilities of the New Unified District described immediately above shall include and apply equally to (as applicable) students in Barnard, and to the former staff of Barnard School District.

The board will comply with 16 VSA Chapter 53, subchapter 3, regarding recognition of the representatives of employees of the respective forming districts as the representatives of the employees of the New Unified District and will commence negotiations pursuant to 16 VSA Chapter 57 for teachers and 21 VSA Chapter 22 for other employees. In the absence of new collective bargaining agreements on July 1, 2018, the Board will comply with the preexisting master agreements pursuant to 16 VSA Chapter 53, subchapter 3. The Board shall honor all individual employment contracts that are in place in the Forming Districts on June 30, 2018 until their respective termination dates. The Board shall honor all individual employment contracts in place with employees of Barnard School District on June 30, 2020 until the respective termination dates and shall honor the respective seniority of those employees.

Article 6. Indebtedness of Member Districts

A. Capital Debt

The Unified District shall assume all capital debt as may exist on June 30, 2018, including both principal and interest, of the Forming Districts that joined the new union district. The New Unified District shall assume all capital debt as may exist on June 30, 2020, including both principal and interest, of the Barnard School District.

B. Operating Fund Surpluses, Deficits and Reserve Funds

The Unified District shall assume any and all operating deficits, surpluses, and fund balances of the forming districts that may exist on the close of business on June 30, 2018. In addition, reserve funds identified for specific purposes will be transferred to the New Unified District and will be applied for established purposes unless otherwise determined through appropriate legal procedures. Upon approval of both the voters of the Barnard School District and the Unified School District of the merger of Barnard into the New Unified District, any and all operating surpluses or deficits, surpluses, and all fund balances, including reserve funds, shall be transferred to the New Unified District by June 30, 2020[DLA1]. [2]

C. Restricted Funds:

The Forming Districts will transfer to the New Unified District any preexisting specific endowments or other restricted accounts, including student activity and related accounts, held by school districts that may exist on June 30, 2018. Scholarship accounts, private donations, or similar restricted funds/accounts, held by individual school districts prior to June 30, 2018, that have specified conditions of use (e.g. in support of a specific program or school) will be used by the new unified union in accordance with their original provisions. This understanding applies, as well, to future gifts by individuals, groups, or foundations who wish to raise or donate funds in support of specific programs or schools in the new unified union.

Barnard School District shall transfer to the New Unified District any preexisting specific endowments or other restricted accounts, including student activity and related accounts, held by it on June 30, 2020. Scholarship accounts, private donations, or similar restricted funds/accounts, held by Barnard School District on June 30, 2020, that have specified conditions of use (e.g. in support of a specific program or school) will be used by the New Unified District in accordance with their original provisions. This understanding applies, as well, to future gifts by individuals, groups, or foundations who wish to raise or donate funds in support of specific programs or schools in the New Unified District.

D. Funds of the Bridgewater and Pomfret Joint School

The provisions of Section 6 A-C above notwithstanding, if only the Bridgewater or the Pomfret Town School District (but not both) approve of the merger, all funds of the Bridgewater and Pomfret Joint School shall be distributed in accordance with the provisions of their Joint School Agreement in accordance with the dates set forth in Article 11. If the Bridgewater and Pomfret Town School Districts both approve the merger, all funds of the Bridgewater and Pomfret Joint School shall be distributed in accordance with the provisions of these Articles.

E. Transfer of Debt and Funds

The debt and funds specified above, subject to finalization of audits, shall be transferred to the New Unified District in accordance with procedures and timelines established by the New Unified District Board following its organizational meeting, as further discussed in Article 11.

Article 7. Real and Personal Property

A. Transfer of Property to the Unified District:

No later than June 30, 2018, the Forming Districts will convey to the New Unified District, for the sum of one dollar, and subject to the encumbrances of record, all of their school-related real and personal property, including all land, buildings, and content.

No later than June 30, 2020, the Barnard School District will convey to the New Unified District, for the sum of one dollar, and subject to the encumbrances of record, all of their school-related real and personal property, including all land, buildings, and content. The transfer shall be made by Quit-Claim Deed. All costs involved in this transfer of property shall be paid by the New Unified District.

B. Subsequent Sale of Real Property to Towns:

In the event that, and at such subsequent time as, the New Unified District Board of Directors determines, in its discretion, that continued possession of the real property, including land and buildings, conveyed to it by one or more of the town elementary Forming Districts will not be used in direct delivery of student, educational programs, the New Unified District shall offer for sale such real property to the town in which such real property is located, for the sum of one dollar, subject to all encumbrances of record, the assumption or payment of all outstanding bonds and notes, and the repayment of any school construction aid or grants required by Vermont law, in addition to costs of capital improvements subsequent to July 1, 2018. With respect to any real property conveyed to the New Unified District by Barnard School District, the operative date in the preceding sentence shall be July 1, 2020.

The conveyance of any of the above school properties shall be conditioned upon the town owning and using the real property for community and public purposes for a minimum of five years. In the event the town elects to sell the real property prior to five years of ownership, the town shall compensate the New Unified District for all capital improvements and renovations completed after the formation of the New Unified District prior to the sale to the town. In the event a town elects not to acquire ownership of such real property, the New Unified District shall, pursuant to Vermont statutes, sell the property upon such terms and conditions as established by the New Unified District Board of School Directors. [1] With respect to the school properties of Bridgewater, Pomfret, Plymouth, Reading, Killington and Woodstock the operative date in this paragraph shall be July 1, 2018. With respect to the Barnard school properties, the operative date in this paragraph shall be July 1, 2020[DLA2].

C. Property of the Bridgewater and Pomfret Joint School

The provisions of Section 7 A&B above notwithstanding, if only the Bridgewater or the Pomfret Town School District (but not both) approve of the merger, all property of the Bridgewater and Pomfret Joint School shall be distributed in accordance with the provisions of their Joint School Agreement in accordance with the dates set forth in Article 11. If the Bridgewater and Pomfret Town School Districts both approve the merger, all property of the Bridgewater and Pomfret Joint School shall be distributed in accordance with the provisions of these Articles,

Article 8, Board of School Directors Representation

The New Unified District Board of Directors shall be composed of eighteen (18) individuals elected by Australian ballot by the voters of the municipalities in which they reside. Each municipality within the New Unified District shall be guaranteed at least two resident representatives.

Based on the 2010 census, the new unified union board will consist of two (2) representatives residing in and representing Barnard; two (2) residing in and representing Bridgewater; two (2) residing in and representing Killington; two (2) residing in and representing Pomfret; two (2) residing in and representing Plymouth; two (2) residing in and representing Reading; six (6) residing in and representing Woodstock.

The Barnard, Bridgewater, Killington, Pomfret, Plymouth, Reading, and Woodstock specific numbers of directors are consistent with current census figures. Each time there is a new decennial census, the proportionality of representation reflected in the specific numbers of directors allocated to each municipality shall be aligned to the new counts if necessary.

Article 9: Initial Directors Terms of Office

School Directors will be elected by Australian ballot for three-year terms, except for those initially elected at the time of the formation of the New Unified District. In the initial election of School Directors, the terms of office will be as follows: Town	Term ending March 2019	Term ending March 2020	Term ending March 2021
Barnard	1	0	1
Bridgewater	1	0	1
Killington	0	1	1
Pomfret	0	1	1
Plymouth	1	1	0
Reading	1	1	0
Woodstock	2	2	2

The terms of the initial school directors Indicated above will include the months in between the organizational meeting and the first annual meeting in 2018.

Nominations for the office of New Unified District School Director representing a specific town shall be made by filing, with the clerk of that district/town proposed as a member of the New Unified District, a statement of nomination signed by at least 30 voters in that district/town or one percent of the legal voters in the district/town, whichever is less, and accepted in writing by the nominee. A statement shall be filed not fewer than 30, nor more than 40 days prior to the date of the vote.

Pursuant to the provisions of 16 V.S.A. 706j (b), directors initially elected to the New Unified District shall be sworn in and assume the duties of their office.

Thereafter, members of the Board of School Directors will be elected by Australian ballot at the New Unified District's Annual Meeting. Terms of office shall begin and expire on the date of the New Unified District's annual meeting. In the event the New Unified District's annual meeting precedes Town Meeting Day, the Director's terms shall expire on Town Meeting Day.

Article 10. Submission to Voters

The initial proposal forming the Unified District was duly warned and presented to the voters of the Town School Districts on March 7, 2017. The vote took place in each of the school districts by Australian ballot.

A proposal of merging Barnard School District into the New Unified District will be duly warned and presented to the voters of Barnard on December 10, 2019. The vote shall be taken by Australian ballot. The warning for Barnard's vote is attached hereto as (Appendix I). If passed by the electorate of the Barnard School District, the same proposal will be presented to the voters of the Windsor Central Modified Unified Union School District on Tuesday, March 3 (Town Meeting Day), 2020.

Article 11. Commencement of Operations

Upon an affirmative vote of the electorates of the Forming Districts and upon compliance with 16 VSA - 706g, the New Unified District shall have and exercise all of the authority which is necessary in order for it to prepare for full educational operations beginning on July 1, 2018. The New Unified District shall, between the date of its organizational meeting under 16 VSA § 706j and June 30, 2018, undertake planning and related duties necessary to begin operations of the new unified union school district on July 1, 2018, including preparing for and negotiating contractual agreements, preparing and presenting the budget for fiscal year 2019, preparing for the New Unified District annual meeting, and transacting any other lawful business that comes before the Board, provided however, that the exercise of such authority by the New Unified District shall not be construed to limit or alter the authority and/or responsibilities of the school districts that will form the New Unified District and that will remain in existence during the transition period for the purpose of completing any business not given to the New Unified District.

On July 1, 2018, when the New Unified District becomes fully operational and begins to provide educational services to students, the Forming Districts shall cease all educational operations and shall remain in existence for the sole purpose of completing any outstanding business not given to the New Unified District under these articles and state law. Such business shall be completed as soon as practicable, but in no event any later than December 31, 2018. Upon the completion of outstanding business or December 31, 2018, whichever date is earlier, the forming school districts shall cease to exist pursuant to 16 VSA §722. If the Windsor Central Unified Union School District is formed, the Windsor Central Supervisory Union shall cease all operations within a reasonable timeframe of the completion of all outstanding business of its member school districts, but in no event any later than January 31, 2019, otherwise, it shall continue in existence until the Windsor Central Unified Union School District is fully formed and [DLA1] constituted.[2]

On July 1, 2020, when the New Unified District begins providing educational services to Barnard students, the Barnard School District shall cease all educational operations and shall remain in existence for the sole purpose of completing any outstanding business not given to the New Unified District under these articles and state law. Such business shall be completed as soon as practicable, but in no event

any later than December 31, 2020. Upon the completion of outstanding business or December 31, 2020, whichever date is earlier, the Barnard School District shall cease to exist pursuant to 16 VSA §722.

Article 12. Australian Ballot Voting

The New Unified District shall vote the annual school district budget and all public questions by Australian ballot.

Article 13. Provisions for Closure of a School

The Unified District Board shall not close any school conveyed to the Unified District by a Forming Elementary District within the first four (4) years of operation of the Unified District unless approved by the voters in the town where the school is located[DLA1].

No school shall be closed except in accordance with the New Unified District "Annual Report", "Campus Sustainability", and "School Closure" policies. Each campus will be reviewed annually to assess and report on their educational, fiscal and enrollment conditions. If a campus fails to meet optimum targets in these categories, measured on a three consecutive year average and as described in the policies, closure may be formally contemplated.

If a campus has met the thresholds defined in the Campus Sustainability Policy including a per-pupil cost of 120%; and a subsequent recommendation for closure has been made by the Superintendent in the Annual Report, a formal Board conversation on the subject shall commence. If the Board decides to move forward with the question of the closure of a campus, the Board will vote on whether to bring the question to the voters. If there is an affirmative Board vote of at least 75% to move forward with possible closure, a vote will be held in the affected town. A campus shall not be closed without a supermajority of 60%.

In cases where the per-pupil cost has exceeded 130% at the campus in question over three years, the Board is still required to have a vote with a supermajority of 75% to move forward. A vote will be held in all district towns by Australian ballot and a combined supermajority of 60% shall be required. Votes shall be reported by each town.

A town meeting will be held in the affected town preceding a vote if the per-pupil cost at the campus is 120-129%. When 130% or greater, a town meeting will be held in each of the districts' towns preceding a vote.

Modification of the terms and conditions provided for in this Article shall be considered matters of public question and shall be submitted to the qualified voters of the New Unified District for ratification.

Article 14. Intra-district School Choice

By July 1, 2018, the Board of School Directors shall develop policy and programs for offering intra-district choice to the families or guardians of elementary students within the New Unified District. This policy will, without limitation, address the rights of elementary students who are residents of the Town of Bridgewater if the Bridgewater School district votes to join the New Unified District and the Pomfret School District does not vote to join. In accordance with 16 V.S.A. Section 821, all resident students will be assured enrollment at an elementary school operated by the New Unified District. Choice may be limited only where necessary to the legitimate operational needs of the New Unified District and any applicable legal requirements. Policies respecting choice shall consider issues including, but not limited to, transportation, socio-economic equity, proximity to the selected building, unity of siblings, and the capacities of receiving schools and sending schools.

Article 15. Restructuring of Elementary School Configurations

From and after July 1, 2020, grade configuration changes will be made consistent with the New Unified District Board's District Grade Reorganization Policy. Grade configuration changes will either be based on 1) sustainability criteria or 2) on educational aims and/or initiatives, as defined in the Board's Campus Sustainability Policy.

Grade configuration change shall require a 60% majority Board vote. Grade configuration changes made on the basis of educational aims or initiatives shall be made equitably for all affected students.

In considering any plan that involves grade reconfiguration at a campus or campuses, public input will be sought and considered. There will be not less than two Information Meetings, including one in each town where an affected school is located.

There will be a process to collect community feedback by a survey of the public in each district town and the Board and Administration will weigh the results when deciding on the matter.

If grade configuration changes are made at any campus, then appropriate adjustments will be made to the Campus Sustainability Policy.

Modification of the terms and conditions provided for in this Article shall be considered matters of public question and shall be submitted to the qualified voters of the New Unified District for ratification.

Article 16. Investment Plan

Given the existing variability in student achievement, program and instructional opportunity across the current supervisory union, the Board of Directors will develop an investment plan by July 1, 2018 to strengthen curriculum, instruction, programming, student support, and infrastructure.

Article 17. Community Engagement and Input

For each operating school within the New Unified District, the New Unified District Board shall provide opportunity for local input. Structures to support, encourage, and recognize the local participation of advisory groups created by and located within the forming communities shall be established by the New Unified District Board on or before July 1, 2018. Local input will be advisory. The New Unified District Board may create strategies for local participation at each school and may develop procedures to receive input from each school and/or town.

Article 18. Subsequent Admission after a No Vote

In the event that a Forming District(s) that is a member of the Woodstock Union High School or the Plymouth School District votes not to join the New Unified District as minimally formed by at least four of the Woodstock Union High School member districts, each will independently have until October 1, 2017 to vote again whether to join the New Unified District with admission granted in advance by the New Unified District. For the purpose of compliance with 16 VSA §721, the New Unified District consents to admission by any of the original forming districts that voted no. Thereafter, admission will be determined by Vermont statutes requiring favorable votes both by those districts seeking admission and also by the voters of the New Unified District.

Article 19. Modified Unified Union School District - Non-Member Elementary District(s)

If a Modified Union District is established, any Forming Districts that are members of the Woodstock Union High School that vote NO will be referred to as Non-Member Elementary Districts (NMED). Board representation in the Modified Union District will be proportional as represented in the chart under Article 8,

including full proportional representation from each NMED. Board members from each NMED will have voting powers for all general Modified Union District actions but will recuse themselves from consideration and voting upon programmatic, budgetary, personnel, or building matters of the Modified Union District which correlate to grades operated by the NMED. The board is authorized to recalculate the quorum requirements relative to preK-12 issues to reflect the recusal provisions of this article regarding NMED board members.

Article 20. Non-Member Elementary District(s) Relation to Supervisory Union

If a Modified Union District is established in accordance with Article 1, the WCSU shall perform the functions of a supervisory union for both the Modified Union District and any NMEDs. These Articles of Agreement shall constitute an application by the WCSU Board for a waiver of the governance provisions applicable to the WCSU Board pursuant to 16 V.S.A. Section 261(d) to provide the following:

A. Board Composition: All members of the Modified Union District Board shall be members of the WCSU Board. In addition, each NMED board, except the Woodstock School District if it is a NMED, shall appoint one of its members to serve on the WCSU Board.

B. Weighted Voting: All members of the Modified Union District Board, except those elected or appointed to represent NMEDs, shall have one vote. All members of the WCSU Board elected or appointed to represent NMEDs, except those elected by the Woodstock School District if it is a NMED, shall have a weighted vote of two thirds (2/3). This weighted voting for NMED representatives is necessary so that their combined weighted vote (the vote of 3 representatives will be 2) will equal the number of representatives from the communities that have two representatives on the Modified Union District Board. In this manner, voting on the WCSU Board will have the same proportional representation as reflected in the composition of Modified Unified Union School District Board.

C. The Modified Union District and WCSU shall conduct joint meetings with a single agenda, providing that representatives appointed by the NMEDs may not vote on Modified Union District matters. When charging or assessing an NMED for services provided by the Modified Union District or WCSU, the charge or assessment may be made on the basis of the actual cost incurred by the Modified Union District or WCSU for providing the service to the NMED. The calculation of the actual cost or charges or assessments to an entity that is not a member may be based on any relevant factors including, but not limited to:

- 1) The cost associated with collecting the underlying data and preparing the separate calculation and assessment for a NMED, which cost would not be needed in the absence of the provision of services to non-members,
- 2) A reasonable charge for the embedded cost associated with the standby capacity to provide services to a NMED.
- 3) The incremental costs of providing services to a NMED.

Charges or assessments may be made on the basis of a reasonable allocation proxy. Charges or assessments to a NMED may be made on a different basis from the costs allocated to the Modified Union District. Charges or assessments may be made on the basis of a reasonable estimate, subject to adjustment when the actual costs are known.

The Modified Union District Board and WCSU shall determine the standards determining charges or assessments. Expectations are that the Modified Union District will not subsidize a NMED and that charges will reflect fairness to WCSU, the Modified Union District and any NMED. Charges or assessments will comply with state law and applicable accounting standards.

Article 21. Tuition Rights of Plymouth Students

In accordance with Act 153, any resident student of the Plymouth Town School District enrolled during the 2017-2018 school year in any school operated by a district that is not a member of the Windsor Central Supervisory Union or is enrolled during the 2017-2018 school year in an independent school, shall be entitled to continue enrollment at public expense in such school until completion of the highest grade offered by such school. The New Unified District shall be obligated to pay tuition for such students in accordance with 16 V.S.A. Section 823 and 824.

Superintendent's Message

The 2018-2019 school year was the first operational year of the Windsor Central Modified Unified Union School District. This first year saw both successes and challenges as the new district and Board worked through the complexities and opportunities of six towns coming together to operate as a single entity.

Board members, community members, educators, and students engaged in collaborative work sessions to define the skills and dispositions that Windsor Central students should possess upon graduation. After productive debate and compromise, our district agreed on the following five essential outcomes for students:

- Achievement of **Academic Excellence**
- Ability to successfully engage in **Critical Thinking and Problem Solving**
- Demonstrate **Skillful Communication**
- Demonstrate **Self-Direction**
- Demonstrate **Stewardship** skills

Once the targeted outcomes were established, additional citizens and educators joined the work and came together as the Strategic Planning Design Team. This group of 30+ individuals from all member communities came together to help develop and advise on a strategic plan that would provide direction and guidance for how the Portrait of a Graduate outcomes would best be attained. On June 10, 2018, the merged Board unanimously voted to adopt the end result of this collaborative work: the 2020-24 Windsor Central Strategic Plan. This plan identifies five focus areas:

- **Student Success**
- **Learning Environments**
- **Community Alliance**
- **Culture**
- **Foundational Systems**

The full strategic plan can be viewed at: <https://bit.ly/30gy0Rf>

The Windsor Central Strategic Plan will serve as a map to guide and prioritize the work of the district. One area of focus and concern for many of our member communities is related to Learning Environments. There is a single goal under this focus area: “Our facilities serve as an exemplar for Vermont and meet or exceed nation best practices for school design.” The issue of repairing, remediating and replacing facilities was one that immediately required the Board’s attention during its first year of operation. The issues surrounding the WUHSMS and TPVS

facilities are complex. So many invested people are working towards finding solutions that will serve all communities and taxpayers well.

As the district grows and evolves, the promise of a cohesive PreK-12 educational program continues to be in the forefront. Our vision is to ensure that all of our students graduate being prepared to follow their passions and interests, equipped with the needed skills and dispositions as they head down their chosen path. We continue to invite all community members to join and support this important work; *it takes a village*.

Woodstock Elementary School Principal's Report

The 2018-2019 school year continued the strong tradition of Woodstock Elementary School providing quality education to the children of Woodstock. Our school's mission continues to emphasize the school, families, and community working in partnership to ensure that each student experiences the joy and rigor of learning. Our goal is for all students to become enthusiastic, persistent, and competent learners that care about and demonstrate respect for themselves, others, and the environment. We are grateful for the many numerous community partner organizations, volunteers, and donors who make our work toward this mission possible.

2018-2019 was the first year WES offered full day PreK classes for students ages 3-5 years old. Our program was fully enrolled at 20 children for the morning session with some families opting for an extended afternoon program. Given the success of the model, the district fully funded full day PreK for the 2019-2020 school year. 2018-2019 was also the first year of school choice in the Windsor Central Unified District. WES welcomed approximately 15 students from other district towns via school choice. WES's total enrollment for 2018-2019 was 206 students PreK-6th grade. In addition to increasing enrollment in 2018-2019 with the addition of PreK and school choice students, WES opened its doors to the entire staff and student body of The Prosper Valley School. TPVS building was not able to open during the 2018-2019 school year due to moisture and mold issues, so two elementary schools ran parallel programs for the duration of the school year in the WES building. There were opportunities for collaboration between the two schools during this sharing of space.

The 2018-2019 school year was our second year implementing school-wide Positive Behavior Interventions and Supports (PBIS) as a unifying school culture structure. Vermont PBIS recognized WES as a School of Distinction for our solid implementation of this program. In addition to adopting PBIS, WES also adopted a school-wide enrichment and intervention program called What I Need (WIN) to differentiate and individualize small group instruction for all students.

WES extends its gratitude and well wishes to Woodstock resident and longtime staff member Cindy Towne who is retiring from service on the WES staff at the close of the 2019-2020 school year. During her time at WES, Mrs. Towne has served as a paraeducator, crossing guard, library assistant, and technology support specialist. She leaves big shoes to fill.

While WES continues to pursue school-based initiatives to further the educational outcomes of our students, the school works in concert with the Portrait of a Graduate and Strategic Plan of the merged Windsor Central Unified District. We are optimistic about the future endeavors of our school and district!

Treasurer's Delinquent Property Tax Register

January 29, 2020

2015	\$ 699.81
2016	\$ 2,552.21
2017	\$ 55,114.90
2018	<u>\$191,065.36</u>
Grand Total of Delinquent Property Taxes	\$249,432.28

Treasurer's Delinquent Sewer Tax Register

January 29, 2020

2014	\$ 321.15
2015	\$ 1,369.72
2016	\$ 4,171.60
2017	\$ 6,230.23
2018	<u>\$11,652.82</u>
Grand Total of Delinquent Sewer Taxes	\$23,745.52

Treasurer's Delinquent Property Tax Register

January 29, 2020

2015

Bahrakis, Patty K.

2016

Bahrakis, Patty K.

Ewasko, Cameron & Marylou

2017

Adams, Jeffrey D

Bahrakis, Patty K.

Birch Wood Inc.

Burns, James & Elizabeth

Ewasko, Cameron & Marylou

Hutchins, Jennifer

Kinne, Beverly

Prindle, Janice

Simpson, Doris M.

Sluicer, Christopher

Smith, Janet B.

2018

Adams, Jeffrey D

Bahrakis, Patty K.

Birch Wood Inc.

Burns, James & Elizabeth

Cooper, Ellen F.

Doyle, Gregory C.

Ewasko, Cameron & Marylou

2018- Continued

Fennessey, James W.

Fox, Neal

Gordon, Laura H.

Hutchins, Jennifer

Kinne, Beverly

Lestan, Theresa

Noble, Scott C

Ox Hill Construction

Pierce, Justin F.

Prindle, Janice

Prosch, Gerald

Sharpe, Mary O.

Simpson, Richard

Sluicer, Christopher

Smith, Janet B

Sprague, Larry A

Thorpe, Julianna

Tsouknakis, Nicholas

WB Mill LLC

West, Paul & Barbara

Westover, Floyd

Wright, Charles

Grand Total of Delinquent Property Taxes

\$249,432.28

Treasurer's Delinquent Sewer Tax Register

January 29, 2020

2014S

Hirschbul, Michael

2015S

Hirschbul, Michael

2016S

Anderson, Mark & Wendy

Costello, Kenneth

Fennessey, James W

Hirschbul, Michael

2017S

Anderson, Mark & Wendy

Costello, Kenneth

Fennessey, James W

Harrison, W.W. Rodes

Hirschbul, Michael

Ploss, Richard & Patricia

Simpson, Richard

Simpson, Richard

Sluicer, Christopher

2018S

Anderson, Mark & Wendy

Birmingham, William

Costello, Kenneth

Coyne, Ryan D

Fennessey, James W

Fisher, Megan

Gordon, Laura H.

Gordon, Laura H.

Harrison, W.W. Rodes

Hirschbul, Michael

Noble, Scott B.

Ploss, Richard & Patricia

Reichenbacher, Brett & Margaret

Simpson, Richard

Simpson, Richard

Sluicer, Christopher

Sutton, Kenneth & Elizabeth

Grand Total of Delinquent Sewer Taxes

\$23,745.52

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